INVESTMENTS IN CHILDREN AND FAMILIES IN SOUTHERN MARYLAND COUNTIES OF CALVERT, CHARLES & ST. MARY'S: A FISCAL SURVEY FOR THE SOUTHERN MARYLAND BRIDGE PROJECT

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Growth and Empowerment (BRIDGE) Project

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Executive Summary

Introduction & Background

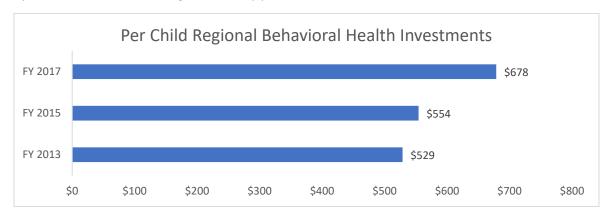
The Charles County Local Management Board, on behalf of the tri-county Southern Maryland region of Calvert, Charles and St. Mary's counties, is a recipient of a System of Care (SOC) Expansion and Sustainability Cooperative Agreement from the Substance Abuse and Mental Health Services Administration (SAMHSA), known as Building Resiliency from Infancy through Development, Growth and Empowerment (BRIDGE) is supporting cross-system efforts to strengthen Southern Maryland's early childhood SOC through developing, financing and implementing evidence-based services for children from birth through age five with behavioral health challenges and their families and caregivers. The Institute for Innovation & Implementation (The Institute) prepared a September 2017 Southern Maryland BRIDGE Finance Plan. With support from SAMHSA, The Institute contracted to conduct a Southern Maryland cradle to career and behavioral health fund mapping project for Fiscal Years (FYs) 2013, 2015 and 2017. To supplement the Southern Maryland BRIDGE Finance Plan, David McNear, a fiscal mapping consultant, researched and prepared the fund maps, with cooperation and consultation from The Institute and the SOC grant partners. A request for Medicaid expenditures remained pending until Fall 2021 when project staff received data from the Maryland Department of Health. The project includes a behavioral health fund map, or a review of public investments in children and youth in the tri-county region with behavioral health issues, an early childhood fund map, with an inventory of regional early childhood investments, and a cradle to career fund map, or a fiscal survey of public spending on Southern Maryland children, youth and families.

Key Findings of the Behavioral Health Fund Map

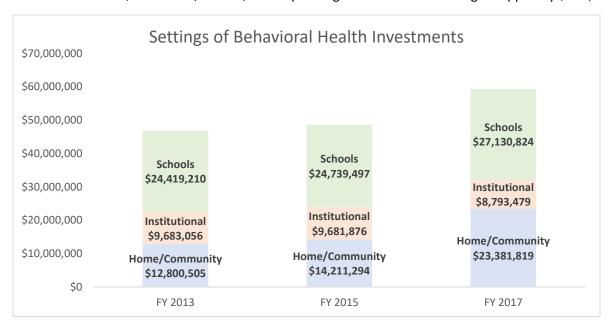
Behavioral health fund map investments, along with cradle to career spending, increased through the survey period, going from \$46.9 million in Fiscal Year (FY) 2013 to \$59.3 million in FY 2017, an increase of \$12.4 million, or 26.4%. Spending reported in the behavioral health fund map grew from 4.1% of total cradle to career investments in FY 2013 and FY 2015 to 4.8% of total spending in FY 2017. As behavioral health spending increased, new investments were reported in FY 2017 in youth mentoring and tutoring (\$2.8 million), outpatient psychiatric acute care (\$2 million) and early childhood mental health (\$944,035); and spending on Medicaid/MCHP went up \$4 million, while transition-aged youth services investments increased by \$589,018. Cradle to career spending grew by \$74.5 million, or 6.4%, from \$1.15 billion in FY 2013 to \$1.23 billion in FY 2017.

	FY 2013	FY 2015	FY 2017
Cradle to Career Spending	\$1,154,086,259	\$1,189,830,821	\$1,228,344,771
Behavioral Health Investments	\$46,902,771	\$48,632,666	\$59,306,123
Behavioral Health Percent of Total	4.1%	4.1%	4.8%

Behavioral health fund map spending per child under age 18 increased from \$529 in FY 2013 to \$678 in FY 2017, going up \$149.85, or 28.3% through the survey period.



More than 85% of services paid for in the behavioral health fund map are delivered either in the home/community or are school-based, with about one-seventh of investments supporting services in institutional settings, e.g., juvenile detention or inpatient hospital charges.¹ Throughout the fund map survey period, home/community-based services jumped by 49.8%, or \$8.5 million, driven by a \$4 million increase in Medicaid charges and a \$2 million increase in outpatient behavioral health hospital charges and accounting for a \$2.8 million federal 21st Century Community Learning Centers grant to ACF Scholarship Foundation for mentoring and tutoring and the BRIDGE grant in FY 2017. School-based services increased \$2.7 million, or 11%; while spending on institutional settings dropped by \$889,577, or 9.2%.



Education spending, including guidance counselors and school psychologists, increased from \$24.4 million in FY 2013 to \$29.5 million in FY 2017, although the percent of total behavioral health investments dropped from 52.2% to 49.7% over the survey period. Driven by the increase in Medicaid reimbursements and hospital charges, health spending in the behavioral health fund map increased by \$9.1 million and the percent of total spending grew from 30.3% to 39.4% over the survey period.

Function Area/Function	FY 2013	FY 2015	FY 2017
Education	\$24,473,010	\$24,804,882	\$29,492,762
Early Education/Child Care	\$5,653,037	\$5,696,990	\$6,825,583
K-12 Education	\$18,766,173	\$19,042,506	\$19,795,216
Youth Development	\$53,800	\$65,385	\$2,871,963
Health	\$14,201,494	\$16,429,506	\$23,364,807
Behavioral Health	\$14,002,737	\$16,361,351	\$23,275,214
Somatic Health	\$198,757	\$68,156	\$89,593
Human Services	\$6,498,628	\$5,657,401	\$4,666,858
Child Welfare	\$6,498,628	\$5,657,401	\$4,666,858
Public Safety	\$1,729,639	\$1,740,877	\$1,781,695
Juvenile Justice	\$1,729,639	\$1,740,877	\$1,781,695
Regional Behavioral Health Investments	\$46,902,771	\$48,632,666	\$59,306,123

¹ Medicaid charges reported by MDH/Hilltop Institute did not include settings or types of providers and are included in the fund map as community-based services. Behavioral health hospital charges provided by MDH/Maryland Health Services Cost Review Commission did include the type of service and setting. To avoid double-counting, Medicaid/MCHP spending data reported by Hilltop Institute were adjusted by amount of Medicaid-funded behavioral health hospital charges reported by HSCRC.

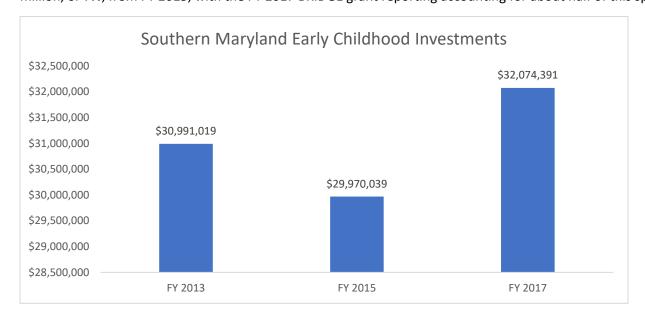
The American Rescue Plan (ARP) included \$122 billion in funds for the Elementary and Secondary School Emergency Relief (ESSER) Fund. The U.S. Department of Education has approved Maryland's ARP ESSER State Plan and allocated \$1.95 billion in ARP ESSER funds to the state. The State Plan Highlights document identifies top priorities of providing support for the behavioral health and social and emotional well-being of students and staff and spending to promote a safe return to school across the state and addressing the effects from the disruption to learning caused by the pandemic.

Over the two-year grant period, Calvert County Public Schools has been approved for an ARP ESSER, known as ESSER III, allocation of \$11.5 million, while Charles County Public Schools has been authorized to receive \$30.9 million and St. Mary's County Public Schools was allocated \$26.1 million. ARP ESSER funds constitute the third round of federal K-12 COVID-19 relief support for school districts. Cumulative federal COVID-19 relief funding either received or approved is \$20.6 million for Calvert County Public Schools, \$52.7 million for Charles County Public Schools and \$44.4 million for St. Mary's County Public Schools. Calvert County Public Schools' Safe Reopening Plan includes an August 2021 update and the district's approved ESSER III application includes detailed uses of funds. Charles County Public Schools' ARP ESSER plan includes detailed uses of funds. St. Mary's County Public Schools plan also includes detailed uses of funds as well as line-item budgets for each ARP ESSER priority area.

Forecasted SAMHSA grant opportunities include Community Programs for Outreach and Intervention with Youth and Young Adults at Clinical High Risk for Psychosis, the Infant and Early Childhood Mental Health Grant Program, and Grants for Expansion and Sustainability of the Comprehensive Community Mental Health Services for Children with Serious Emotional Disturbances. Forecasted grant opportunities from HHS' Administration for Children and Families include the Transitional Living Program, the Street Outreach Program, and the Basic Center Program, which provide safe housing for homeless, runaway and at-risk youth and young adults, the FY 2022 Title V Competitive Sexual Risk Avoidance Education, and the Maternity Group Home program, which supports housing for pregnant and parenting youth and young adults.

Key Findings of the Early Childhood Fund Map

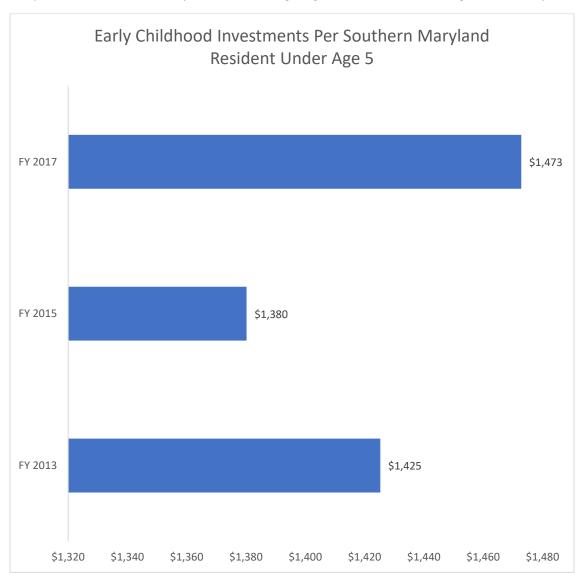
After decreasing by \$1 million, or 3.3% from FY 2013 to FY 2015, FY 2017 early childhood investments increased \$2.1 million, or 7%, from FY 2015, with the FY 2017 BRIDGE grant reporting accounting for about half of this spending growth.



² Department of Legislative Services Office of Policy Analysis staff provided ARP ESSER allocations and total ARP funding by county.

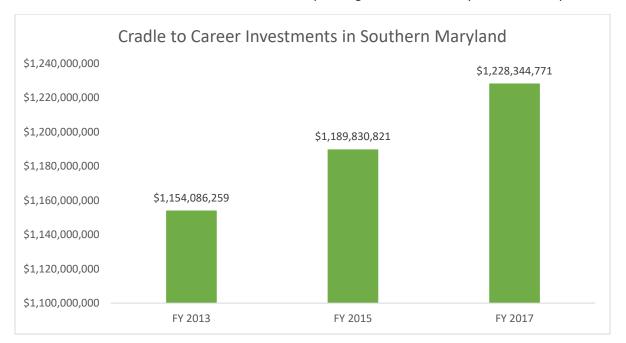
Function/Subfunction FY 2013 FY 2015 FY 2017 \$265,304 **Behavioral Health** \$177,605 \$1,117,488 Early Childhood Behavioral Health (Includes BRIDGE grant in FY 2017) \$162,373 \$171,373 \$1,117,488 Early Childhood Behavioral Health Hospital Charges \$15,232 \$93,931 Early Education/Child Care \$25,417,779 \$24,477,317 \$26,441,061 Child Care \$5,306,424 \$5,472,452 \$4,618,653 Early Childhood Education \$14,066,464 \$13,186,508 \$14,919,467 \$6,044,891 Early Childhood Special Education \$5,818,357 \$6,902,941 **Maternal and Child Health** \$5,395,634 \$5,227,418 \$4,515,842 \$573,066 \$573,066 \$573,066 **Home Visiting** Maternal and Child Health \$224,958 \$287,526 \$311,498 **WIC Nutrition Assistance** \$4,597,610 \$4,366,826 \$3,631,278 **Regional Early Childhood Investments** \$30,991,019 \$29,970,039 \$32,074,391

Early Childhood investments per child under age 5 grew \$48, or 3.3%, during the fund map survey period.



Key Findings of the Cradle to Career Fund Matrix

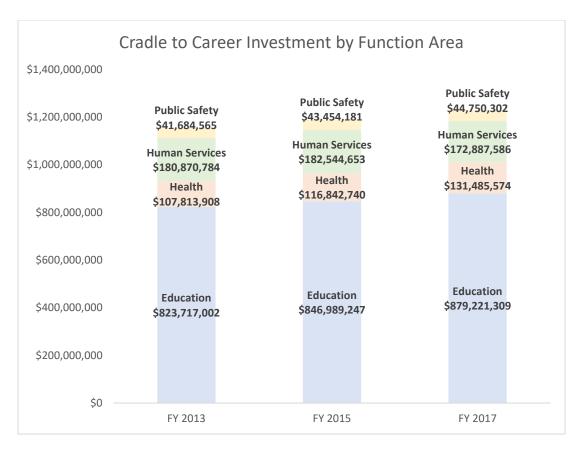
After growing \$35.7 million, or 3.1%, from FY 2013 to FY 2015, cradle to career spending went up \$38.5 million, or 3.2%, between FY 2015 and FY 2017, to \$1.23 billion in spending on Southern Maryland children, youth and their families.



With increased spending and declining regional population under age 18, cradle to career spending per child grew \$1,045 through the survey period, an increase of 8%.

	Regional Population Under Age 18	Cradle to Career Spending Per Child	Change in Spending Per Child
FY 2013	88,724	\$13,008	
FY 2015	87,744	\$13,560	\$553
FY 2017	87,410	\$14,053	\$492

Education investments, including early childhood education and child care, K-12 education and youth development, accounted for 71.6% of FY 2017 cradle to career spending. Spending on Health (10.7%) and Human Services (14.1%) accounted for about one-quarter (24.8%) of total FY 2017 investments, with Public Safety comprising 3.6% of total spending.



Commercial/Third Party funding are private payers of behavioral health hospital charges. Locally funded cradle to career spending grew \$40.4 million during the survey period, an increase of 9.6%. Federal funds were up \$14.2 million, or 3.4%, while state funds were up \$17.6 million, or 3.5%.

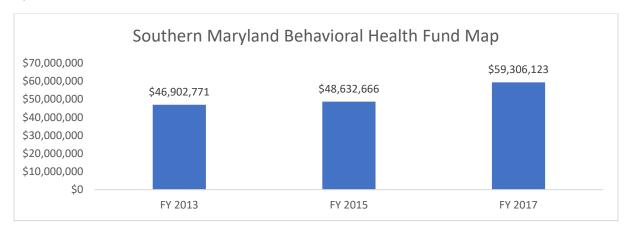
Fund Source	FY 2013	FY 2015 FY 2017	
Commercial/Third Party	\$2,006,640	\$3,092,174	\$4,080,138
Federal	\$234,965,815	\$240,734,999	\$249,125,665
Local	\$419,666,965	\$439,746,580	\$460,105,317
State	\$497,446,839	\$506,257,069	\$515,033,652
Cradle to Career Investments	\$1,154,086,259	\$1,189,830,821	\$1,228,344,771

The pass-through agency source analysis provides the data to follow the money from the public funder to the community. Spending in local health departments are reported as state agency pass-through spending. Federal agency pass-through spending includes Social Security benefits and federal grants delivered directly to community recipients.

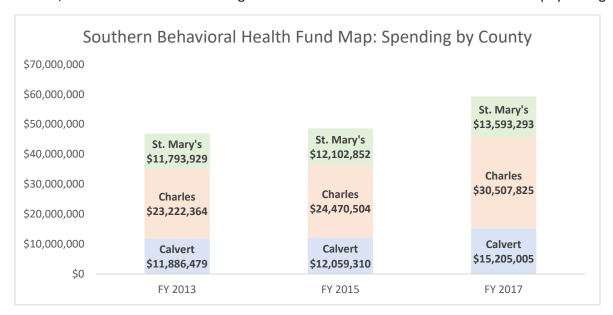
Agency Type	FY 2013	FY 2015	FY 2017
County	\$84,484,515	\$79,153,552	\$81,631,174
Federal	\$36,585,433	\$39,446,910	\$43,275,925
Municipal	\$1,004,571	\$1,002,515	\$1,109,681
School District	\$796,945,482	\$824,500,719	\$855,412,699
State	\$235,066,259	\$245,727,126	\$246,915,292
Cradle to Career Investments	\$1,154,086,259	\$1,189,830,821	\$1,228,344,771

Southern Maryland Behavioral Health Fund Map: Fiscal Years 2013, 2015 & 2017

After increasing by \$1.7 million, or 3.7%, between FY 2013 and FY 2015, behavioral health fund map spending went up by \$10.7 million, or 21.9%, from FY 2015 to FY 2017.



A portion of the relative difference in spending by county can be accounted for by reporting differences in the various fiscal source documents and agency responses. For example, Charles County Public Schools provided detailed Special Education spending for Board Certified Behavioral Health Analyst and Emotional and Behavioral Disorder, while the other school systems detailed Special Education spending was not available. Medicaid/MCHP eligibility is based on income, so variances in income among counties also accounts for differences in fund map spending.

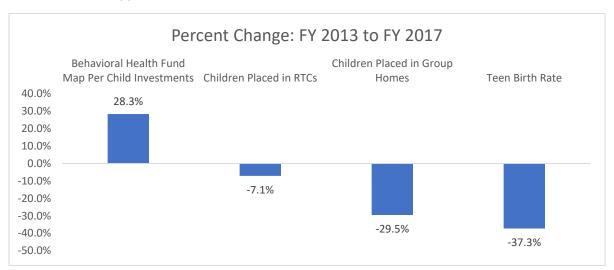


A \$2.8 million 21st Century Community Learning Center FY 2017 grant for youth mentoring and tutoring to ACF Scholarship Foundation, based in Waldorf, is reported as Charles County behavioral health spending and accounts for much of the Charles County spending increase.

Behavioral Health Fund Map: Spending Per Child	FY 2013	FY 2015	FY 2017
Calvert	\$531	\$550	\$705
Charles	\$602	\$638	\$799
St. Mary's	\$425	\$440	\$492
Southern Maryland	\$529	\$554	\$678

Connecting Investments to Outcomes

Behavioral health investments increased by 28.3% during the survey period; and the number of children placed in residential treatment centers dropped by 7.15, and the number placed in group homes decreased by 29.5%; while the teen birth rate dropped 37.3%.³



Behavioral Health Fund Map Spending by Function and Subfunction

Function & Subfunction	FY 2013	FY 2015	FY 2017
Behavioral Health	\$14,002,737	\$16,361,351	\$23,275,214
Behavioral Health Case Management & Coordination	\$841,995	\$870,927	\$856,024
Behavioral Health Hospital Charges	\$2,814,073	\$4,432,837	\$6,154,057
Behavioral Health Prevention Services	\$171,449	\$165,975	\$186,275
Domestic Violence Prevention & Services	\$152,087	\$135,705	\$166,177
Early Childhood Behavioral Health	\$162,373	\$171,373	\$1,117,488
Early Childhood Behavioral Health Hospital Charges	\$15,232	\$93,931	
Medicaid/MCHP Provider Reimbursements	\$6,814,575	\$7,905,194	\$10,771,153
Services to Transition-Aged Youth	\$433,691	\$425,691	\$1,022,709
State Psychiatric Facilities	\$880,604	\$360,844	\$979,661
Substance Abuse Treatment	\$1,353,753	\$1,369,703	\$1,081,972
Mental Health Services	\$362,904	\$429,170	\$939,698
Child Welfare	\$6,498,628	\$5,657,401	\$4,666,858
Child Protective Services	\$236,055	\$145,184	\$149,583
Foster Care/Adoption	\$6,262,573	\$5,512,217	\$4,517,275
Early Education/Child Care	\$5,653,037	\$5,696,990	\$6,825,583
Early Childhood Special Education	\$5,653,037	\$5,696,990	\$6,825,583
Juvenile Justice	\$1,729,639	\$1,740,877	\$1,781,695
Delinquency Prevention	\$943,189	\$962,225	\$1,002,667
Juvenile Justice Behavioral Health	\$786,450	\$778,652	\$779,028
K-12 Education	\$18,766,173	\$19,042,506	\$19,795,216

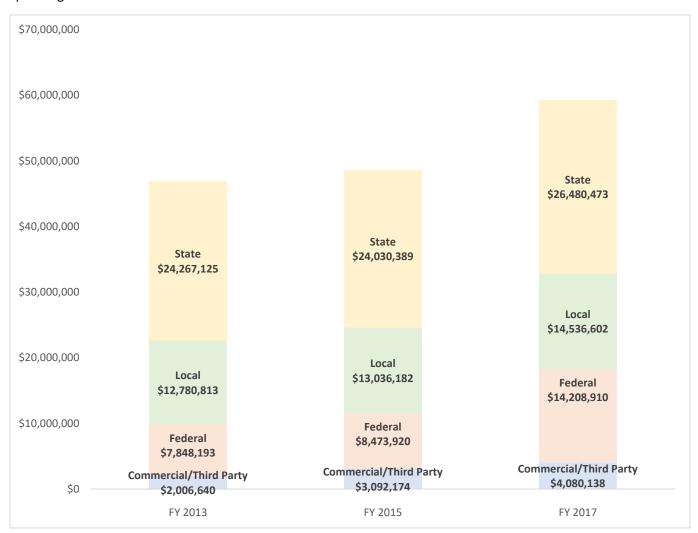
³ The 2017 Vital Statistics report from MDH is not currently available. Percent change is from calendar year 2012 to calendar year 2016.

K-12 Alternative Education	\$630,091	\$647,937	\$497,499
School-Based Behavioral Health Care	\$18,136,082	\$18,394,569	\$19,297,717
Somatic Health	\$198,757	\$68,156	\$89,593
Services to Children with Disabilities	\$198,757	\$68,156	\$89,593
Youth Development	\$53,800	\$65,385	\$2,871,963
Mentoring & Tutoring	\$53,800	\$65,385	\$2,871,963
Behavioral Health Investments	\$46,902,771	\$48,632,666	\$59,306,123

Behavioral Health Fund Map Spending by Funding Source

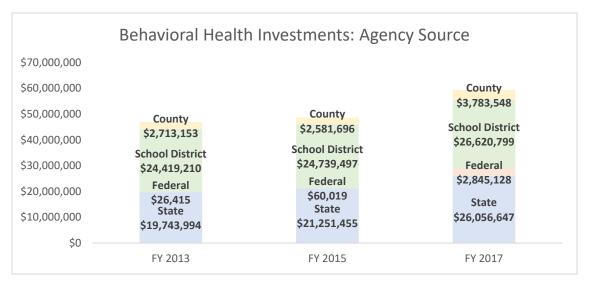
Federal funding increased by \$6.4 million, or 81%, through the survey period, in part due to Affordable Care Act Medicaid expansion funds, the increase in Medicaid/MCHP spending, including an enhanced federal MCHP match in FY 2017, and about \$3.7 million in two federal grants reported in FY 2017: the BRIDGE grant and 21st Century Community Learning grant to ACF Scholarship Foundation. Local funds were up \$1.8 million, or 13.7%; while state funds increased \$2.2 million, or 9.1%.

In FY 2017, Commercial/third party funding accounted for 6.9% of total spending; local spending made up 24.5% of behavioral health fund map investments; while federal funds accounted for 24% and state funds were 44.7% of total spending.



Follow the Money: Behavioral Health Fund Map by Agency Source

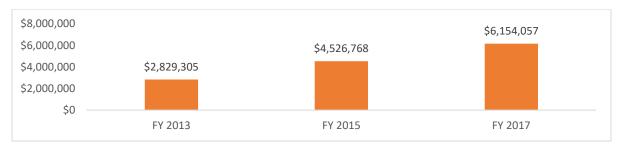
Behavioral health fund map spending passed through a county agency increased by 39.5% over the survey period, partly due to the FY 2017 BRIDGE grant, with federal agency pass through spending up due to the \$2.8 million FY 2017 21st Century Community Learning Center grant which was delivered directly to ACF Scholarship Foundation. Spending passed through a state agency increased 32%, or \$6.3 million. Spending passed through school districts was up \$2.2 million, or 9%, with early childhood special education increasing \$1.2 million. In FY 2017 combined spending passed-through either a state agency or a school district comprised 88.8% of total behavioral health fund map investments, with 43.9% through a state agency and 44.9% through a school district; while 6.4% of total spending passed through a local agency and 4.8% of total spending passed through a federal agency.



Department/Agency	FY 2013	FY 2015	FY 2017
Calvert County Community Resources	\$95,398	\$64,499	\$561,214
Calvert County Family Network	\$203,422	\$203,372	\$203,422
Calvert County Health Department	\$110,131	\$118,210	\$157,372
Calvert County Public Schools	\$5,799,694	\$5,649,536	\$5,868,837
Calvert County Sheriff's Office	\$26,877	\$33,420	\$46,817
Charles County Advisory Council for Children, Youth and Families	\$643,978	\$710,142	\$1,651,274
Charles County Department of Community Services	\$135,442	\$0	\$43,700
Charles County Department of Health	\$287,236	\$301,609	\$375,714
Charles County Public Schools	\$14,919,641	\$15,130,546	\$16,116,657
Maryland Department of Health	\$15,384,672	\$18,612,807	\$20,800,227
Maryland Department of Human Services	\$6,404,981	\$5,563,752	\$4,573,209
Maryland Department of Juvenile Services	\$1,377,944	\$1,295,756	\$1,287,723
Maryland State Department of Education	\$141,000	\$150,000	\$148,500
St, Mary's County Health Department	\$227,927	\$244,240	\$278,854
St, Mary's County Public Schools	\$3,699,875	\$3,959,414	\$4,635,306
St. Mary's County Department of Aging & Human Services	\$1,608,036	\$1,570,263	\$1,277,121
U.S Department of Justice		\$32,264	\$34,285
U.S. Department of Agriculture	\$26,415	\$27,755	
U.S. Department of Education			\$2,810,843
Behavioral Health Investments	\$51,092,671	\$53,667,587	\$60,871,074

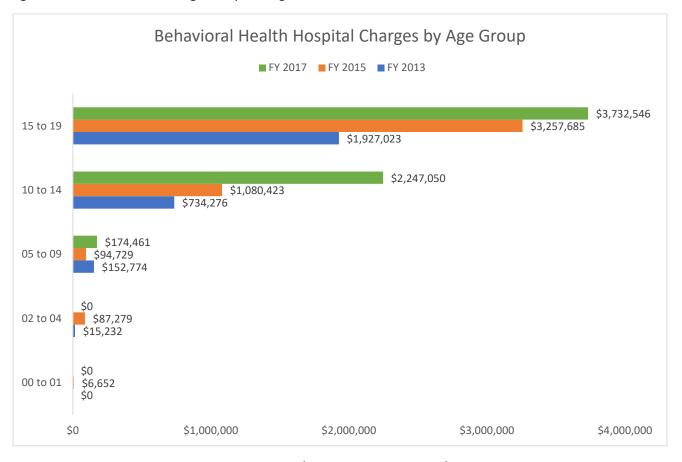
Behavioral Health Hospital Charges for Children and Youth

Behavioral health hospital charges for children and youth under age 20 increased \$3.3 million, or 118%, over the survey period, with \$1.9 million in new spending for Outpatient Psychiatric Acute care reported in FY 2017.



County	FY 2013	FY 2015	FY 2017	% Change 13-17
Calvert	\$1,104,880	\$1,477,501	\$2,064,042	86.8%
Charles	\$878,480	\$1,128,588	\$1,696,371	93.1%
St. Mary's	\$845,946	\$1,920,679	\$2,393,643	183.0%
Southern Maryland Total	\$2,829,305	\$4,526,768	\$6,154,057	117.5%

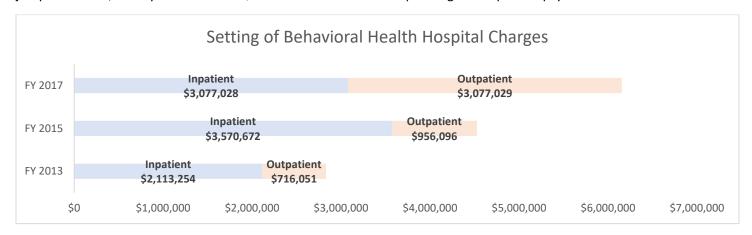
In FY 2017, charges for children aged 10-19 accounted for 97.2% of total charges, with 36.5% of charges for children aged 10-14 and 60.7% of charges for youth aged 15 to 19.



Early Childhood behavioral health charges were \$15,232 in FY 2013 and \$93,931 in FY 2015, with no charges reported in FY 2017. See Appendix B for charges by county, rate center and payer for all age groups reported.

Early Childhood Charges by County, Rate Center and Payer	FY 2013	FY 2015	FY 2017
Calvert County			
Aged 02 to 04			
Outpatient Drugs			
All Other		\$930	
Commercial	\$1,583	\$4,967	
Medicaid		\$126	
Outpatient Drugs Total	\$1,583	\$6,023	
Calvert County Aged 02 to 04 & Aged 00 to 04Total	\$1,583	\$6,023	
Charles County			
Aged 00 to 01			
Inpatient Drugs			
Medicaid		\$4,369	
Inpatient Drugs Total		\$4,369	
Outpatient Drugs			
Medicaid		\$2,283	
Outpatient Drugs Total		\$2,283	
Aged 00 to 01 Total		\$6,652	
Aged 02 to 04			
Inpatient Drugs			
Commercial		\$32,158	
Inpatient Drugs Total		\$32,158	
Outpatient Drugs			
All Other		\$11,281	
Charity/Self Pay	\$413		
Commercial		\$6,539	
Medicaid	\$1,817	\$11,188	
Outpatient Drugs Total	\$2,230	\$29,007	
Charles County Aged 02 to 04 Total	\$2,230	\$61,165	
Charles County Aged 00 to 04 Total	\$2,230	\$67,817	
St. Mary's County			
Aged 02 to 04			
Inpatient Drugs			
Commercial		\$4,010	
Inpatient Drugs Total		\$4,010	
Outpatient Drugs			
All Other		\$261	
Commercial	\$10,968	\$7,067	
Medicaid	\$451	\$8,753	
Outpatient Drugs Total	\$11,419	\$16,081	
St. Mary's County Aged 02 to 04 & Aged 00 to 04 Total	\$11,419	\$20,091	
Southern Maryland Aged 00 to 04 Total	\$15.232	\$93,931	

During the survey period, charges for inpatient care increased \$963,774, or 45.6%; while charges for outpatient care jumped 329.7%, mostly related to the \$2 million in new FY 2017 spending on outpatient psychiatric acute care.



Rate Center/Service Type	FY 2013	FY 2015	FY 2017	% Change 13-17
Inpatient Drugs	\$760,412	\$1,212,737	\$1,056,943	39.0%
Inpatient Psychiatric Acute	\$1,352,842	\$2,357,935	\$1,955,664	44.6%
Inpatient Psychiatric Day & Night Care Services			\$64,421	
Outpatient Drugs	\$427,613	\$640,414	\$1,056,943	147.2%
Outpatient Psychiatric Acute			\$1,955,664	
Outpatient Psychiatric Day & Night Care Services	\$288,438	\$315,682	\$64,422	-77.7%
Southern Maryland Total	\$2,829,305	\$4,526,768	\$6,154,057	117.5%

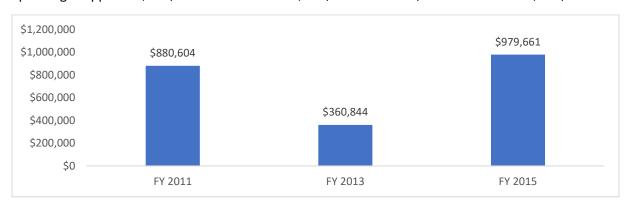
Behavioral Health Hospital Charges by Anticipated Payer

Payer/County	FY 2013	FY 2015	FY 2017
All Other (Likely Includes TriCare)	\$338,663	\$701,819	\$654,064
Calvert	\$123,670	\$165,170	\$208,158
Charles	\$109,342	\$185,016	\$178,215
St. Mary's	\$105,651	\$351,633	\$267,692
Charity/Self Pay	\$84,563	\$34,272	\$43,864
Calvert	\$39,623	\$9,129	
Charles	\$28,070	\$20,705	\$43,864
St. Mary's	\$16,870	\$4,438	
Commercial	\$1,578,676	\$2,354,123	\$3,382,210
Calvert	\$654,045	\$905,352	\$1,167,414
Charles	\$425,598	\$539,928	\$767,651
St. Mary's	\$499,033	\$908,843	\$1,447,145
Medicaid	\$813,316	\$1,366,227	\$2,073,919
Calvert	\$287,542	\$397,648	\$688,470
Charles	\$315,469	\$314,573	\$706,641
St. Mary's	\$210,304	\$654,006	\$678,807

Medicare	\$9,349	\$68,366	
Charles		\$68,366	
St. Mary's	\$9,349		
Workers Comp	\$4,739	\$1,960	
Calvert		\$202	
St. Mary's	\$4,739	\$1,759	
Southern Maryland Total	\$2,829,305	\$4,526,768	\$6,154,057

Children and Youth Placed in State Psychiatric Facilities

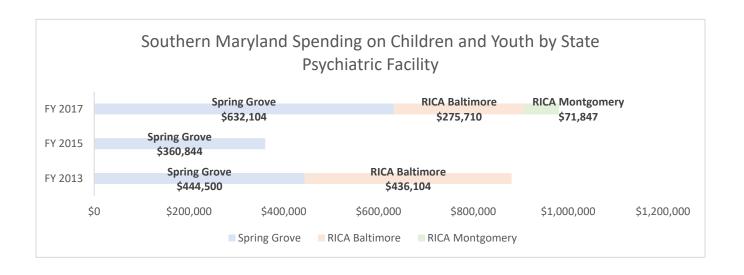
Spending dropped to \$360,844 in FY 2013 from \$880,604 in FY 2013, then increased to \$979,661 in FY 2017.



From FY 2013 to FY 2017, spending was up 86.8% for Calvert County children and youth, 93.1% for Charles County, and 183% for St. Mary's County.

County	FY 2013	FY 2015	FY 2017
Calvert	\$156,417	\$3,892	\$66,792
Charles	\$516,415	\$108,976	\$633,441
St. Mary's	\$207,772	\$247,976	\$279,428
Southern Maryland Total	\$880,604	\$360,844	\$979,661

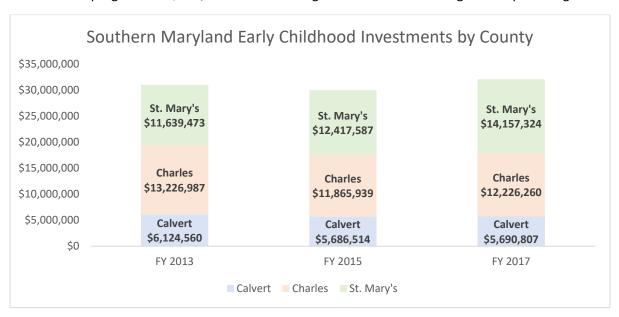
Most charges in each year supported children and youth placed in Spring Grove, with \$444,500 in FY 2013, \$360,844 in FY 2015, and \$632,104 in FY 2017, when there were also \$275,710 spent for children placed at RICA Baltimore and \$71,847 at RICA Montgomery. In FY 2013, there was also \$436,104 spent on children placed at RICA Baltimore.



Southern Maryland Early Childhood Fund Map: Fiscal Years 2013, 2015 & 2017

Early Childhood Fund Map Spending by County

The budget for St. Mary's County Public Schools reports salaries for Teachers – Preschool, Prekindergarten and Kindergarten of between \$5 million and \$5.3 million throughout the survey period, which is included in the Early Childhood fund map. The budgets for Calvert and Charles County do not report spending on Early Childhood Education Teachers; and supplemental data requests to the school systems remain pending. In addition, FY 2017 St. Mary's County increased spending items include a \$1.5 million boost in Head Start funding, \$363,000 in increased spending for Infants and Toddlers program and \$165,000 in new funding for a federal Prekindergarten Expansion grant.



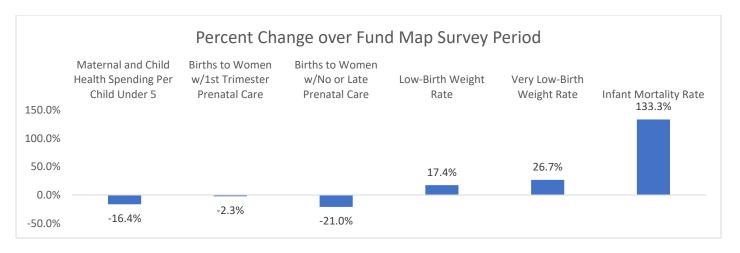
Early Childhood Investments Per Child Under Age 5	FY 2013	FY 2015	FY 2017
Calvert	\$1,241	\$1,154	\$1,153
Charles	\$1,404	\$1,233	\$1,272
St. Mary's	\$1,576	\$1,734	\$1,958
Southern Maryland	\$1,425	\$1,380	\$1,473

Connecting Investments to Outcomes

During the survey period, maternal and child health spending per child under age 5 was down 16.4%. At the same time, maternal and child health indicators all showed worsening outcomes, except for a 21% improvement in the number of regional births to women receiving late or no prenatal care. From FY 2013 to FY 2015, the low-birth weight rate was up 17.4%, the very-low birth weight rate increased 26.7%, and the infant mortality rate spiked by 133.3%. For school readiness, reporting changes in and after FY 2015 make outcome reporting comparisons difficult, the composite regional score for kindergarteners demonstrating readiness remained unchanged at 44% between FY 2016 and FY 2018.

⁴ These data and teen birth rate data in behavioral health section are from MDH Vital Statistics Annual Reports at https://health.maryland.gov/vsa/Pages/reports.aspx. The 2017 report is not available so the percent change in outcomes measures the change between calendar year 2012, with half of the year in FY 2013, and calendar year 2016, with half in FY 2017.

⁵ See https://earlychildhood.marylandpublicschools.org/data and then click on Kindergarten Readiness Assessment Data tab.



Early Childhood Fund Map Spending by Fund Source

Like overall early childhood investments, spending was mostly flat for each funding source throughout the survey period. Federal funds increased by \$1.4 million, state funds were down \$26,796, and local funds dropped by \$249,492. In FY 2017, federal funds were 47.4% of total spending, state funds accounted for 30.2%, and local funds paid for 22.4%.

Fund Source	FY 2013	FY 2015	FY 2017
Commercial/Third Party	\$12,964	\$67,212	
Federal	\$13,837,882	\$13,776,847	\$15,210,507
Local	\$7,429,913	\$6,776,297	\$7,180,421
State	\$9,710,260	\$9,349,683	\$9,683,464
Early Childhood Investments	\$30,991,019	\$29,970,039	\$32,074,391

Early Childhood Fund Map by Agency Source

A shift of Head Start funding after FY 2013 from the Tri-County Community Action Committee to school districts accounts for much of the change in spending by agency source over the survey period.

Agency Type	FY 2013	FY 2015	FY 2017
County	\$6,776,329	\$2,859,532	\$3,577,960
Federal	\$57,258	\$26,805	\$83,370
School District	\$13,522,142	\$16,797,912	\$19,361,280
State	\$10,635,290	\$10,285,789	\$9,051,781
Early Childhood Investments	\$30,991,019	\$29,970,039	\$32,074,391

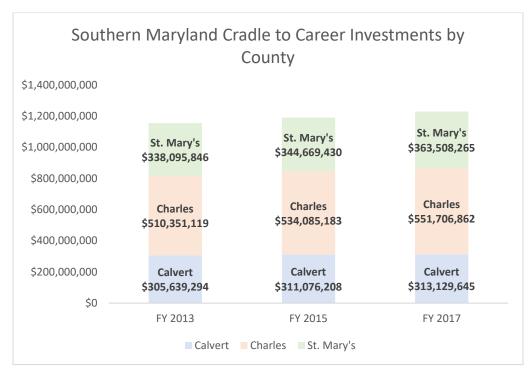
See Appendix C for Early Childhood Fund Map spending by agency source and program/service detail.

Department/Agency	FY 2013	FY 2015	FY 2017
Calvert County Community Resources	\$10,473	\$27,296	\$8,973
Calvert County Family Network	\$241,780	\$241,780	\$241,780
Calvert County Public Schools	\$2,344,733	\$3,387,344	\$3,675,606
Charles County Advisory Council for Children, Youth and Families	\$375,051	\$424,894	\$1,354,371
Charles County Public Schools	\$5,197,608	\$5,127,674	\$5,654,610
Maryland Department of Health	\$4,612,843	\$4,460,757	\$3,631,278

Maryland Department of Human Services	\$319,828	\$235,143	\$226,240
Maryland State Department of Education	\$5,085,807	\$5,180,996	\$4,805,407
Southern Maryland Tri-County Community Action Committee	\$5,531,113	\$1,246,171	\$1,112,452
St, Mary's County Health Department	\$616,812	\$408,893	\$388,856
St, Mary's County Public Schools	\$5,979,801	\$8,282,894	\$10,031,064
St. Mary's County Department of Aging & Human Services	\$12,400	\$12,400	\$15,980
St. Mary's County Recreation & Parks	\$605,512	\$906,991	\$844,404
U.S. Department of Agriculture	\$57,258	\$26,805	\$83,370
Early Childhood Investments	\$30,991,019	\$29,970,039	\$32,074,391

Southern Maryland Cradle to Career Fund Map: Fiscal Years 2013, 2015 and 2017

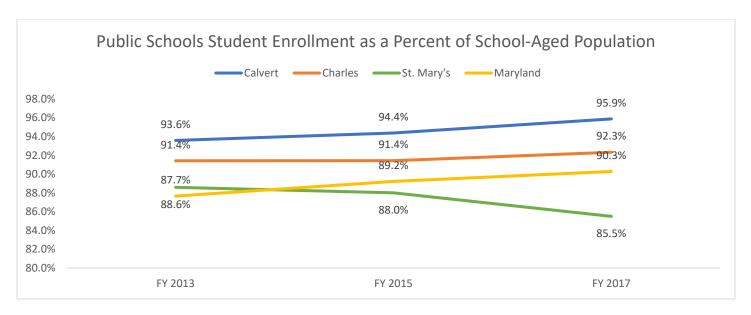
During the survey period, cradle to career spending increased by \$7.5 million in Calvert County, \$41.4 million in Charles County and \$25.4 million in St. Mary's County.



Spending Per Child Under Age 18	FY 2013 FY 2015 FY 20		FY 2017
Calvert	\$13,659	\$14,195	\$14,516
Charles	\$13,233	\$13,930	\$14,444
St. Mary's	\$12,171	\$12,539	\$13,150
Southern Maryland	\$13,008	\$13,560	\$14,053

In FY 2017, education spending, including early education and child care, K-12 education, and youth development accounted for 71.6% of total regional cradle to career spending; and K-12 education spending is driven primarily by funding formulas depending on student enrollment. Student enrollment dropped in each school district between FY 2013 and FY 2017, with decreases of 2.3% in Calvert, 1% in Charles and 3.4% in St. Mary's.

Although Calvert County saw the largest declines in school enrollment, its enrollment utilization grew relative to the county school age population. In FY 2017, St. Mary's County Public Schools had the lowest percentage of county schoolaged children enrolled in public schools at 85.5%, compared to 92.3% in Charles County and 95.9% in Calvert County. The enrollment utilization for St. Mary's declined through the survey period, which partially accounts for the differences in county cradle to career spending per child.



Cradle to Career Investments by Function

K-12 Education accounts for more than two-thirds of cradle to career spending by function, with 68.5% of total spending in FY 2013 and FY 2015 and 68.6% in FY 2017. Somatic Health investments accounted for 7% of total spending in FY 2015, 7.4% in FY 2015 and 7.8% in FY 2017.

Function	FY 2013	FY 2015	FY 2017
Behavioral Health	\$14,007,365	\$16,366,773	\$23,275,214
Child Welfare	\$23,234,196	\$23,648,469	\$23,819,568
Criminal Justice	\$26,982,337	\$29,395,785	\$30,682,922
Developmental Disabilities	\$584,858	\$523,484	\$521,055
Early Education/Child Care	\$25,417,779	\$24,477,317	\$26,441,061
Housing & Homeless Services	\$27,305,882	\$26,861,794	\$26,701,325
Juvenile Justice	\$14,702,229	\$14,058,397	\$14,067,381
K-12 Education	\$790,470,254	\$815,093,193	\$842,216,819
Maternal and Child Health	\$5,395,634	\$5,227,418	\$4,515,842
Nutrition Services	\$60,180,548	\$60,520,667	\$50,097,968
Public Health	\$6,794,483	\$7,230,906	\$7,415,864
Somatic Health	\$81,031,568	\$87,494,158	\$95,757,598
Work/Family Support	\$70,150,159	\$71,513,723	\$72,268,725
Youth Development	\$7,828,969	\$7,418,738	\$10,563,429
Cradle to Career Investments	\$1,154,086,259	\$1,189,830,821	\$1,228,344,771

Cradle to Career Spending by Subfunction

Subfunction	FY 2013	FY 2015	FY 2017
After School & Summer Learning	\$62,320	\$50,000	\$50,000
Arts & Culture	\$3,337,172	\$3,406,614	\$3,521,867
Behavioral Health Case Management & Coordination	\$841,995	\$870,927	\$856,024
Behavioral Health Hospital Charges	\$2,814,073	\$4,432,837	\$6,154,057
Behavioral Health Prevention Services	\$176,077	\$171,398	\$186,275
Child Care	\$5,306,424	\$5,472,452	\$4,618,653
Child Protective Services	\$236,055	\$145,184	\$149,583
Child Support	\$5,110,809	\$5,568,306	\$5,634,127
Child Welfare Administrative	\$10,382,369	\$11,006,529	\$11,727,751
Delinquency Prevention	\$943,189	\$962,225	\$1,002,667
Developmental Disabilities Community Services	\$584,858	\$523,484	\$521,055
Domestic Violence Prevention & Services	\$152,087	\$135,705	\$166,177
Early Childhood Behavioral Health	\$162,373	\$171,373	\$1,117,488
Early Childhood Behavioral Health Hospital Charges	\$15,232	\$93,931	
Early Childhood Education	\$14,066,464	\$13,186,508	\$14,919,467
Early Childhood Special Education	\$6,044,891	\$5,818,357	\$6,902,941
Employment Services/Training	\$1,297,577	\$1,190,037	\$1,024,164
Energy Assistance	\$10,981,237	\$7,989,339	\$7,940,515
Family Investment Administrative	\$10,205,893	\$11,161,143	\$12,168,457
Foster Care/Adoption	\$12,615,772	\$12,496,756	\$11,942,234
Home Visiting	\$573,066	\$573,066	\$573,066
Homelessness Prevention & Services	\$496,045	\$708,001	\$781,103
Housing Assistance	\$26,809,837	\$26,153,793	\$25,920,222
Income Support	\$42,554,642	\$45,604,898	\$45,501,462
Judiciary	\$4,047,351	\$4,381,621	\$4,918,824
Juvenile Committed Placements	\$3,401,339	\$2,568,060	\$2,541,061
Juvenile Detention	\$3,742,149	\$4,040,676	\$4,149,687
Juvenile Justice Administrative	\$4,373,579	\$4,279,786	\$4,188,525
Juvenile Justice Behavioral Health	\$786,450	\$778,652	\$779,028
Juvenile Justice Community Supervision	\$1,455,523	\$1,428,998	\$1,406,413
K-12 Administrative/Indirect Services	\$318,608,000	\$341,653,156	\$352,182,669
K-12 Alternative Education	\$630,091	\$647,937	\$497,499
K-12 Enabling Services	\$79,481,598	\$80,390,344	\$83,418,358
K-12 Instruction	\$281,530,652	\$281,328,720	\$286,737,977
K-12 Student Services	\$8,856,515	\$9,654,515	\$10,517,544
Maternal and Child Health	\$224,958	\$287,526	\$311,498
Medicaid/MCHP Provider Reimbursements	\$87,562,609	\$95,266,995	\$106,361,345
Mentoring & Tutoring	\$53,800	\$65,385	\$2,871,963
Nutrition Assistance	\$60,180,548	\$60,520,667	\$50,097,968
Police/Sheriff	\$22,934,985	\$25,014,164	\$25,764,098
Public Health	\$6,794,483	\$7,230,906	\$7,415,864

Cradle to Career Investments	\$1,154,086,259	\$1,189,830,821	\$1,228,344,771
Mental Health Services	\$362,904	\$429,170	\$939,698
WIC Nutrition Assistance	\$4,597,610	\$4,366,826	\$3,631,278
Substance Abuse Treatment	\$1,353,753	\$1,369,703	\$1,081,972
State Psychiatric Facilities	\$880,604	\$360,844	\$979,661
Special Education	\$77,300,955	\$76,558,703	\$82,913,236
Services to Transition-Aged Youth	\$433,691	\$425,691	\$1,022,709
Services to Children with Disabilities	\$198,757	\$68,156	\$89,593
School-Based Health Care	\$6,011,138	\$6,529,451	\$6,729,630
School-Based Behavioral Health Care	\$18,136,082	\$18,394,569	\$19,297,717
Recreation & Parks	\$4,375,677	\$3,896,739	\$4,119,599

Cradle to Career Spending by Agency Source

See Appendix D for cradle to career fund map spending detail by agency source and program/service.

Department/Agency/Municipality	FY 2013	FY 2015	FY 2017
Calvert County Community Resources	\$610,289	\$808,163	\$1,136,033
Calvert County Family Network	\$445,202	\$445,152	\$445,202
Calvert County Health Department	\$2,583,181	\$2,600,427	\$3,295,067
Calvert County Museums	\$630,328	\$652,069	\$628,927
Calvert County Parks & Recreation	\$1,919,427	\$1,873,774	\$1,875,637
Calvert County Public Schools	\$224,282,570	\$229,632,504	\$232,238,813
Calvert County Sheriff's Office	\$3,601,255	\$3,841,182	\$4,085,070
Calvert County State's Attorney Office	\$783,035	\$860,030	\$917,799
Calvert Library	\$902,700	\$921,068	\$975,116
Charles County Advisory Council for Children, Youth and Families	\$1,044,024	\$1,160,031	\$2,086,605
Charles County Department of Community Services	\$762,666	\$291,358	\$337,523
Charles County Department of Health	\$3,981,592	\$3,529,344	\$3,865,357
Charles County Department of Parks, Recreation & Tourism	\$357,334	\$346,065	\$434,091
Charles County Housing Authority	\$10,960,508	\$10,789,304	\$9,763,468
Charles County Public Library	\$906,381	\$945,721	\$959,510
Charles County Public Schools	\$353,737,962	\$372,376,987	\$383,930,227
Charles County Sheriff's Office	\$13,361,386	\$14,723,882	\$14,798,070
Charles County State's Attorney	\$645,156	\$894,075	\$999,538
Circuit Court for Calvert County	\$445,008	\$494,542	\$501,175
Circuit Court for Charles County	\$1,568,334	\$1,863,993	\$1,862,336
Circuit Court for St. Mary's County	\$358,887	\$315,341	\$370,181
Governor's Office for Children	\$116,163	\$111,420	\$120,970
Governor's Office for Crime Control and Prevention	\$475,411	\$738,637	\$744,848
Housing Authority of Calvert County	\$4,045,068	\$4,034,649	\$4,260,935
Housing Authority of St. Mary's County	\$11,804,261	\$11,329,840	\$11,895,819
Maryland Department of Health	\$96,197,148	\$104,751,745	\$117,355,776
Maryland Department of Human Services	\$103,410,722	\$105,775,925	\$94,996,958

Maryland Department of Juvenile Services	\$13,408,353	\$12,376,337	\$12,238,862
Maryland Office of the Public Defender	\$1,404,173	\$1,438,491	\$1,608,578
Maryland State Department of Education	\$11,120,797	\$11,868,656	\$10,305,644
National Foundation on the Arts and Humanities	\$35,555	\$5,168	\$43,863
Southern Maryland Tri-County Community Action Committee	\$16,512,350	\$9,235,510	\$9,052,967
St, Mary's County Health Department	\$2,368,721	\$2,536,144	\$2,383,233
St, Mary's County Public Schools	\$218,924,949	\$222,491,228	\$239,243,659
St. Mary's County Department of Aging & Human Services	\$2,013,040	\$2,002,913	\$2,131,431
St. Mary's County Department of Social Services	\$41,852	\$43,070	\$37,463
St. Mary's County Library	\$812,341	\$834,181	\$867,002
St. Mary's County Office of the Sheriff	\$5,249,455	\$5,406,127	\$5,943,832
St. Mary's County Public Works & Transportation	\$1,908,994	\$1,925,961	\$1,996,263
St. Mary's County Recreation & Parks	\$2,128,145	\$2,421,721	\$2,453,720
St. Mary's County State's Attorney	\$667,090	\$693,828	\$815,460
Town of Chesapeake Beach	\$180,086	\$172,358	\$211,216
Town of Indian Head	\$56,228	\$51,904	\$48,734
Town of La Plata	\$568,893	\$589,880	\$619,798
Town of Leonardtown	\$73,356	\$74,179	\$81,779
Town of North Beach	\$126,009	\$114,193	\$148,154
U.S Department of Justice		\$82,264	\$38,811
U.S Social Security Administration	\$36,433,818	\$38,676,100	\$39,682,821
U.S. Department of Agriculture	\$83,673	\$54,560	\$83,370
U.S. Department of Education			\$2,810,843
U.S. Department of Health and Human Services	\$32,387	\$628,819	\$616,216
Cradle to Career Investments	\$1,154,086,259	\$1,189,830,821	\$1,228,344,771

Appendix A: Behavioral Health Fund Map: Spending by Agency Source and Program/Service

Calvert County Community Resources Camp Calvert Community Resources: Grants for Youth Unemployment, Substance Abuse & Childhood Poverty and Hunger Domestic Violence Protective Order Entry & Service Project East John Youth Center Outpatient Substance Abuse Promise Resource Center Residential Substance Abuse Treatment	\$95,398 \$25,240 \$0 \$25,210 \$3,800 \$27,386 \$8,973	\$64,499 \$23,146 \$0 \$2,285 \$3,800	\$561,214 \$28,680 \$487,735 \$3,510
Community Resources: Grants for Youth Unemployment, Substance Abuse & Childhood Poverty and Hunger Domestic Violence Protective Order Entry & Service Project East John Youth Center Outpatient Substance Abuse Promise Resource Center	\$0 \$25,210 \$3,800 \$27,386 \$8,973	\$0 \$2,285 \$3,800	\$487,735 \$3,510
Childhood Poverty and Hunger Domestic Violence Protective Order Entry & Service Project East John Youth Center Outpatient Substance Abuse Promise Resource Center	\$25,210 \$3,800 \$27,386 \$8,973	\$2,285 \$3,800	\$3,510
Domestic Violence Protective Order Entry & Service Project East John Youth Center Outpatient Substance Abuse Promise Resource Center	\$25,210 \$3,800 \$27,386 \$8,973	\$2,285 \$3,800	\$3,510
East John Youth Center Outpatient Substance Abuse Promise Resource Center	\$3,800 \$27,386 \$8,973	\$3,800	
Outpatient Substance Abuse Promise Resource Center	\$27,386 \$8,973		
Promise Resource Center	\$8,973	¢22.477	\$3,800
		\$22,177	\$18,770
Residential Substance Abuse Treatment		\$8,973	\$8,973
	\$4,789	\$4,117	\$5,223
Underage Drinking Prevention	\$0	\$0	\$4,523
Calvert County Family Network	\$203,422	\$203,372	\$203,422
Southern Maryland Community Network: Re-Entry Case Management			\$65,583
Tri-County Youth Services Bureau: Local Access Mechanism	\$131,166	\$131,116	
Tri-County Youth Services Bureau: Youth Intervention & Engagement			\$137,839
Tri-County Youth Services Bureau: Youth Interventionist	\$72,256	\$72,256	
Calvert County Health Department	\$780,420	\$903,291	\$1,487,776
Calvert Health Dept: Mental Health	\$362,904	\$429,170	\$429,673
Calvert Health Dept: Mental Health: School Program			\$510,025
Calvert Health Dept: Substance Abuse Services	\$417,516	\$474,120	\$548,078
Calvert County Public Schools	\$5,799,694	\$5,649,536	\$5,868,837
Alternative Education	\$477,917	\$542,937	\$425,049
CCFN Bullying Prevention Program	\$0	\$8,631	\$0
College Advisory Services	\$25,000	\$12,500	\$40,000
Contracted Psychologists	\$0	\$0	\$121,248
Guidance Counselors	\$3,374,269	\$3,365,749	\$3,354,592
Guidance Supplies	\$58,158	\$83,006	\$59,800
School Psychologists	\$1,429,650	\$1,160,571	\$1,096,001
Special Education: Behavioral Development Specialist	\$0	\$0	\$242,678
Special Education Infants and Toddlers	\$114,157	\$160,118	\$172,199
Special Education Infants and Toddlers	\$249,454	\$239,095	\$289,779
Special Education Preschool	\$71,089	\$76,929	\$67,491
Calvert County Sheriff's Office	\$26,877	\$33,420	\$46,817
Violence Against Women Act	\$26,877	\$33,420	\$46,817
Charles County Advisory Council for Children, Youth and Families	\$643,978	\$710,142	\$1,651,274
BRIDGE: Attachment and Bio-Behavioral Catch up			\$235,699
BRIDGE: Maryland Family Network			\$31,809
BRIDGE: Parent Child Interaction Therapy, Child Parent Psychotherapy, CCO, Flex			\$137,753
BRIDGE: The Promise Resource Center			\$181,876
BRIDGE: University of Maryland School of Social Work			\$356,898
Center for Children, Inc: Functional Family Therapy	\$308,018	\$374,180	\$371,277
Center for Children, Inc: Local Access Mechanism & Single Point of Access	\$87,556	\$87,556	\$87,556

Promoting Safe and Stable Families	\$93,647	\$93,649	\$93,649
Summer Youth Achievement Program	\$23,677	\$23,677	\$23,677
Tri-County Youth Services Bureau: Youth Intervention & Engagement	\$131,080	\$131,080	\$131,080
Charles County Department of Community Services	\$135,442	\$0	\$43,700
Camp Merrick	\$127,442	\$0	\$0
Tri-County Youth Services Bureau	\$8,000	\$0	\$43,700
Charles County Department of Health	\$287,236	\$301,609	\$375,714
Charles County Health Department: Core Services Agency	\$287,236	\$301,609	\$375,714
Charles County Public Schools	\$14,919,641	\$15,130,546	\$16,116,657
Guidance Counselors	\$6,399,136	\$6,445,568	\$6,672,978
School Psychologists	\$3,261,967	\$3,454,274	\$3,721,226
Special Education: Board Certified Behavioral Analyst	\$67,193	\$113,727	\$70,782
Special Education: Emotional and Behavioral Disorder	\$124,225	\$179,618	\$175,309
Special Education: Infant and Toddlers	\$1,284,705	\$1,092,257	\$1,267,186
Special Education: Preschool Services	\$3,782,416	\$3,845,101	\$4,209,176
Maryland Department of Health	\$10,524,484	\$12,792,806	\$17,904,871
Hospital Charges Outpatient Drugs Aged 05 to 09	\$31,677	\$41,534	\$37,696
Hospital Charges: Inpatient Drugs Aged 00 to 01		\$4,369	
Hospital Charges: Inpatient Drugs Aged 02 to 04		\$36,168	
Hospital Charges: Inpatient Drugs Aged 05 to 09	\$20,540	\$12,459	\$16,255
Hospital Charges: Inpatient Drugs Aged 10 to 14	\$156,106	\$305,731	\$385,608
Hospital Charges: Inpatient Drugs Aged 15 to 19	\$541,721	\$846,756	\$617,384
Hospital Charges: Inpatient Psychiatric Acute Aged 05 to 09	\$20,540	\$8,779	\$16,255
Hospital Charges: Inpatient Psychiatric Acute Aged 10 to 14	\$424,428	\$596,601	\$685,276
Hospital Charges: Inpatient Psychiatric Acute Aged 15 to 19	\$880,179	\$1,752,554	\$1,237,108
Hospital Charges: Outpatient Drugs Aged 00 to 01		\$2,283	
Hospital Charges: Outpatient Drugs Aged 02 to 04	\$1,583	\$6,023	
Hospital Charges: Outpatient Psychiatric Acute Aged 10 to 14			\$685,276
Hospital Charges: Outpatient Psychiatric Acute Aged 15 to 19			\$1,237,108
Hospital Charges: Inpatient Drugs Aged 05 to 09	\$42,044	\$7,256	\$37,696
Hospital Charges: Inpatient Psychiatric Acute Aged 05 to 09	\$27,695		\$17,025
Hospital Charges: Inpatient Psychiatric Day and Night Services Aged 15 to 19			\$11,780
Hospital Charges: Inpatient Psychiatric Day and Night Services Aged10 to 14			\$52,641
Hospital Charges: Outpatient Drugs Aged 02 to 04	\$13,649	\$45,089	
Hospital Charges: Outpatient Drugs Aged 05 to 09	\$10,278	\$18,053	\$16,255
Hospital Charges: Outpatient Drugs Aged 15 to 19	\$308,012	\$436,589	\$617,384
Hospital Charges: Outpatient Drugs Aged10 to 14	\$62,414	\$90,843	\$385,608
Hospital Charges: Outpatient Psychiatric Acute Aged 05 to 09			\$33,280
Hospital Charges: Outpatient psychiatric Day & Night Care Services Aged 05 to 09		\$6,647	
Hospital Charges: Outpatient Psychiatric Day and Night Services Aged 15 to 19	\$197,110	\$221,786	\$11,780
Hospital Charges: Outpatient Psychiatric Day and Night Services Aged10 to 14	\$91,328	\$87,248	\$52,641
Medicaid Adjustment: Double Counted in BH Hospital Charges	-\$813,316	-\$1,366,227	-\$2,073,919
Medicaid Expenditures: Disabled Coverage Group	\$2,202,486	\$2,547,218	\$4,284,069

		4	
Medicaid Expenditures: Expansion Coverage Group	4	\$1,398	4
Medicaid Expenditures: Family Child Coverage Group	\$4,429,339	\$5,830,210	\$7,488,417
Medicaid Expenditures: MCHP Coverage Group	\$996,066	\$890,048	\$1,072,585
Medicaid Expenditures: Other Coverage Group		\$2,547	
State Psychiatric Facilities: RICA Baltimore	\$436,104		\$275,710
State Psychiatric Facilities: RICA Montgomery			\$71,847
State Psychiatric Facilities: Spring Grove	\$444,500	\$360,844	\$632,104
Maryland Department of Human Services	\$6,404,981	\$5,563,752	\$4,573,209
Child Protective Services – Intake and Assessment	\$142,408	\$51,535	\$55,934
Foster Care - Education/Training for Transition-Aged Youth	\$73,891	\$36,149	\$65,999
Foster Care Independent Living	\$137,326	\$235,631	\$93,161
Foster Care Other Services	\$5,584,642	\$4,710,753	\$4,062,219
Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21)	\$466,714	\$529,684	\$295,896
Maryland Department of Juvenile Services	\$1,377,944	\$1,295,756	\$1,287,723
Carter Center Behavioral Support	\$1,207	\$464	\$437
Carter Center Juvenile Incentives	\$0	\$11	\$10
Carter Center Recreation	\$0	\$276	\$260
Carter Center Substance Abuse	\$7	\$8	\$3
Carter Center Substance Abuse	\$235	\$216	\$207
Cheltenham Behavioral Support	\$116,724	\$107,848	\$98,360
Cheltenham Juvenile Incentives	\$0	\$1,511	\$1,378
Cheltenham MAST Teams	\$2,846	\$21,474	\$19,585
Cheltenham Recreation	\$0	\$10,477	\$9,556
Hickey School Behavioral Support	\$3,202	\$2,999	\$3,044
Hickey School Juvenile Incentives	\$0	\$22	\$23
Hickey School MAST Teams	\$77	\$1,030	\$1,045
Hickey School Recreation	\$0	\$339	\$344
Lower Shore Center Behavioral Support	\$37	\$27	\$26
Lower Shore Center MAST Teams	\$0	\$55	\$52
Lower Shore Center Recreation	\$0	\$22	\$20
Lower Shore Center Substance Abuse	\$72	\$41	\$38
Noyes Behavioral Support	\$948	\$1,327	\$1,210
Noyes - MAST Teams	\$0	\$347	\$316
Noyes - Recreation	\$0	\$203	\$185
Noyes - Substance Abuse	\$374	\$161	\$147
Residential and Community Operations -Behavioral Health Prog. Direction	\$52,284	\$56,706	\$69,769
Southern Region Behavioral Health	\$77,259	\$49,123	\$48,346
Southern Region Drug Courts	\$190,399	\$158,739	\$156,230
Southern Region Evaluations	\$142,776	\$137,207	\$135,038
Southern Region - Evidence-Based Practices	\$335,981	\$335,781	\$330,474
Southern Region - Juvenile Incentives	\$69,946	\$78,317	\$77,080
Southern Region - Violence Prevention Initiative	\$275,513	\$196,323	\$193,220
Victor Cullen Behavioral Support	\$1,290	\$870	\$945

Victor Cullen Juvenile Incentives	\$2	\$18	\$20
Victor Cullen Recreation	\$0	\$449	\$487
Waxter Center Behavioral Support	\$21,099	\$20,742	\$20,414
Waxter Center Juvenile Incentives	\$150	\$112	\$110
Waxter Center MAST Teams	\$1,114	\$10,995	\$10,821
Waxter Center Recreation	\$0	\$5,631	\$5,542
Waxter Center Substance Abuse	\$14,100	\$11,090	\$10,915
Western Maryland Region - Youth Centers - Behavioral Support	\$15,295	\$20,884	\$22,674
Western Maryland Region - Youth Centers - Juvenile Incentives	\$246	\$3,275	\$3,556
Western Maryland Region - Youth Centers - MAST Teams	\$63	\$386	\$419
Western Maryland Region - Youth Centers - Recreation	\$0	\$353	\$383
Western Maryland Region - Youth Centers - Substance Abuse	\$54,696	\$59,899	\$65,033
Maryland State Department of Education	\$141,000	\$150,000	\$148,500
Early Childhood Mental Health: Southern Maryland Project First Choice	\$141,000	\$150,000	\$148,500
St, Mary's County Health Department	\$227,927	\$244,240	\$278,854
St. Mary's County Health Department: Core Services Agency	\$227,927	\$244,240	\$278,854
St, Mary's County Public Schools	\$3,699,875	\$3,959,414	\$4,635,306
Alternative High School Programs	\$152,174	\$105,000	\$72,450
College and Career Readiness Liaison	\$94,154	\$99,613	\$105,389
Guidance Counselor	\$2,789,479	\$2,934,216	\$3,026,322
Infants & Toddlers	\$80,341	\$72,251	\$479,369
School Psychologists	\$501,083	\$520,095	\$594,394
School Psychologists Interns	\$11,769	\$17,000	\$17,000
Special Ed - Early Childhood Connections	\$0	\$0	\$34,832
Special Ed - IDEA Preschool	\$63,674	\$97,957	\$120,959
Special Ed - Infants & Toddlers Medical Assistance	\$7,201	\$112,377	\$184,592
Special Ed - Ready for Kindergarten - Preschool	\$0	\$905	\$0
St. Mary's County Department of Aging & Human Services	\$1,608,036	\$1,570,263	\$1,277,121
Bay Community Support Services (Dis. Support)	\$0	\$0	\$958
BHA Administration	\$16,066	\$14,363	\$16,856
BHA Anchor Residential - Federal	\$177,071	\$166,466	\$0
BHA HS Ambulatory Services	\$0	\$0	\$85,917
BHA HS Anchor Residential Services - State	\$647,025	\$538,993	\$342,799
BHA MD Strategic Prevention	\$20,086	\$29,379	\$0
BHA Prevention Program	\$23,718	\$23,393	\$24,946
BHA Recovery Oriented Systems of Care	\$79,966	\$163,828	\$167,101
Center for Children (BH)	\$0	\$0	\$15,000
Center of Life Enrichment	\$38,434	\$37,546	\$37,052
FLOW Youth Mentoring Program	4=0.000	\$57,320	\$57,320
	\$50,000	Ψ37,320	-
Greenwell Foundation	\$50,000 \$7,641	\$7,464	\$8,471
Greenwell Foundation Option Opioid Misuse Prevention			
	\$7,641	\$7,464	\$8,471

Southern MD Center for Independent Living	\$0	\$0	\$1,841
Special Olympics SMC	\$0	\$0	\$12,592
St. Mary's Caring Soup (BH)	\$764	\$746	\$737
Tri-County Youth Services Bureau	\$110,000	\$110,000	\$110,000
Tri-County Youth Services Bureau: Local Access Mechanism	\$92,043	\$92,043	\$97,043
Tri-County Youth Services Bureau: Youth Intervention & Engagement	\$112,355	\$112,355	\$112,355
Walden Sierra (BH)	\$86,708	\$84,703	\$55,153
Walden-Sierra, Inc Adjudicated Juvenile Drug Screening	\$20,000	\$15,000	\$15,000
Youth Move	\$0	\$4,265	\$0
U.S Department of Justice		\$32,264	\$34,285
Center for Children, Inc		\$32,264	\$18,435
Community Crisis and Referral Center			\$9,850
Lifestyles of Maryland Foundation			\$6,000
U.S. Department of Agriculture	\$26,415	\$27,755	
Pathways, Inc	\$26,415	\$27,755	
U.S. Department of Education			\$2,810,843
AFC Scholarship Foundation			\$2,810,843
Behavioral Health Investments	\$46,902,771	\$48,632,666	\$59,306,123

Appendix B – Behavioral Health Hospital Charges

County: By Age Group & Rate Center & Payer	FY 2013	FY 2015	FY 2017
Calvert County			
Aged 02 to 04			
Outpatient Drugs			
All Other		\$930	
Commercial	\$1,583	\$4,967	
Medicaid		\$126	
Outpatient Drugs Total	\$1,583	\$6,023	
Aged 02 to 04 Total	\$1,583	\$6,023	
Aged 05 to 09			
Inpatient Drugs			
All Other		\$3,680	
Commercial		\$8,779	
Medicaid	\$20,540		\$16,255
Inpatient Drugs Total	\$20,540	\$12,459	\$16,255
Inpatient Psychiatric Acute			
Commercial		\$8,779	
Medicaid	\$20,540		\$16,255
Inpatient Psychiatric Acute Total	\$20,540	\$8,779	\$16,255
Outpatient Drugs			
Commercial	\$5,290	\$14,126	
Medicaid	\$4,988	\$3,927	\$16,255
Outpatient Drugs Total	\$10,278	\$18,053	\$16,255
Outpatient Psychiatric Acute			
Medicaid			\$16,255
Outpatient Psychiatric Acute Total			\$16,255
Outpatient Psychiatric Day & Night Care Services			
Commercial		\$6,647	
Outpatient Psychiatric Day & Night Care Services Total		\$6,647	
Aged 05 to 09 Total	\$51,358	\$45,938	\$65,019
Aged 10 to 14			
Inpatient Drugs			
All Other	\$8,420	\$26,479	\$7,025
Commercial	\$35,261	\$78,354	\$112,679
Medicaid	\$5,924	\$42,407	\$23,796
Inpatient Drugs Total	\$49,604	\$147,240	\$143,499
Inpatient Psychiatric Acute			
All Other	\$52,555	_	\$39,618
Charity/Self Pay	\$5,539		
Commercial	\$86,415	\$146,796	\$201,097
Medicaid	\$34,076	\$83,196	\$64,981
Inpatient Psychiatric Acute Total	\$178,585	\$229,992	\$305,697

Outpatient Drugs			
All Other	\$2,602	\$4,144	\$7,025
Charity/Self Pay	. ,	\$2,169	• •
Commercial	\$2,216	\$9,976	\$104,238
Medicaid	\$2,856	\$1,067	\$23,796
Outpatient Drugs Total	\$7,674	\$17,357	\$135,059
Outpatient Psychiatric Acute		•	
All Other			\$39,618
Commercial			\$217,042
Medicaid			\$71,078
Outpatient Psychiatric Acute Total			\$327,738
Outpatient Psychiatric Day & Night Care Services			
All Other	\$11,715	\$357	
Charity/Self Pay	\$1,627		
Commercial	\$35,491	\$24,679	
Medicaid	\$7,810	\$10,353	
Outpatient Psychiatric Day & Night Care Services Total	\$56,644	\$35,389	
Aged 10 to 14 Total	\$292,507	\$429,977	\$911,993
Aged 15 to 19			
Inpatient Drugs			
All Other	\$18,259	\$29,199	\$14,348
Charity/Self Pay	\$25,647	\$1,490	
Commercial	\$81,870	\$96,389	\$53,995
Medicaid	\$34,003	\$76,695	\$69,349
Inpatient Drugs Total	\$159,780	\$203,773	\$137,692
Inpatient Psychiatric Acute			
All Other	\$17,366	\$70,949	\$43,088
Charity/Self Pay		\$1,490	
Commercial	\$263,146	\$385,861	\$212,183
Medicaid	\$129,122	\$150,088	\$150,551
Inpatient Psychiatric Acute Total	\$409,633	\$608,387	\$405,823
Outpatient Drugs			
All Other	\$4,186	\$17,851	\$14,348
Charity/Self Pay	\$6,809	\$3,981	
Commercial	\$60,232	\$53,747	\$53,995
Medicaid	\$10,575	\$7,346	\$69,349
Workers Comp		\$202	
Outpatient Drugs Total	\$81,803	\$83,125	\$137,692
Outpatient Psychiatric Acute			
All Other			\$43,088
Commercial			\$212,183
Medicaid			\$150,551
Outpatient Psychiatric Acute Total			\$405,823

Outpatient Psychiatric Day & Night Care Services			
All Other	\$8,568	\$11,581	
Commercial	\$82,540	\$66,252	
Medicaid	\$17,107	\$22,444	
Outpatient Psychiatric Day & Night Care Services Total	\$108,215	\$100,277	
Aged 15 to 19 Total	\$759,431	\$995,562	\$1,087,030
Calvert County Total	\$1,104,880	\$1,477,501	\$2,064,042
Charles County			
Aged 00 to 01			
Inpatient Drugs			
Medicaid		\$4,369	
Inpatient Drugs Total		\$4,369	
Outpatient Drugs			
Medicaid		\$2,283	
Outpatient Drugs Total		\$2,283	
Aged 00 to 01 Total		\$6,652	
Aged 02 to 04			
Inpatient Drugs			
Commercial		\$32,158	
Inpatient Drugs Total		\$32,158	
Outpatient Drugs			
All Other		\$11,281	
Charity/Self Pay	\$413		
Commercial		\$6,539	
Medicaid	\$1,817	\$11,188	
Outpatient Drugs Total	\$2,230	\$29,007	
Aged 02 to 04 Total	\$2,230	\$61,165	
Aged 05 to 09			
Inpatient Drugs			
Commercial	\$18,073		\$4,107
Medicaid	\$16,908		\$33,589
Inpatient Drugs Total	\$34,981		\$37,696
Inpatient Psychiatric Acute			
Commercial	\$18,073		
Medicaid	\$9,622		\$17,025
Inpatient Psychiatric Acute Total	\$27,695		\$17,025
Outpatient Drugs			
All Other		\$1,077	
Charity/Self Pay	\$238	\$639	
Commercial	\$4,011	\$7,195	\$4,107
Medicaid	\$6,798	\$10,881	\$33,589
Outpatient Drugs Total	\$11,047	\$19,793	\$37,696
Outpatient Psychiatric Acute			

Medicaid			\$17,025
Outpatient Psychiatric Acute Total			\$17,025
Aged 05 to 09 Total	\$73,722	\$19,793	\$109,442
Aged 10 to 14			
Inpatient Drugs			
All Other			\$29,565
Commercial	\$9,672	\$10,388	\$11,499
Medicaid	\$68,524	\$8,639	\$56,470
Inpatient Drugs Total	\$78,195	\$19,027	\$97,534
Inpatient Psychiatric Acute			*
All Other	\$10,248	\$20,505	\$9,943
Charity/Self Pay	\$5,342		*
Commercial	\$56,143	\$73,798	\$77,227
Medicaid	\$53,455	\$36,712	\$80,292
Inpatient Psychiatric Acute Total	\$125,189	\$131,016	\$167,462
Outpatient Drugs			
All Other	\$306	\$9,318	\$29,565
Charity/Self Pay	\$1,151	\$346	
Commercial	\$7,305	\$15,491	\$11,499
Medicaid	\$20,190	\$16,803	\$56,470
Outpatient Drugs Total	\$28,952	\$41,958	\$97,534
Outpatient Psychiatric Acute			
All Other			\$9,943
Commercial			\$61,283
Medicaid			\$74,195
Outpatient Psychiatric Acute Total			\$145,421
Outpatient Psychiatric Day & Night Care Services			
All Other		\$2,655	
Commercial	\$15,238	\$13,316	
Medicaid		\$5,411	
Outpatient Psychiatric Day & Night Care Services Total	\$15,238	\$21,382	
Aged 10 to 14 Total	\$247,574	\$213,382	\$507,952
Aged 15 to 19			
Inpatient Drugs			
All Other	\$26,441	\$41,159	\$11,899
Charity/Self Pay	\$3,731	\$4,989	\$9,386
Commercial	\$114,503	\$98,958	\$100,074
Medicaid	\$29,364	\$42,812	\$54,309
Medicare		\$34,183	
Inpatient Drugs Total	\$174,038	\$222,102	\$175,667
Inpatient Psychiatric Acute			
All Other	\$52,536	\$62,628	\$37,700
Charity/Self Pay	\$5,069	\$4,989	\$12,547

Commercial	\$95,564	\$191,135	\$198,891
Medicaid	\$56,970	\$106,303	\$114,684
Medicare		\$34,183	
Inpatient Psychiatric Acute Total	\$210,140	\$399,238	\$363,821
Outpatient Drugs			
All Other	\$9,375	\$27,225	\$11,899
Charity/Self Pay	\$10,918	\$9,740	\$9,386
Commercial	\$56,187	\$69,983	\$100,074
Medicaid	\$44,605	\$59,076	\$54,309
Outpatient Drugs Total	\$121,086	\$166,024	\$175,667
Outpatient Psychiatric Acute			
All Other			\$37,700
Charity/Self Pay			\$12,547
Commercial			\$198,891
Medicaid			\$114,684
Outpatient Psychiatric Acute Total			\$363,821
Outpatient Psychiatric Day & Night Care Services			
All Other	\$10,435	\$9,168	
Charity/Self Pay	\$1,208		
Commercial	\$30,830	\$20,967	
Medicaid	\$7,217	\$10,096	
Outpatient Psychiatric Day & Night Care Services Total	\$49,690	\$40,231	
Aged 15 to 19 Total	\$554,954	\$827,595	\$1,078,977
Charles County Total	\$878,480	\$1,128,588	\$1,696,371
St. Mary's County			
Aged 02 to 04			
Inpatient Drugs			
Commercial		\$4,010	
Inpatient Drugs Total		\$4,010	
Outpatient Drugs			
All Other		\$261	
All Other Commercial	\$10,968	\$261 \$7,067	
	\$10,968 \$451		
Commercial		\$7,067	
Commercial Medicaid	\$451	\$7,067 \$8,753	
Commercial Medicaid Outpatient Drugs Total	\$451 \$11,419	\$7,067 \$8,753 \$16,081	
Commercial Medicaid Outpatient Drugs Total Aged 02 to 04 Total	\$451 \$11,419	\$7,067 \$8,753 \$16,081	
Commercial Medicaid Outpatient Drugs Total Aged 02 to 04 Total Aged 05 to 09	\$451 \$11,419	\$7,067 \$8,753 \$16,081	
Commercial Medicaid Outpatient Drugs Total Aged 02 to 04 Total Aged 05 to 09 Inpatient Drugs	\$451 \$11,419 \$11,419	\$7,067 \$8,753 \$16,081 \$20,091	
Commercial Medicaid Outpatient Drugs Total Aged 02 to 04 Total Aged 05 to 09 Inpatient Drugs Commercial	\$451 \$11,419 \$11,419	\$7,067 \$8,753 \$16,081 \$20,091 \$2,192	
Commercial Medicaid Outpatient Drugs Total Aged 02 to 04 Total Aged 05 to 09 Inpatient Drugs Commercial Medicaid	\$451 \$11,419 \$11,419 \$7,064	\$7,067 \$8,753 \$16,081 \$20,091 \$2,192 \$5,063	
Commercial Medicaid Outpatient Drugs Total Aged 02 to 04 Total Aged 05 to 09 Inpatient Drugs Commercial Medicaid Inpatient Drugs Total	\$451 \$11,419 \$11,419 \$7,064	\$7,067 \$8,753 \$16,081 \$20,091 \$2,192 \$5,063	

Commercial	\$5,732	\$8,167	
Medicaid	\$13,372	\$12,820	
Outpatient Drugs Total	\$20,630	\$21,741	
Aged 05 to 09 Total	\$27,694	\$28,997	
Aged 10 to 14			
Inpatient Drugs			
All Other		\$19,702	\$7,078
Commercial	\$22,477	\$69,337	\$112,016
Medicaid	\$5,830	\$50,425	\$25,481
Inpatient Drugs Total	\$28,306	\$139,464	\$144,575
Inpatient Psychiatric Acute			
All Other	\$7,966	\$37,757	\$20,166
Commercial	\$83,900	\$73,530	\$150,724
Medicaid	\$28,788	\$124,307	\$41,225
Inpatient Psychiatric Acute Total	\$120,654	\$235,594	\$212,116
Inpatient Psychiatric Day & Night Care Services			
Commercial			\$52,641
Inpatient Psychiatric Day & Night Care Services Total			\$52,641
Outpatient Drugs			
All Other	\$570	\$2,439	\$7,078
Charity/Self Pay		\$1,499	
Commercial	\$9,974	\$9,788	\$120,456
Medicaid	\$15,244	\$17,802	\$25,481
Outpatient Drugs Total	\$25,788	\$31,528	\$153,015
Outpatient Psychiatric Acute			
All Other			\$20,166
Commercial			\$150,724
Medicaid			\$41,225
Outpatient Psychiatric Acute Total			\$212,116
Outpatient Psychiatric Day & Night Care Services			
All Other		\$10,108	
Commercial	\$18,067	\$12,313	\$52,641
Medicaid	\$1,379	\$8,057	
Outpatient Psychiatric Day & Night Care Services Total	\$19,446	\$30,478	\$52,641
Aged 10 to 14 Total	\$194,195	\$437,063	\$827,106
Aged 15 to 19			
Inpatient Drugs			
All Other	\$23,368	\$87,373	\$43,373
Charity/Self Pay	\$5,393		
Commercial	\$131,201	\$182,298	\$154,867
Medicaid	\$38,593	\$151,210	\$105,784
Medicare	\$9,349		
Inpatient Drugs Total	\$207,904	\$420,881	\$304,025

Inpatient Psychiatric Acute			
All Other	\$50,880	\$138,982	\$63,228
Charity/Self Pay	\$7,645		
Commercial	\$144,309	\$408,850	\$249,104
Medicaid	\$57,573	\$197,098	\$155,133
Inpatient Psychiatric Acute Total	\$260,406	\$744,929	\$467,464
Inpatient Psychiatric Day & Night Care Services			
Medicaid			\$11,780
Inpatient Psychiatric Day & Night Care Services Total			\$11,780
Outpatient Drugs			
All Other	\$16,102	\$31,748	\$43,373
Charity/Self Pay	\$3,314	\$2,502	
Commercial	\$39,043	\$82,726	\$154,867
Medicaid	\$41,927	\$68,705	\$105,784
Workers Comp	\$4,739	\$1,759	
Outpatient Drugs Total	\$105,124	\$187,439	\$304,025
Outpatient Psychiatric Acute			
All Other			\$63,228
Commercial			\$249,104
Medicaid			\$155,133
Outpatient Psychiatric Acute Total			\$467,464
Outpatient Psychiatric Day & Night Care Services			
All Other	\$5,757	\$22,947	
Commercial	\$26,299	\$48,566	
Medicaid	\$7,149	\$9,766	\$11,780
Outpatient Psychiatric Day & Night Care Services Total	\$39,204	\$81,278	\$11,780
Aged 15 to 19 Total	\$612,638	\$1,434,528	\$1,566,538
St. Mary's County Total	\$845,946	\$1,920,679	\$2,393,643
Southern Maryland Total	\$2,829,305	\$4,526,768	\$6,154,057

Appendix C: Early Childhood Fund Map: Spending by Agency Source and Program/Service

Department/Agency	FY 2013	FY 2015	FY 2017
Calvert County Community Resources	\$10,473	\$27,296	\$8,973
Early Education Grant	\$1,500	\$18,323	\$0
Promise Resource Center	\$8,973	\$8,973	\$8,973
Calvert County Family Network	\$241,780	\$241,780	\$241,780
Health Families Calvert County	\$241,780	\$241,780	\$241,780
Calvert County Public Schools	\$2,344,733	\$3,387,344	\$3,675,606
Before/After Child Care Program	\$773,259	\$637,263	\$650,000
Early Childhood Donations	\$278	\$2,048	\$0
Even Start Child Care	\$14,104	\$0	\$0
Head Start	\$66,040	\$1,381,484	\$2,202,692
Healthy Families	\$267,598	\$261,656	\$261,780
Judy Hoyer Center	\$0	\$0	\$1,500
Kindergarten Readiness Assessment	\$0	\$9,720	\$10,365
Maryland Model for School Readiness	\$18,602	\$6,835	\$0
Maryland Model for School Readiness/Kindergarten Readiness	\$11,186	\$21,121	\$8,830
Patch Early Childhood Program	\$0	\$1,214	\$0
PNC HIPPY Grant	\$0	\$9,303	\$10,970
Race to the Top	\$758,966	\$576,347	\$0
Raytheon EIE Scholarship	\$0	\$4,211	\$0
Special Education Infants and Toddlers	\$114,157	\$160,118	\$172,199
Special Education Infants and Toddlers	\$249,454	\$239,095	\$289,779
Special Education Preschool	\$71,089	\$76,929	\$67,491
Charles County Advisory Council for Children, Youth and Families	\$375,051	\$424,894	\$1,354,371
Board Creation: Early Childhood Education	\$3,000		
BRIDGE: Attachment and Bio-Behavioral Catch up			\$235,699
BRIDGE: Maryland Family Network			\$31,809
BRIDGE: Parent Child Interaction Therapy, Child Parent Psychotherapy, CCO, Flex			\$137,753
BRIDGE: The Promise Resource Center			\$181,876
BRIDGE: University of Maryland School of Social Work			\$356,898
Charles County Local Early Childhood Advisory Council			\$8,800
Childcare Program	\$40,765	\$60,557	\$70,250
Healthy Families	\$302,262	\$302,262	\$302,262
Healthy Start	\$29,024	\$29,024	\$29,024
Race to the Top		\$33,052	
Charles County Public Schools	\$5,197,608	\$5,127,674	\$5,654,610
Early Childhood (Restricted Fund)	\$130,487	\$190,316	\$178,248
Special Education: Infant and Toddlers	\$1,284,705	\$1,092,257	\$1,267,186
Special Education: Preschool Services	\$3,782,416	\$3,845,101	\$4,209,176
Maryland Department of Health	\$4,612,843	\$4,460,757	\$3,631,278

NSF Indianhead Child Development Center Early Childhood Investments	\$57,258 \$30,991,019	\$26,805 \$29,970,039	\$83,370 \$32,074,391
U.S. Department of Agriculture	\$57,258	\$26,805	\$83,370
Recreation and Parks: Child Care Programs	\$605,512	\$906,991	\$844,404
St. Mary's County Recreation & Parks	\$605,512	\$906,991	\$844,404
Promise Resource Center	\$12,400	\$12,400	\$15,980
St. Mary's County Department of Aging & Human Services	\$12,400	\$12,400	\$15,980
Teacher - Preschool, Pre-K & Kindergarten	\$5,064,716	\$5,200,293	\$5,325,601
Special Ed - Ready for Kindergarten - Preschool	\$0	\$905	\$0
Special Ed - Infants & Toddlers Medical Assistance	\$7,201	\$112,377	\$184,592
Special Ed - IDEA Preschool	\$63,674	\$97,957	\$120,959
Special Ed - Early Childhood Connections	\$0	\$0	\$34,832
Ready for Kindergarten Professional Development Grant	\$0	\$0	\$32,365
Race to the Top	\$755,647	\$428,074	\$0
Maryland Model for School Readiness	\$8,222	\$2,746	\$0
Infants & Toddlers	\$80,341	\$72,251	\$479,369
Head Start	\$0	\$2,368,291	\$3,853,346
St, Mary's County Public Schools	\$5,979,801	\$8,282,894	\$10,031,064
St. Mary's Health: Maternal and Child Health	\$67,112	\$88,067	\$70,973
Infants & Toddlers	\$391,854	\$121,367	\$77,358
Family Planning Services	\$157,846	\$199,459	\$240,525
St, Mary's County Health Department	\$616,812	\$408,893	\$388,856
Head Start	\$5,531,113	\$1,246,171	\$1,112,452
Southern Maryland Tri-County Community Action Committee	\$5,531,113	\$1,246,171	\$1,112,452
Purchase of Care Child Care Subsidy Program	\$3,495,698	\$3,605,693	\$2,744,389
Prekindergarten Expansion	71,331,220	71,540,000	\$476,880
Judy Hoyer Centers	\$1,351,228	\$1,346,060	\$1,336,221
Early Head Start Head Start	\$97,881	\$29,267 \$49,976	\$59,442 \$39,975
Early Childhood Mental Health: Southern Maryland Project First Choice	\$141,000	\$150,000	\$148,500
Maryland State Department of Education	\$5,085,807	\$5,180,996	\$4,805,407
Child Care Subsidy Program – Eligibility/Payments (Day Care)	\$319,828	\$235,143	\$226,240
Maryland Department of Human Services	\$319,828	\$235,143	\$226,240
Women, Infants and Children Program: Check Redemptions	\$4,597,610	\$4,366,826	\$3,631,278
Hospital Charges: Outpatient Drugs Aged 02 to 04	\$13,649	\$45,089	40.000
Hospital Charges: Outpatient Drugs Aged 02 to 04	\$1,583	\$6,023	
Hospital Charges: Outpatient Drugs Aged 00 to 01		\$2,283	
Hospital Charges: Inpatient Drugs Aged 02 to 04		\$36,168	
Hospital Charges: Inpatient Drugs Aged 00 to 01		\$4,369	

Appendix D: Cradle to Career Investments by Agency Source and Program/Service

Department/Agency/Municipality	FY 2013	FY 2015	FY 2017
Calvert County Community Resources	\$610,289	\$808,163	\$1,136,033
African American Family Day	\$1,895	\$1,895	\$1,895
ARC of Southern Maryland	\$82,892	\$80,359	\$78,535
Arts Council of Calvert County	\$2,403	\$2,329	\$2,276
Calvert Alliance Against Substance Abuse	\$4,628	\$5,423	\$0
Camp Calvert	\$25,240	\$23,146	\$28,680
Children's Day at Jefferson Patterson Park	\$3,145	\$3,150	\$3,145
Community First Choice Grant		\$19,850	\$18,905
Community Resources: Grants for Homeless Prevention, Emergency Food and Shelter	\$99,100	\$289,648	\$144,978
Community Resources: Grants for Youth Unemployment, Substance Abuse & Childhood Poverty and Hunger	\$0	\$0	\$487,735
Director of Community Resources	\$85,015	\$89,592	\$83,933
Domestic Violence Protective Order Entry & Service Project	\$25,210	\$2,285	\$3,510
Early Education Grant	\$1,500	\$18,323	\$0
East John Youth Center	\$3,800	\$3,800	\$3,800
Emergency & Transitional Housing & Services: State	\$22,036	\$22,036	\$27,169
Emergency Solutions Grant	\$54,714	\$62,492	\$76,318
Jefferson Patterson Park	\$13,511	\$13,098	\$12,801
Juvenile Transportation	\$30,000	\$21,930	\$10,343
Outpatient Substance Abuse	\$27,386	\$22,177	\$18,770
Project ECHO	\$70,660	\$70,660	\$70,660
Promise Resource Center	\$8,973	\$8,973	\$8,973
Residential Substance Abuse Treatment	\$4,789	\$4,117	\$5,223
School Bus Safety	\$7,491	\$6,977	\$7,959
Southern Maryland Center for Family Advocacy	\$35,902	\$35,902	\$35,902
Underage Drinking Prevention	\$0	\$0	\$4,523
Calvert County Family Network	\$445,202	\$445,152	\$445,202
Health Families Calvert County	\$241,780	\$241,780	\$241,780
Southern Maryland Community Network: Re-Entry Case Management			\$65,583
Tri-County Youth Services Bureau: Local Access Mechanism	\$131,166	\$131,116	
Tri-County Youth Services Bureau: Youth Intervention & Engagement			\$137,839
Tri-County Youth Services Bureau: Youth Interventionist	\$72,256	\$72,256	
Calvert County Health Department	\$2,583,181	\$2,600,427	\$3,295,067
Calvert Health Dept: Administrative/Public Health	\$1,802,760	\$1,697,137	\$1,807,290
Calvert Health Dept: Mental Health	\$362,904	\$429,170	\$429,673
Calvert Health Dept: Mental Health: School Program			\$510,025
Calvert Health Dept: Substance Abuse Services	\$417,516	\$474,120	\$548,078
Calvert County Museums	\$630,328	\$652,069	\$628,927
Calvert Marine Museum	\$596,458	\$614,866	\$600,814
Railway Museum	\$33,871	\$37,203	\$28,113
Calvert County Parks & Recreation	\$1,919,427	\$1,873,774	\$1,875,637
Golf Course Fund Spending	\$216,628	\$253,156	\$250,713

Natural Resources (Park Maintenance)			ı	
Parks & Recreation Fund Spending	Natural Resources (Park Maintenance)	\$191,226	\$184,585	\$185,226
Culvert Country Public Schools \$224,282,570 \$229,682,500 \$232,288,813 Administration \$4,908,016 \$5,369,884 \$50,526,868 Administration \$477,917 \$362,579 \$9 Alternative Education \$477,917 \$562,597 \$62,509 Before/After Chile Care Program \$773,299 \$837,263 \$650,000 CCFN Bullying Prevention Program \$0 \$8,633 \$30 CCFN Bullying Prevention Program \$0 \$8,633 \$30 COMPACTION Services \$25,000 \$12,000 \$60,000 Community Services \$1,013,666 \$1,005,000 \$11,170,333 Contracted Psychologists \$0 \$0 \$12,117,333 Euro Stantice \$2,147,179 \$1,711,679 \$1,116,100 Euro W. Childmood Donations \$2,278 \$2,048 \$0 Even Stant Child Care \$14,104 \$0 \$0 Fined Charges \$345,74,669 \$41,227,655 \$42,537,00 Guidance Counselors \$3,347,469 \$1,227,655 \$1,328,459	Parks & Recreation	\$815,398	\$827,156	\$826,301
Adulmistration	Parks & Recreation Fund Spending	\$696,175	\$608,877	\$613,396
Adult Education	Calvert County Public Schools	\$224,282,570	\$229,632,504	\$232,238,813
Atternative Education	Administration	\$4,998,916	\$5,369,854	\$6,052,664
Before/After Child Care Program \$773,259 \$637,263 \$65,000 CCFN BullyIng Prevention Program \$0 \$8,631 \$0 College Advisory Services \$12,000 \$12,500 \$10,000 Community Services \$10,103,666 \$12,05,201 \$11,703,331 Contracted Psychologists \$0 \$0 \$12,1248 Bebt Service \$27,147,779 \$1,731,631 \$1,310,687 Early Childhood Donations \$278 \$2,048 \$0 Early Childhood Donations \$23,477,799 \$1,727,655 \$42,538,740 Fined Charges \$34,577,689 \$41,727,655 \$42,538,740 Flood Services \$3,337,2499 \$3,385,749 \$3,335,592 Guidance Counselors \$3,337,2499 \$3,385,749 \$3,335,592 Guidance Supplies \$58,188 \$8,300 \$55,880 Head Start \$56,040 \$1,381,484 \$2,202,692 Health Services \$1,311,093 \$1,371,553 \$1,385,507 Healthy Families \$262,598 \$26,046 \$26,043,88 \$20,043,88<	Adult Education	-\$370,911	-\$362,457	\$0
CEFN Bullving Prevention Program	Alternative Education	\$477,917	\$542,937	\$425,049
College Advisory Services \$25,000 \$12,500 \$40,000 Community Services \$1,013,666 \$1,205,201 \$1,170,333 Contracted Psychologists \$0 \$0 \$12,173,1631 \$1,170,333 Debt Service \$2,147,179 \$1,731,631 \$1,310,687 Early Childhood Denations \$278 \$2,048 \$0 Even Start Child Care \$14,104 \$0 \$0 Fixed Charges \$34,574,689 \$41,727,655 \$42,538,700 Food Services \$3,334,249 \$3,345,484 \$54,257,750 Guidance Supplies \$58,158 \$83,006 \$59,800 Heath Services \$5,311,1993 \$1,371,553 \$1,385,949 Heath Services \$5,311,1993 \$1,371,553 \$1,385,949 Heath Families \$267,598 \$52,61,556 \$2,61,780 Instruction \$2,2482,880 \$2,333,306 \$2,61,780 Instructional Supplies (Unspecified) \$74,103,401 \$73,020,166 \$70,910,576 Instructional Supplies (Unspecified) \$1,253,730 \$2,061,386 <	Before/After Child Care Program	\$773,259	\$637,263	\$650,000
Community Services \$1,013,666 \$1,205,201 \$1,170,333 Contracted Psychologists \$0 \$0 \$121,248 Debt Service \$2,147,779 \$1,731,631 \$1,310,607 Early Childhood Donations \$278 \$2,048 \$50 Even Start Child Care \$14,104 \$0 \$0 Fixed Charges \$34,574,689 \$41,727,655 \$42,538,740 Food Services \$53,333,311 \$5,768,346 \$5,425,750 Guidance Counselors \$3374,269 \$33,365,749 \$3,356,799 \$3,356,579 \$3,386,799 \$3,356,579 \$3,386,579 <th< td=""><td>CCFN Bullying Prevention Program</td><td>\$0</td><td>\$8,631</td><td>\$0</td></th<>	CCFN Bullying Prevention Program	\$0	\$8,631	\$0
Contracted Psychologists 50 \$0 \$121,248 Debt Service \$2,147,179 \$1,731,631 \$1,310,687 Early Childhood Donations \$278 \$2,048 \$0 Even Start Child Care \$14,104 \$0 \$0 Fixed Charges \$34,574,689 \$41,727,655 \$42,388,740 Food Services \$5,333,311 \$5,768,346 \$5,425,750 Guidance Counselors \$3,374,269 \$3,365,749 \$3,354,592 Guidance Supplies \$58,8158 \$83,006 \$59,800 Head Start \$66,040 \$1,381,484 \$2,202,692 Health Services \$1,311,093 \$1,377,553 \$1,385,507 Healthy Families \$267,598 \$261,656 \$261,780 Instruction \$2,482,880 \$2,535,306 \$2,611,800 Instructional Supplies (Unspecified) \$74,103,401 \$73,020,166 \$70,910,576 Instructional Supplies (Unspecified) \$1,897,403 \$2,064,344 \$2,411,991 Judy Hoyer Center \$0 \$0 \$0 \$1,500	College Advisory Services	\$25,000	\$12,500	\$40,000
Debt Service	Community Services	\$1,013,666	\$1,205,201	\$1,170,333
Early Childhood Donations	Contracted Psychologists	\$0	\$0	\$121,248
Even Start Child Care	Debt Service	\$2,147,179	\$1,731,631	\$1,310,697
Fixed Charges	Early Childhood Donations	\$278	\$2,048	\$0
Food Services \$5,333,311 \$5,768,346 \$5,425,750 Guidance Counselors \$3,374,269 \$3,365,749 \$3,354,592 Guidance Supplies \$58,158 \$83,006 \$59,800 Head Start \$66,040 \$1,381,484 \$2,202,692 Health Services \$1,311,093 \$1,371,593 \$1,385,507 Healthy Families \$267,598 \$261,656 \$261,759 Instruction \$2,482,880 \$2,535,306 \$2,611,149 Instructional Salaries & Wages (Unspecified) \$74,103,401 \$73,020,166 \$70,910,576 Instructional Supplies (Unspecified) \$1,897,403 \$2,064,344 \$2,411,991 Judy Hoyer Center \$0 \$0 \$1,500 Kindergarten Readiness Assessment \$0 \$9,720 \$10,365 Maintenance of Plant \$3,447,180 \$3,383,592 \$3,204,831 Maryland Model for School Readiness \$11,186 \$21,211 \$8,830 Mil-Level Administration \$11,186 \$21,211 \$8,830 Other Instructional Costs (Unspecified) \$1,459,924 \$1,6	Even Start Child Care	\$14,104	\$0	\$0
Guidance Counselors \$3,374,269 \$3,365,749 \$3,365,795 Guidance Supplies \$58,158 \$83,006 \$59,800 Head Start \$66,040 \$1,381,484 \$2,202,692 Health Services \$1,311,093 \$1,371,553 \$1,385,507 Healthy Families \$267,598 \$261,556 \$261,780 Instruction \$2,482,880 \$2,353,306 \$2,611,149 Instructional Salaries & Wages (Unspecified) \$74,103,401 \$73,020,166 \$70,910,576 Instructional Supplies (Unspecified) \$1,897,403 \$2,064,344 \$2,411,991 Judy Hoyer Center \$0 \$0 \$1,000 Kindergarten Readiness Assessment \$0 \$9,720 \$10,365 Maintenance of Plant \$3,447,180 \$3,183,552 \$3,204,831 Maryland Model for School Readiness \$18,602 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,212 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,04	Fixed Charges	\$34,574,689	\$41,727,655	\$42,538,740
Guidance Supplies \$58,158 \$83,006 \$59,800 Head Start \$66,040 \$1,381,484 \$2,202,692 Health Services \$1,311,093 \$1,371,553 \$1,385,507 Healthy Families \$267,598 \$261,656 \$261,780 Instruction \$2,482,880 \$2,535,306 \$2,611,149 Instructional Salaries & Wages (Unspecified) \$74,103,401 \$73,020,166 \$70,910,576 Instructional Supplies (Unspecified) \$1,897,403 \$2,064,344 \$2,411,991 Judy Hoyer Center \$0 \$0 \$1,500 Kindergarten Readiness Assessment \$0 \$9,720 \$10,665 Maintenance of Plant \$3,447,180 \$3,183,552 \$3,204,831 Maryland Model for School Readiness \$11,860 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified)	Food Services	\$5,333,311	\$5,768,346	\$5,425,750
Head Start \$66,040 \$1,381,484 \$2,202,692 Health Services \$1,311,093 \$1,371,553 \$1,385,507 Healthy Families \$267,598 \$261,656 \$261,780 Instruction \$2,482,880 \$2,535,306 \$2,611,149 Instructional Salaries & Wages (Unspecified) \$74,103,401 \$73,020,166 \$70,910,576 Instructional Supplies (Unspecified) \$1,897,403 \$2,064,344 \$2,411,991 Judy Hoyer Center \$0 \$0 \$1,500 Kindergarten Readiness Assessment \$0 \$9,720 \$10,365 Maintenance of Plant \$3,447,180 \$3,183,552 \$3,204,831 Maryland Model for School Readiness \$18,602 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$1,5248,800 \$15,047,010 \$15,283,139 Other instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early,	Guidance Counselors	\$3,374,269	\$3,365,749	\$3,354,592
Health Services	Guidance Supplies	\$58,158	\$83,006	\$59,800
Healthy Families	Head Start	\$66,040	\$1,381,484	\$2,202,692
Instruction	Health Services	\$1,311,093	\$1,371,553	\$1,385,507
Instructional Salaries & Wages (Unspecified) \$74,103,401 \$73,020,166 \$70,910,576 Instructional Supplies (Unspecified) \$1,897,403 \$2,064,344 \$2,411,991 Judy Hoyer Center \$0 \$0 \$0 \$1,500 Kindergarten Readiness Assessment \$0 \$9,720 \$10,365 Maintenance of Plant \$3,447,180 \$3,183,552 \$3,204,831 Maryland Model for School Readiness \$18,602 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education Behavioral Development Specialist \$0 \$2,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$141,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Healthy Families	\$267,598	\$261,656	\$261,780
Instructional Supplies (Unspecified)	Instruction	\$2,482,880	\$2,535,306	\$2,611,149
Judy Hoyer Center \$0 \$0 \$1,500 Kindergarten Readiness Assessment \$0 \$9,720 \$10,365 Maintenance of Plant \$3,447,180 \$3,183,552 \$3,204,831 Maryland Model for School Readiness \$11,602 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 Special Education: Behavioral Development Specialist \$0 \$24,2678 Special Education — Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454	Instructional Salaries & Wages (Unspecified)	\$74,103,401	\$73,020,166	\$70,910,576
Kindergarten Readiness Assessment 50 \$9,720 \$10,365 Maintenance of Plant \$3,447,180 \$3,183,552 \$3,204,831 Maryland Model for School Readiness \$18,602 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 Special Education: Behavioral Development Specialist \$0 \$242,678 Special Education: Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Instructional Supplies (Unspecified)	\$1,897,403	\$2,064,344	\$2,411,991
Maintenance of Plant \$3,447,180 \$3,183,552 \$3,204,831 Maryland Model for School Readiness \$18,602 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 PACH Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education — Infants and Toddlers \$14,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Judy Hoyer Center	\$0	\$0	\$1,500
Maryland Model for School Readiness \$18,602 \$6,835 \$0 Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education — Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Kindergarten Readiness Assessment	\$0	\$9,720	\$10,365
Maryland Model for School Readiness/Kindergarten Readiness \$11,186 \$21,121 \$8,830 Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Maintenance of Plant	\$3,447,180	\$3,183,552	\$3,204,831
Mid-Level Administration \$11,512,320 \$11,271,940 \$10,738,407 Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Maryland Model for School Readiness	\$18,602	\$6,835	\$0
Operation of Plant \$15,348,806 \$15,047,010 \$15,283,139 Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Maryland Model for School Readiness/Kindergarten Readiness	\$11,186	\$21,121	\$8,830
Other Instructional Costs (Unspecified) \$1,459,924 \$1,637,742 \$2,509,970 Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Mid-Level Administration	\$11,512,320	\$11,271,940	\$10,738,407
Patch Early Childhood Program \$0 \$1,214 \$0 PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Operation of Plant	\$15,348,806	\$15,047,010	\$15,283,139
PNC HIPPY Grant \$0 \$9,303 \$10,970 Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Other Instructional Costs (Unspecified)	\$1,459,924	\$1,637,742	\$2,509,970
Race to the Top \$758,966 \$576,347 \$0 Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Patch Early Childhood Program	\$0	\$1,214	\$0
Raytheon EIE Scholarship \$0 \$4,211 \$0 School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	PNC HIPPY Grant	\$0	\$9,303	\$10,970
School Psychologists \$1,429,650 \$1,160,571 \$1,096,001 Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Race to the Top	\$758,966	\$576,347	\$0
Special Education: Behavioral Development Specialist \$0 \$0 \$242,678 Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Raytheon EIE Scholarship	\$0	\$4,211	\$0
Special Education \$26,232,429 \$25,825,177 \$28,698,807 Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	School Psychologists	\$1,429,650	\$1,160,571	\$1,096,001
Special Education Infants and Toddlers \$114,157 \$160,118 \$172,199 Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Special Education: Behavioral Development Specialist	\$0	\$0	\$242,678
Special Education Infants and Toddlers \$249,454 \$239,095 \$289,779	Special Education	\$26,232,429	\$25,825,177	\$28,698,807
	Special Education Infants and Toddlers	\$114,157	\$160,118	\$172,199
Special Education Preschool \$71,089 \$76,929 \$67,491	Special Education Infants and Toddlers	\$249,454	\$239,095	\$289,779
	Special Education Preschool	\$71,089	\$76,929	\$67,491

State Share of Teachers' Retirement \$15,884,376 \$14,366,278 Student Services \$1,340,830 \$1,421,578 Student Transportation \$13,855,351 \$13,886,890	\$13,735,347 \$1,441,024 \$13,794,907
Student Transportation \$13,855,351 \$13,886,890	\$13,794,907
Calvert County Sheriff's Office \$3,601,255 \$3,841,182	\$4,085,070
Child Support Sheriff's Office \$469,001 \$506,821	\$623,108
Public Safety Grants Unspecified \$131,464 \$55,542	\$69,952
Sheriff's Office \$2,973,913 \$3,245,399	\$3,345,193
Violence Against Women Act \$26,877 \$33,420	\$46,817
Calvert County State's Attorney Office \$783,035 \$860,030	\$917,799
Child Support State's Attorney \$397,528 \$424,939	\$463,264
State's Attorney \$385,507 \$435,091	\$454,535
Calvert Library \$902,700 \$921,068	\$975,116
Calvert Library \$900,704 \$920,107	\$968,865
Library ALA Curiosity Grant	\$1,053
Library III PLA Grant	\$582
Library Services & Technology Grant	\$1,786
Library Staff Development \$1,996 \$961	\$2,830
Charles County Advisory Council for Children, Youth and Families \$1,044,024 \$1,160,031	\$2,086,605
Board Creation: Early Childhood Education \$3,000	
BRIDGE: Attachment and Bio-Behavioral Catch up	\$235,699
BRIDGE: Maryland Family Network	\$31,809
BRIDGE: Parent Child Interaction Therapy, Child Parent Psychotherapy, CCO, Flex	\$137,753
BRIDGE: The Promise Resource Center	\$181,876
BRIDGE: University of Maryland School of Social Work	\$356,898
Center for Children, Inc: Functional Family Therapy \$308,018 \$374,180	\$371,277
Center for Children, Inc: Local Access Mechanism & Single Point of Access \$87,556 \$87,556	\$87,556
Charles County Local Early Childhood Advisory Council	\$8,800
Childcare Program \$40,765 \$60,557	\$70,250
Healthy Families \$302,262 \$302,262	\$302,262
Healthy Start \$29,024 \$29,024	\$29,024
Promoting Safe and Stable Families \$93,647 \$93,649	\$93,649
Race to the Top \$33,052	
Summer Youth Achievement Program \$23,677 \$23,677	\$23,677
Summer/Mobile Meals \$24,995 \$24,995	\$24,995
Tri-County Youth Services Bureau: Youth Intervention & Engagement \$131,080 \$131,080	\$131,080
Charles County Department of Community Services \$762,666 \$291,358	\$337,523
Arts Alliance \$2,814 \$0	\$0
Camp Merrick \$127,442 \$0	\$0
Charles County Charitable Trust, Inc. \$0 \$0	\$39,632
Chesapeake Bay Floating Theater \$2,284 \$0	\$0
Community Services: Administration \$102,676 \$122,841	\$64,302
Community Services: Recreation \$358,573 \$0	\$0
Mattawoman Creek Art Center \$3,325 \$0	\$0

Non-Profit Grant Award Program/Grants Advisory Panel	\$157,551	\$168,517	\$189,889
Tri-County Youth Services Bureau	\$8,000	\$0	\$43,700
Charles County Department of Health	\$3,981,592	\$3,529,344	\$3,865,357
Charles County Health Department	\$3,694,355	\$3,227,734	\$3,489,643
Charles County Health Department: Core Services Agency	\$287,236	\$301,609	\$375,714
Charles County Department of Parks, Recreation & Tourism	\$357,334	\$346,065	\$434,091
Recreation: Enterprise Fund Spending	\$357,334	\$346,065	\$434,091
Charles County Housing Authority	\$10,960,508	\$10,789,304	\$9,763,468
Housing Assistance	\$1,765,485	\$1,828,215	\$471,187
Housing Authority: Administrative	\$423,267	\$403,004	\$377,981
Housing Choice Voucher Program	\$8,771,756	\$8,558,085	\$8,914,300
Charles County Public Library	\$906,381	\$945,721	\$959,510
Charles County Public Library	\$906,381	\$945,721	\$959,510
Charles County Public Schools	\$353,737,962	\$372,376,987	\$383,930,227
Administration	\$8,781,752	\$9,198,542	\$9,897,419
Adult Education	-\$814,037	-\$1,279,186	-\$706,480
Community Service	\$722,660	\$732,752	\$866,429
Community Services	\$970,818	\$1,076,983	\$1,284,011
Debt Service	\$2,860,761	\$2,718,099	\$2,883,111
Early Childhood (Restricted Fund)	\$130,487	\$190,316	\$178,248
Fixed Charges	\$53,500,121	\$63,636,560	\$68,028,237
Food Services	\$11,435,168	\$12,117,523	\$13,269,777
Guidance Counselors	\$6,399,136	\$6,445,568	\$6,672,978
Instruction (Unspecified)	\$124,501,376	\$130,587,378	\$128,878,456
Maintenance of Plant	\$6,643,849	\$8,421,596	\$8,012,453
Mid-Level Administration	\$21,408,015	\$21,710,415	\$23,323,894
Operation of Plant	\$25,317,915	\$25,465,267	\$25,593,059
School Psychologists	\$3,261,967	\$3,454,274	\$3,721,226
Special Education (Unspecified)	\$29,841,226	\$29,899,355	\$32,936,913
Special Education: Board Certified Behavioral Analyst	\$67,193	\$113,727	\$70,782
Special Education: Emotional and Behavioral Disorder	\$124,225	\$179,618	\$175,309
Special Education: Infant and Toddlers	\$1,284,705	\$1,092,257	\$1,267,186
Special Education: Preschool Services	\$3,782,416	\$3,845,101	\$4,209,176
State Share of Teachers' Retirement	\$21,934,944	\$21,862,187	\$20,510,932
Student Health Services	\$2,782,950	\$3,033,646	\$2,958,857
Student Personnel Service	\$3,525,976	\$3,635,145	\$3,538,925
Student Services	\$1,414	\$0	\$0
Student Transportation	\$25,272,926	\$24,239,863	\$26,359,329
Charles County Sheriff's Office	\$13,361,386	\$14,723,882	\$14,798,070
Public Safety Grants	\$323,961	\$310,687	\$338,043
Sheriff's Office	\$13,037,426	\$14,413,195	\$14,460,027
Charles County State's Attorney	\$645,156	\$894,075	\$999,538
State's Attorney	\$645,156	\$894,075	\$999,538

Circuit Court for Calvert County	\$445,008	\$494,542	\$501,175
Child Support - Domestic Master	\$130,329	\$140,100	\$145,370
Circuit Court	\$162,918	\$187,751	\$180,724
Family Services: Domestic and Juvenile Court	\$151,761	\$166,691	\$175,081
Circuit Court for Charles County	\$1,568,334	\$1,863,993	\$1,862,336
Child Support - Judicial Grants	\$1,296,474	\$1,613,641	\$1,547,608
Circuit Court	\$271,860	\$250,352	\$314,728
Circuit Court for St. Mary's County	\$358,887	\$315,341	\$370,181
Circuit Court: Administration	\$210,185	\$214,958	\$222,132
Circuit Court: Grants	\$148,702	\$100,383	\$148,048
Governor's Office for Children	\$116,163	\$111,420	\$120,970
Governor's Office for Children	\$116,163	\$111,420	\$120,970
Governor's Office for Crime Control and Prevention	\$475,411	\$738,637	\$744,848
State Aid for Police Protection Fund	\$347,205	\$551,259	\$557,891
State Aid for Police Protection Fund	\$128,205	\$187,378	\$186,957
Housing Authority of Calvert County	\$4,045,068	\$4,034,649	\$4,260,935
Housing Authority	\$1,236,914	\$1,339,357	\$1,431,000
Housing Choice Voucher Program	\$2,808,154	\$2,695,292	\$2,829,935
Housing Authority of St. Mary's County	\$11,804,261	\$11,329,840	\$11,895,819
Housing Choice Voucher Program	\$11,804,261	\$11,329,840	\$11,895,819
Maryland Department of Health	\$96,197,148	\$104,751,745	\$117,355,776
Community Services for Residents Under Age 20 with Developmental Disabilities	\$327,019	\$230,312	\$229,435
Hospital Charges Outpatient Drugs Aged 05 to 09	\$31,677	\$41,534	\$37,696
Hospital Charges: Inpatient Drugs Aged 00 to 01		\$4,369	
Hospital Charges: Inpatient Drugs Aged 02 to 04		\$36,168	
Hospital Charges: Inpatient Drugs Aged 05 to 09	\$20,540	\$12,459	\$16,255
Hospital Charges: Inpatient Drugs Aged 10 to 14	\$156,106	\$305,731	\$385,608
Hospital Charges: Inpatient Drugs Aged 15 to 19	\$541,721	\$846,756	\$617,384
Hospital Charges: Inpatient Psychiatric Acute Aged 05 to 09	\$20,540	\$8,779	\$16,255
Hospital Charges: Inpatient Psychiatric Acute Aged 10 to 14	\$424,428	\$596,601	\$685,276
Hospital Charges: Inpatient Psychiatric Acute Aged 15 to 19	\$880,179	\$1,752,554	\$1,237,108
Hospital Charges: Outpatient Drugs Aged 00 to 01		\$2,283	
Hospital Charges: Outpatient Drugs Aged 02 to 04	\$1,583	\$6,023	
Hospital Charges: Outpatient Psychiatric Acute Aged 10 to 14			\$685,276
Hospital Charges: Outpatient Psychiatric Acute Aged 15 to 19			\$1,237,108
Hospital Charges: Inpatient Drugs Aged 05 to 09	\$42,044	\$7,256	\$37,696
Hospital Charges: Inpatient Psychiatric Acute Aged 05 to 09	\$27,695		\$17,025
Hospital Charges: Inpatient Psychiatric Day and Night Services Aged 15 to 19			\$11,780
Hospital Charges: Inpatient Psychiatric Day and Night Services Aged10 to 14			\$52,641
Hospital Charges: Outpatient Drugs Aged 02 to 04	\$13,649	\$45,089	
Hospital Charges: Outpatient Drugs Aged 05 to 09	\$10,278	\$18,053	\$16,255
Hospital Charges: Outpatient Drugs Aged 15 to 19	\$308,012	\$436,589	\$617,384
Hospital Charges: Outpatient Drugs Aged10 to 14	\$62,414	\$90,843	\$385,608

Hospital Charges: Outpatient Psychiatric Day & Right Care Services—Aged 05 to 09 S6,647				
Hospital Charges: Outpatient Psychiatric Day and Night Services - Aged 15 to 19 \$197,110 \$221,786 \$511,780 Hospital Charges: Outpatient Psychiatric Day and Night Services - Aged 10 to 14 \$91,328 \$87,248 \$52,641 Medical Adjustment: Double Counted in BH Hospital Charges \$613,316 \$1,862,780 \$52,849 \$52,641 \$52,641 \$61,862,799 \$17,989,007 \$17,862,801 \$24,399,710 \$17,989,007 \$17,862,801 \$24,399,710 \$17,989,007 \$17,862,801 \$24,399,710 \$18,800,808 \$18,800,808 \$18,800,809 \$18,800,800 \$18,800,809 \$18,800,800,800,800,800,800,800,800,800,8	Hospital Charges: Outpatient Psychiatric Acute Aged 05 to 09			\$33,280
Hospital Charges: Outpatient Psychiatric Day and Night Services - Agedill to 14	Hospital Charges: Outpatient psychiatric Day & Night Care Services Aged 05 to 09		\$6,647	
Medicaid Adjustment: Double Counted in BH Hospital Charges \$813,316 \$1,366,227 \$2,073,919 Medicaid Expenditures: Doubled Counted in BH Hospital Charges \$17,980,907 \$17,862,201 \$24,399,710 Medicaid Expenditures: Damison Coverage Group \$38,668 \$38,668 \$38,668 Medicaid Expenditures: MCHP Coverage Group \$38,724,912 \$56,864,726 \$70,575,832 Medicaid Expenditures: MCHP Coverage Group \$38,761 \$149,412 \$463,051 State Psychiatric Facilities: RICA Baltimore \$436,104 \$275,710 State Psychiatric Facilities: RICA Baltimore \$436,104 \$275,710 State Psychiatric Facilities: RICA Baltimore \$436,104 \$275,710 State Psychiatric Facilities: RICA Baltimore \$444,500 \$380,844 \$633,104 Women, Infants and Children Program: Check Redemptions \$5,279,610 \$380,844 \$633,104 Warriand Department of Human Services \$103,104,102 \$105,772,7525 \$394,965,852 Adoption Services \$5,234,212 \$310,722,345 \$35,842,20 \$2,764,495 Child Grae Subsidy Program - Eligibility/Payments (by Care) \$319,828 \$232,143	Hospital Charges: Outpatient Psychiatric Day and Night Services Aged 15 to 19	\$197,110	\$221,786	\$11,780
Medicaid Expenditures: Disabled Coverage Group \$12,980,907 \$17,862,801 \$24,399,710 Medicaid Expenditures: Expansion Coverage Group \$38,088 \$58,234,912 \$58,806,80 Medicaid Expenditures: MCHP Coverage Group \$11,770,345 \$51,771,812 \$12,795,832 Medicaid Expenditures: Other Coverage Group \$389,761 \$149,412 \$63,031 State Psychiatric Facilities: RICA Battimore \$436,104 \$2275,710 State Psychiatric Facilities: RICA Battimore \$444,500 \$360,844 \$532,710 State Psychiatric Facilities: RICA Battimore \$444,500 \$360,844 \$532,710 Women, Infants and Children Program: Check Redemptions \$4,366,826 \$3,631,278 Maryland Department of Human Services \$130,410,722 \$109,775,225 \$349,996,588 Adoption Services \$52,314,321 \$2,584,420 \$2,764,496 Child Care Stubidly Program - Eligibility/Payments (Day Care) \$319,878 \$235,314 \$2725,20 Child Protective Services - Intake and Assessment \$142,408 \$51,555 \$55,934 Child Vapport Enforcement \$22,86,009 \$2,882,805 \$2,882,805 <	Hospital Charges: Outpatient Psychiatric Day and Night Services Aged10 to 14	\$91,328	\$87,248	\$52,641
Medicaid Expenditures: Expansion Coverage Group \$38,6688 Medicaid Expenditures: Mark Coverage Group \$58,234,912 \$50,564,726 \$70,575,832 Medicaid Expenditures: MCHP Coverage Group \$311,770,345 \$12,718,215 \$12,966,871 Medicaid Expenditures: Chter Coverage Group \$388,761 \$149,412 \$436,010 State Psychiatric Facilities: RICA Martinore \$436,104 \$275,710 State Psychiatric Facilities: SPLAT Mortinomery \$446,500 \$360,844 \$632,104 Women, Infinits and Children Program: Check Redemptions \$4,597,610 \$4,366,626 \$363,2124 Maryland Department of Human Services \$103,410,722 \$105,775,925 \$94,996,958 Adoption Services \$2,314,321 \$2,594,420 \$2,764,496 Child Grae Subsidy Program - Eligibility/Payments (Day Care) \$319,828 \$235,143 \$2,256,400 Child Froetedive Services - Intake and Assessment \$142,408 \$51,535 \$55,844 Child William Services \$30,224,354 \$10,882,093 \$11,693,319 Child William Services \$10,224,354 \$10,882,093 \$11,693,319 Child William Servic	Medicaid Adjustment: Double Counted in BH Hospital Charges	-\$813,316	-\$1,366,227	-\$2,073,919
Medicald Expenditures: Family Child Coverage Group \$58,234,912 \$65,864,726 \$70,575,832 Medicald Expenditures: WGHP Coverage Group \$11,770,345 \$12,718,215 \$12,996,671 Medicald Expenditures: Other Coverage Group \$389,761 \$149,412 \$46,061 State Psychiatric Facilities: RICK Balkimore \$486,104 \$275,710 State Psychiatric Facilities: State Child Montgomery \$445,00 \$360,844 \$632,104 Women, Infants and Children Program: Check Redemptions \$45,976,10 \$4,366,826 \$3,331,278 Manyland Department of Human Services \$130,410,722 \$105,775,925 \$94,996,988 Adoption Services \$2,314,321 \$2,586,420 \$36,99,278 Child Care Subsidy Program – Eligibility/Payments (Day Care) \$319,828 \$235,143 \$226,240 Child Services \$12,243,242 \$10,809,00 \$2,288,280 \$2,285,477 Child Weffare Services – Intake and Assessment \$112,268 \$51,515 \$55,934 Child Support Enforcement \$2,288,270 \$2,288,205 \$2,288,275 Child Weffare Services \$51,209,345 \$10,880,239 \$11,560,3	Medicaid Expenditures: Disabled Coverage Group	\$17,980,907	\$17,862,801	\$24,399,710
Medicaid Expenditures: MCHP Coverage Group \$11,770,345 \$12,718,215 \$12,996,671 Medicaid Expenditures: Other Coverage Group \$38,9761 \$149,412 \$46,3051 State Psychiatric Facilities: RICA Bultimore \$436,004 \$77,847 State Psychiatric Facilities: Spring Grove \$44,500 \$360,844 \$632,104 Women, Infants and Children Pragram: Check Redemptions \$4,507,610 \$4,366,826 \$3,631,278 Maryland Department of Human Services \$103,410,722 \$105,775,925 \$94,996,998 Child Care Subsidy Program - Eligibility/Payments (Day Care) \$313,828 \$235,143 \$22,584,420 \$27,644,966 Child Care Subsidy Program - Eligibility/Payments (Day Care) \$319,828 \$535,343 \$225,540 Child Care Subsidy Program - Eligibility/Payments (Day Care) \$319,828 \$535,143 \$22,584,420 \$27,764,496 Child Verifiers Services - Intake and Assessment \$1124,098 \$51,535 \$55,934 Child Welfare Services \$51,225,590 \$2,2884,270 \$27,64,496 Child Welfare Services \$52,785,909 \$2,8882,805 \$2,2884,270 Family Investment Services	Medicaid Expenditures: Expansion Coverage Group		\$38,068	
Medicaid Espenditures: Other Coverage Group	Medicaid Expenditures: Family Child Coverage Group	\$58,234,912	\$65,864,726	\$70,575,832
State Psychiatric Facilities: RICA Montgomery S436,104 S275,710	Medicaid Expenditures: MCHP Coverage Group	\$11,770,345	\$12,718,215	\$12,996,671
State Psychiatric Facilities: RICA Montgomery \$71,847	Medicaid Expenditures: Other Coverage Group	\$389,761	\$149,412	\$463,051
State Psychiatric Facilities: Spring Grove \$444,500 \$360,844 \$632,104 Women, Infants and Children Program: Check Redemptions \$4,597,610 \$4,366,826 \$5,361,278 Maryland Department of Human Services \$130,410,722 \$105,775,925 \$94,996,958 Adoption Services \$2,314,321 \$105,775,925 \$94,996,958 Adoption Services \$2,314,321 \$105,775,925 \$94,996,958 Adoption Services \$2,314,321 \$225,64,420 \$2,764,496 Child Care Subsidy Program - Eligibility/Payments (Day Care) \$1319,828 \$235,143 \$2226,240 Child Grotective Services - Intake and Assessment \$142,408 \$51,535 \$55,934 Child Support Enforcement \$2,785,090 \$2,882,805 \$2,854,777 Child Support Enforcement \$2,785,090 \$2,882,805 \$2,854,777 Child Welfare Services \$10,224,354 \$10,882,039 \$11,569,319 Emergency Assistance for Families with Children \$579,503 \$669,615 \$584,700 Family Investment Services \$6,751,255 \$7,402,122 \$88,023,945 Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$65,999 Foster Care - Education/Training for Transition-Aged Youth Ages 18-21 \$466,714 \$52,9884 \$295,896 Foster Care (Independent Living \$137,326 \$235,631 \$93,161 Foster Care (Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$52,99,884 \$295,896 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$52,99,884 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,808,103 Supplemental Nutrition Assistance Program (SIMAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance Pro	State Psychiatric Facilities: RICA Baltimore	\$436,104		\$275,710
Women, Infants and Children Program: Check Redemptions \$4,597,610 \$4,366,826 \$3,631,278 Maryland Department of Human Services \$103,410,722 \$105,775,925 \$39,996,958 Adoption Services \$2,314,321 \$2,584,420 \$2,764,496 Child Care Subsidy Program – Eligibility/Payments (Day Care) \$319,828 \$235,143 \$225,240 Child Orbitative Services – Intake and Assessment \$1724,008 \$1,523,005 \$52,882,305 \$52	State Psychiatric Facilities: RICA Montgomery			\$71,847
Maryland Department of Human Services \$103,410,722 \$105,775,925 \$94,996,958 Adoption Services \$2,314,321 \$2,584,420 \$2,764,496 Child Care Subsidy Program – Eligibility/Payments (Day Care) \$319,828 \$235,143 \$225,6240 Child Protective Services – Intake and Assessment \$112,408 \$51,535 \$55,934 Child Support Enforcement \$2,785,090 \$2,882,805 \$2,285,777 Child Welfare Services \$10,243,84 \$10,882,039 \$11,569,319 Emergency, Assistance for Families with Children \$57,9503 \$669,615 \$584,700 Family Investment Services \$6,751,255 \$7,402,122 \$8,023,945 Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$65,999 Foster Care - Education/Training for Transition-Aged Youth Ages 18-21) \$466,714 \$229,844 \$229,896 Foster Care Care Other Services \$5,584,646 \$4,710,753 \$4,062,219 Foster Care Other Services \$5,584,646 \$2,807,903 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,400	State Psychiatric Facilities: Spring Grove	\$444,500	\$360,844	\$632,104
Adoption Services	Women, Infants and Children Program: Check Redemptions	\$4,597,610	\$4,366,826	\$3,631,278
Child Care Subsidy Program – Eligibility/Payments (Day Care) \$319,828 \$235,143 \$226,240 Child Protective Services – Intake and Assessment \$142,408 \$51,535 \$55,934 Child Support Enforcement \$2,785,090 \$2,882,805 \$2,842,777 \$2,801,813 \$2,811,803,319 \$2,811,803,319 \$2,811,803,319 \$2,811,803,319 \$2,811,803,319 \$3,821,118 <td< td=""><td>Maryland Department of Human Services</td><td>\$103,410,722</td><td>\$105,775,925</td><td>\$94,996,958</td></td<>	Maryland Department of Human Services	\$103,410,722	\$105,775,925	\$94,996,958
Child Protective Services – Intake and Assessment \$142,408 \$51,535 \$55,934 Child Support Enforcement \$2,785,090 \$2,882,805 \$2,884,777 Child Welfare Services \$10,224,354 \$10,822,039 \$11,569,319 Emergency Assistance for Families with Children \$579,503 \$669,615 \$584,700 Family Investment Services \$6,751,255 \$7,402,122 \$8,023,945 Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$659,999 Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care Care Other Services \$5,584,642 \$4,710,753 \$4,062,219 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare	Adoption Services	\$2,314,321	\$2,584,420	\$2,764,496
Child Support Enforcement \$2,785,090 \$2,882,805 \$2,884,777 Child Welfare Services \$10,224,354 \$10,852,039 \$11,569,319 Emergency Assistance for Families with Children \$579,503 \$669,615 \$584,700 Family Investment Services \$6,751,255 \$7,402,122 \$8,023,945 Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$65,999 Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care (Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,300,554 \$3,285,195 \$3,486,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$54,863,368 \$61,35,883 \$51,289,24 Welfare Avoi	Child Care Subsidy Program – Eligibility/Payments (Day Care)	\$319,828	\$235,143	\$226,240
Child Welfare Services \$10,224,354 \$10,852,039 \$11,569,319 Emergency Assistance for Families with Children \$579,503 \$669,615 \$584,700 Family Investment Services \$6,751,255 \$7,402,122 \$8,023,945 Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$65,999 Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care Other Services \$5,584,642 \$4,710,753 \$4,062,219 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,199 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,86,363 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$5,486,368 \$6,135,883 \$5,128,924 Work Opportunities \$1,207	Child Protective Services – Intake and Assessment	\$142,408	\$51,535	\$55,934
Emergency Assistance for Families with Children \$579,503 \$669,615 \$584,700 Family Investment Services \$6,751,255 \$7,402,122 \$8,023,945 Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$65,999 Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care Other Services \$5,584,642 \$4,710,753 \$4,062,219 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$61,35,883 \$5,128,924 Welfare Avoidance Grants \$5,49,53 \$11,90,037 \$10,24,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862	Child Support Enforcement	\$2,785,090	\$2,882,805	\$2,854,777
Family Investment Services \$6,751,255 \$7,402,122 \$8,023,945 Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$65,999 Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care Other Services \$5,584,642 \$4,710,753 \$4,062,219 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,886 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,2807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,303,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$51,289,24 Welfare Avoidance Grants \$54,866,368 \$6,135,883 \$51,289,24 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,237,6337 \$1,2238,862 Carter Center	Child Welfare Services	\$10,224,354	\$10,852,039	\$11,569,319
Foster Care - Education/Training for Transition-Aged Youth \$73,891 \$36,149 \$65,999 Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care Other Services \$5,584,642 \$4,710,753 \$4,062,219 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$51,289,24 Welfare Avoidance Grants \$54,953 \$123,300 \$100,91 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,2376,337 \$12,238,862 Carter Center - Behavioral Support \$1,207 \$464 \$437 Carter Center - Dietary	Emergency Assistance for Families with Children	\$579,503	\$669,615	\$584,700
Foster Care Independent Living \$137,326 \$235,631 \$93,161 Foster Care Other Services \$5,584,642 \$4,710,753 \$4,062,219 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center General Administration \$1,394	Family Investment Services	\$6,751,255	\$7,402,122	\$8,023,945
Foster Care Other Services \$5,584,642 \$4,710,753 \$4,062,219 Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,494 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$5525 \$559 \$526 Carter Center Fducation \$0 \$188 \$177 Carter Center Juvenile Incentives \$0 \$21	Foster Care - Education/Training for Transition-Aged Youth	\$73,891	\$36,149	\$65,999
Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21) \$466,714 \$529,684 \$295,896 Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center Education \$0 \$188 \$177 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 </td <td>Foster Care Independent Living</td> <td>\$137,326</td> <td>\$235,631</td> <td>\$93,161</td>	Foster Care Independent Living	\$137,326	\$235,631	\$93,161
Foster Care/Adoption Payments (Up to Age 18) \$3,297,173 \$2,807,503 \$2,841,023 Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center Education \$0 \$188 \$177 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Foster Care Other Services	\$5,584,642	\$4,710,753	\$4,062,219
Kinship/Guardianship \$741,705 \$1,592,616 \$1,819,440 Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center Education \$0 \$188 \$177 Carter Center General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$21 \$1 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse	Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21)	\$466,714	\$529,684	\$295,896
Local General Administration \$3,030,554 \$3,285,195 \$3,456,900 Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center - Education \$0 \$188 \$177 Carter Center General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$21 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Foster Care/Adoption Payments (Up to Age 18)	\$3,297,173	\$2,807,503	\$2,841,023
Supplemental Nutrition Assistance Program (SNAP) \$60,123,060 \$60,451,494 \$50,024,804 Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center Education \$0 \$188 \$177 Carter Center General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Kinship/Guardianship	\$741,705	\$1,592,616	\$1,819,440
Temporary Cash Assistance \$5,486,368 \$6,135,883 \$5,128,924 Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center Education \$0 \$188 \$177 Carter Center General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Local General Administration	\$3,030,554	\$3,285,195	\$3,456,900
Welfare Avoidance Grants \$54,953 \$123,300 \$105,017 Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center Education \$0 \$188 \$177 Carter Center General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Supplemental Nutrition Assistance Program (SNAP)	\$60,123,060	\$60,451,494	\$50,024,804
Work Opportunities \$1,297,577 \$1,190,037 \$1,024,164 Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center Education \$0 \$188 \$177 Carter Center General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Temporary Cash Assistance	\$5,486,368	\$6,135,883	\$5,128,924
Maryland Department of Juvenile Services \$13,408,353 \$12,376,337 \$12,238,862 Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center - Education \$0 \$188 \$177 Carter Center General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Welfare Avoidance Grants	\$54,953	\$123,300	\$105,017
Carter Center Behavioral Support \$1,207 \$464 \$437 Carter Center Dietary \$525 \$559 \$526 Carter Center - Education \$0 \$188 \$177 Carter Center - General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Work Opportunities	\$1,297,577	\$1,190,037	\$1,024,164
Carter Center Dietary \$525 \$559 \$526 Carter Center - Education \$0 \$188 \$177 Carter Center - General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Maryland Department of Juvenile Services	\$13,408,353	\$12,376,337	\$12,238,862
Carter Center - Education \$0 \$188 \$177 Carter Center - General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Carter Center Behavioral Support	\$1,207	\$464	\$437
Carter Center - General Administration \$1,394 \$1,396 \$1,338 Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Carter Center Dietary	\$525	\$559	\$526
Carter Center Juvenile Incentives \$0 \$11 \$10 Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Carter Center - Education	\$0	\$188	\$177
Carter Center Recreation \$0 \$276 \$260 Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Carter Center - General Administration	\$1,394	\$1,396	\$1,338
Carter Center Somatic Health \$1,382 \$1,571 \$1,479 Carter Center Substance Abuse \$7 \$8 \$3	Carter Center Juvenile Incentives	\$0	\$11	\$10
Carter Center Substance Abuse \$7 \$8 \$3	Carter Center Recreation	\$0	\$276	\$260
	Carter Center Somatic Health	\$1,382	\$1,571	\$1,479
Carter Center Direct Care \$4,659 \$4,613 \$4,344	Carter Center Substance Abuse	\$7	\$8	\$3
	Carter Center Direct Care	\$4,659	\$4,613	\$4,344

Carter Center - General Administration	\$40	\$49	\$22
Carter Center Substance Abuse	\$235	\$216	\$207
Cheltenham Behavioral Support	\$116,724	\$107,848	\$98,360
Cheltenham Dietary	\$61,347	\$60,280	\$54,977
Cheltenham Direct Care	\$572,197	\$601,552	\$548,631
Cheltenham Education	\$33	\$12,090	\$11,026
Cheltenham General Administration	\$239,257	\$184,205	\$167,999
Cheltenham Juvenile Incentives	\$0	\$1,511	\$1,378
Cheltenham MAST Teams	\$2,846	\$21,474	\$19,585
Cheltenham Recreation	\$0	\$10,477	\$9,556
Cheltenham Somatic Health	\$113,608	\$120,604	\$109,994
Departmental Support	\$1,596,492	\$1,533,002	\$1,435,275
Hickey School Behavioral Support	\$3,202	\$2,999	\$3,044
Hickey School Dietary	\$3,021	\$3,022	\$3,068
Hickey School Direct Care	\$19,062	\$20,068	\$20,372
Hickey School - General Administration	\$6,483	\$6,044	\$6,135
Hickey School Juvenile Incentives	\$0	\$22	\$23
Hickey School MAST Teams	\$77	\$1,030	\$1,045
Hickey School Recreation	\$0	\$339	\$344
Hickey School Somatic Health	\$3,235	\$3,059	\$3,106
Lower Shore Center Behavioral Support	\$37	\$27	\$26
Lower Shore Center Dietary	\$147	\$144	\$136
Lower Shore Center Direct Care	\$955	\$952	\$896
Lower Shore Center - Education	\$0	\$37	\$35
Lower Shore Center - General Administration	\$249	\$222	\$209
Lower Shore Center MAST Teams	\$0	\$55	\$52
Lower Shore Center Recreation	\$0	\$22	\$20
Lower Shore Center Somatic Health	\$236	\$238	\$224
Lower Shore Center Substance Abuse	\$72	\$41	\$38
Noyes Behavioral Support	\$948	\$1,327	\$1,210
Noyes Dietary	\$2,055	\$1,860	\$1,696
Noyes - Direct Care	\$10,486	\$10,443	\$9,524
Noyes Education	\$1,038	\$373	\$340
Noyes - General Administration	\$2,124	\$2,437	\$2,223
Noyes - MAST Teams	\$0	\$347	\$316
Noyes - Recreation	\$0	\$203	\$185
Noyes - Somatic Health	\$2,387	\$2,356	\$2,149
Noyes - Substance Abuse	\$374	\$161	\$147
Office of the Secretary	\$314,775	\$285,983	\$277,411
Residential and Community Operations - Community Family Programs	\$11,559	\$5,784	\$7,117
Residential and Community Operations - Dietary Prog. Direction	\$12,987	\$13,837	\$17,024
Residential and Community Operations - Foster Grandparent Program	\$30,269	\$31,982	\$39,350
Residential and Community Operations - General Administration	\$126,010	\$158,566	\$195,092

Residential and Community Operations - Sehavioral Health Prog. Direction \$52,284 \$56,706 \$69,706 Residential and Community Operations - Education Prog. Direction \$32,340 \$567 \$697 Southern Region — Case Management \$77,299 \$90,123 \$90,120 \$90,123		•	, , , , , , , , , , , , , , , , , , , ,	
Residential and Community Operations - Behavioral Health Prog. Direction \$32,284 \$56,700 \$69,705 Residential and Community Operations - Education Prog. Direction \$32,340 \$567 \$697 Southern Region - Education Health \$77,259 \$49,123 \$62,229 \$2,680,683 Southern Region - Case Management \$27,706,641 \$2,672,093 \$26,806,83 \$20,506 \$259,341 Southern Region - Community Detention \$323,593 \$130,681 \$228,593 \$203,506 \$259,341 Southern Region - Devalourts \$150,393 \$138,739 \$136,733 \$136,233 \$136,233 \$336,881 \$338,781 \$238,038 \$338,781 \$330,044 \$228,250 \$20,000 \$336,881 \$338,781 \$330,047 \$336,781 \$330,047 \$30,047 <t< td=""><td>Residential and Community Operations - Grant Funds</td><td>\$166,772</td><td>\$17,435</td><td>\$21,451</td></t<>	Residential and Community Operations - Grant Funds	\$166,772	\$17,435	\$21,451
Residential and Community Operations - Education Prog. Direction \$32,340 \$567 \$697 \$500	Residential and Community Operations - Somatic Health Prog. Direction	\$44,359	\$46,121	\$56,744
Southern Region - Behavioral Health \$77,259 \$49,123 \$48,346 Southern Region - Case Management \$2,700,634 \$1,677,299 \$2,630,063 Southern Region - Community Detention \$282,592 \$263,506 \$275,931 Southern Region - Community Perparians Direction \$132,595 \$131,064 \$132,855 Southern Region - Drug Courts \$190,399 \$158,739 \$156,230 Southern Region - Evaluations \$142,776 \$137,007 \$135,038 Southern Region - Evaluations \$335,981 \$335,781 \$330,747 Southern Region - Evaluations \$365,870 \$256,587 \$329,165 \$291,476 Southern Region - Averalle Incentives \$69,946 \$78,317 \$77,080 Southern Region - For Residential Per Diams \$389,275 \$389,421 \$393,214 Southern Region - Non-Residential Purchase of Care \$95,122 \$4,806 \$47,30 Southern Region - Per Diams \$3,101,040 \$2,417,765 \$2,379,533 Southern Region - Per Diams \$3,101,040 \$2,417,765 \$23,392,20 Victor Cullen - Berachoral Support	Residential and Community Operations -Behavioral Health Prog. Direction	\$52,284	\$56,706	\$69,769
Southern Region - Case Management \$2,720,634 \$2,672,299 \$2,630,065 Southern Region - Community Detention \$282,592 \$263,066 \$393,941 Southern Region - Community Programs Direction \$125,953 \$130,309 \$138,739 \$126,550 Southern Region - Ford Courts \$190,309 \$138,739 \$135,038 Southern Region - Evidence Based Practices \$333,581 \$333,781 \$333,781 Southern Region - Evidence Based Practices \$369,966 \$78,317 \$777,800 Southern Region - Ford Region - Incentives \$69,946 \$78,317 \$777,800 Southern Region - Non-Residential Purchase of Care \$9,512 \$4,806 \$4,730 Southern Region - Non-Residential Purchase of Care \$9,512 \$4,806 \$4,730 Southern Region - Vollence Prevention Initiative \$227,513 \$196,622 \$379,753 Southern Region - Vollence Prevention Initiative \$270,513 \$166,23 \$316,623 \$339,275 Victor Cullen - Behavioral Support \$1,604 \$1,647 \$1,788 \$1,647 \$1,788 Victor Cullen - Behavioral Support \$1,604	Residential and Community Operations -Education Prog. Direction	\$32,340	\$567	\$697
Southern Region - Community Detention \$282,592 \$263,506 \$259,341 Southern Region - Community Programs Direction \$125,953 \$130,614 \$128,859 Southern Region - Drug Courts \$150,309 \$158,739 \$156,230 Southern Region - Evidence Based Practices \$335,981 \$335,781 \$330,474 Southern Region - Evidence Based Practices \$335,981 \$335,781 \$330,474 Southern Region - General Administrative \$756,870 \$296,156 \$791,476 Southern Region - Worn Regidential Profilems \$389,275 \$388,273 \$398,272 Southern Region - Non-Residential Purchase of Care \$9,512 \$4,006 \$4,730 Southern Region - Por Diems \$3,100,000 \$2,417,765 \$2,399,532 Southern Region - Violence Prevention initiative \$275,513 \$196,323 \$198,322 Victor Cullen - Behavioral Support \$1,000 \$2,417,765 \$2,399,533 Victor Cullen - Behavioral Support \$1,604 \$1,604 \$1,604 \$1,604 \$1,604 \$1,604 \$1,604 \$1,604 \$1,604 \$1,604 \$1,604 \$	Southern Region Behavioral Health	\$77,259	\$49,123	\$48,346
Southern Region Community Programs Direction \$125,953 \$130,614 \$128,550 \$300,000 \$15	Southern Region Case Management	\$2,720,634	\$2,672,299	\$2,630,063
Southern Region Drug Courts \$190,399 \$158,739 \$156,230 Southern Region Evaluations \$142,776 \$137,207 \$135,038 Southern Region Evaluations \$335,581 \$335,581 \$335,581 \$335,581 \$335,581 \$335,581 \$330,474 \$300,474	Southern Region - Community Detention	\$282,592	\$263,506	\$259,341
Southern Region – Evaluations \$142,776 \$137,207 \$135,038 Southern Region – Evidence-Based Practices \$335,981 \$335,781 \$330,474 Southern Region – General Administrative \$265,870 \$296,156 \$291,476 Southern Region – Iuvenile Incentives \$689,946 \$78,317 \$77,080 Southern Region – Non-Residential Per Diems \$388,275 \$398,421 \$392,124 Southern Region – Non-Residential Purchase of Care \$9,512 \$4,806 \$4,730 Southern Region – Per Diems \$3,101,040 \$2,417,765 \$23,379,533 Southern Region – Viclence Prevention Initiative \$275,513 \$193,223 \$193,223 Victor Cullen – Behavioral Support \$1,290 \$870 \$945 Victor Cullen – Behavioral Support \$1,694 \$1,647 \$1,788 Victor Cullen – Education \$0 \$433 \$472 Victor Cullen – Education \$0 \$435 \$247 Victor Cullen – Jovenile Incentives \$2 \$18 \$200 Victor Cullen – Jovenile Incentives \$2 \$18 \$20 <t< td=""><td>Southern Region Community Programs Direction</td><td>\$125,953</td><td>\$130,614</td><td>\$128,550</td></t<>	Southern Region Community Programs Direction	\$125,953	\$130,614	\$128,550
Southern Region - Evidence-Based Practices \$335,981 \$335,781 \$330,474 Southern Region - General Administrative \$265,870 \$296,156 \$291,476 Southern Region - Juvenile Incentives \$69,946 \$73,317 \$77,080 Southern Region - Non-Residential Per Diems \$389,275 \$398,421 \$392,124 Southern Region - Non-Residential Purchase of Care \$35,101,040 \$2,417,765 \$2,379,553 Southern Region - Per Diems \$3,101,040 \$2,417,765 \$2,379,553 Southern Region - Violence Prevention initiative \$2,75,513 \$196,323 \$193,220 Victor Cullen - Behavioral Support \$1,290 \$870 \$9045 Victor Cullen - Education \$0 \$435 \$472 Victor Cullen - Education \$4,872 \$5,344 \$5,802 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen - Recreation \$0 \$449	Southern Region Drug Courts	\$190,399	\$158,739	\$156,230
Southern Region - General Administrative \$265,870 \$296,156 \$291,476 Southern Region - Juvenile Incentives \$69,946 \$78,317 \$77,080 Southern Region - Non-Residential Per Diems \$389,275 \$398,411 \$392,124 Southern Region - Non-Residential Purchase of Care \$9,512 \$4,806 \$4,730 Southern Region - Per Diems \$3,101,040 \$2,417,765 \$2,379,553 Southern Region - Violence Prevention Initiative \$275,513 \$196,323 \$193,220 Victor Cullen - Behavioral Support \$1,290 \$870 \$945 Victor Cullen - Behavioral Support \$1,694 \$1,647 \$1,738 Victor Cullen - Dietary \$1,694 \$1,647 \$1,739 Victor Cullen - Dietary \$1,694 \$1,647 \$1,789 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen - Recreation \$4,872 \$5,344 \$5,802 Victor Cullen - Sonatic Health \$2,2796 \$3,384 \$1,505 <td>Southern Region Evaluations</td> <td>\$142,776</td> <td>\$137,207</td> <td>\$135,038</td>	Southern Region Evaluations	\$142,776	\$137,207	\$135,038
Southern Region - Juvenile Incentives \$69,946 \$78,317 \$77,080 Southern Region Non-Residential Per Diems \$389,275 \$398,421 \$392,124 Southern Region Non-Residential Purchase of Care \$9,512 \$4,806 \$4,730 Southern Region Per Diems \$3,101,040 \$2,417,765 \$2,379,553 Southern Region - Violence Prevention Initiative \$275,513 \$116,323 \$193,220 Victor Cullen Behavioral Support \$1,290 \$870 \$945 Victor Cullen Dietary \$1,694 \$1,647 \$1,788 Victor Cullen Behavioral Support \$0 \$435 \$472 Victor Cullen Beneral Administration \$0 \$435 \$472 Victor Cullen Buvenile Incentives \$2 \$5,344 \$5,802 Victor Cullen Recreation \$0 \$448 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Direct Care \$14,848 \$14,345 \$15,575 Waxter Center Direct Care \$14,848 \$14,345 \$15,575 Waxte	Southern Region - Evidence-Based Practices	\$335,981	\$335,781	\$330,474
Southern Region - Non-Residential Per Diems \$389,275 \$398,421 \$392,124 Southern Region - Non-Residential Purchase of Care \$9,512 \$4,806 \$4,730 Southern Region - Per Diems \$3,101,040 \$2,417,765 \$2,379,533 Southern Region - Violen Cherester \$1,290 \$2,417,765 \$2,379,533 Southern Region - Violen - Behavioral Support \$1,290 \$870 \$945 Victor Cullen - Behavioral Support \$1,290 \$870 \$945 Victor Cullen - Behavioral Support \$1,694 \$1,647 \$1,289 Victor Cullen - Education \$0 \$435 \$4272 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen - Burenile Incentives \$2 \$18 \$20 Victor Cullen - Benatic Health \$2,3796 \$3,384 \$3,674 Victor Cullen - Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen - Direct Care \$14,848 \$14,345 \$15,575 Waxter Center - Behavioral Support \$21,099 \$20,742 \$20,414 Wax	Southern Region - General Administrative	\$265,870	\$296,156	\$291,476
Southern Region Non-Residential Purchase of Care \$9,512 \$4,806 \$4,730 Southern Region Per Diems \$3,101,040 \$2,417,765 \$2,379,553 Southern Region Voilone Prevention Initiative \$275,513 \$196,323 \$193,220 Victor Cullen Behavioral Support \$1,290 \$870 \$945 Victor Cullen Behavioral Support \$1,694 \$1,647 \$1,788 Victor Cullen Education \$0 \$435 \$472 Victor Cullen General Administration \$4,872 \$5,344 \$5,802 Victor Cullen Juvenile Incentives \$2 \$18 \$20 Victor Cullen Benavioral Support \$0 \$449 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,574 Victor Cullen Direct Care \$14,848 \$14,345 \$15,575 Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter C	Southern Region - Juvenile Incentives	\$69,946	\$78,317	\$77,080
Southern Region - Per Diems \$3,101,040 \$2,417,765 \$2,379,533 Southern Region - Violence Prevention Initiative \$275,513 \$196,323 \$193,220 Victor Cullen - Behavioral Support \$1,290 \$870 \$945 Victor Cullen - Dietary \$1,694 \$1,694 \$1,788 Victor Cullen - Dietary \$0 \$435 \$472 Victor Cullen - Education \$0 \$4435 \$472 Victor Cullen - Beneral Administration \$4,872 \$5,344 \$5,802 Victor Cullen - Juvenile Incentives \$2 \$18 \$20 Victor Cullen - Recreation \$0 \$449 \$487 Victor Cullen - Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen - Direct Care \$14,848 \$14,345 \$15,575 Waxter Center - Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center - Direct Care \$249,367 \$269,446 \$265,188 Waxter Center - Direct Care \$249,367 \$269,446 \$265,188 Waxter Center - Education \$7,031 \$6,919<	Southern Region Non-Residential Per Diems	\$389,275	\$398,421	\$392,124
Southern Region - Violence Prevention Initiative \$275,513 \$196,323 \$193,220 Victor Cullen Behavioral Support \$1,290 \$870 \$945 Victor Cullen Dietary \$1,694 \$1,647 \$1,788 Victor Cullen Education \$0 \$435 \$472 Victor Cullen General Administration \$4,872 \$5,344 \$5,802 Victor Cullen Buvenille Incentives \$2 \$18 \$20 Victor Cullen Buvenille Incentives \$2 \$18 \$20 Victor Cullen Becareation \$0 \$449 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Dietary \$44,053 \$45,601 \$44,880 Waxter Center Dietary \$249,367 \$269,446 \$265,188 Waxter Center General Administration \$118,	Southern Region Non-Residential Purchase of Care	\$9,512	\$4,806	\$4,730
Victor Cullen Behavioral Support \$1,290 \$870 \$945 Victor Cullen Dietary \$1,694 \$1,647 \$1,788 Victor Cullen Education \$0 \$435 \$472 Victor Cullen General Administration \$4,872 \$5,344 \$5,802 Victor Cullen Juvenile Incentives \$2 \$18 \$20 Victor Cullen Juvenile Incentives \$3 \$449 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Direct Care \$14,848 \$14,345 \$15,575 Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Direct Care \$249,367 \$44,880 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center MAST Teams \$1,114 \$10,995 <td>Southern Region Per Diems</td> <td>\$3,101,040</td> <td>\$2,417,765</td> <td>\$2,379,553</td>	Southern Region Per Diems	\$3,101,040	\$2,417,765	\$2,379,553
Victor Cullen - Dietary \$1,694 \$1,647 \$1,788 Victor Cullen - Education \$0 \$435 \$472 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen Juvenile Incentives \$2 \$18 \$20 Victor Cullen Recreation \$0 \$449 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Direct Care \$14,488 \$14,345 \$15,575 Waxter Center Dietary \$21,099 \$20,742 \$20,414 Waxter Center Dietary \$44,053 \$45,601 \$44,880 Waxter Center Dietary \$44,053 \$45,601 \$44,880 Waxter Center Dietary \$44,053 \$45,601 \$44,881 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center Education \$118,300 \$115,999 \$114,165 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 <t< td=""><td>Southern Region - Violence Prevention Initiative</td><td>\$275,513</td><td>\$196,323</td><td>\$193,220</td></t<>	Southern Region - Violence Prevention Initiative	\$275,513	\$196,323	\$193,220
Victor Cullen - Education \$0 \$435 \$472 Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen Juvenile Incentives \$2 \$18 \$20 Victor Cullen Bereration \$0 \$449 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Direct Care \$14,848 \$14,345 \$15,575 Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Behavioral Support \$24,935 \$45,601 \$44,880 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$111,999 \$114,165 Waxter Center Juvenile Incentives \$112 \$110 \$110,995 \$10,821 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Somatic Health<	Victor Cullen Behavioral Support	\$1,290	\$870	\$945
Victor Cullen - General Administration \$4,872 \$5,344 \$5,802 Victor Cullen Juvenile Incentives \$2 \$18 \$20 Victor Cullen Recreation \$0 \$449 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Direct Care \$14,848 \$14,345 \$15,575 Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Direct Care \$44,053 \$45,601 \$44,880 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenile Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Direct C	Victor Cullen Dietary	\$1,694	\$1,647	\$1,788
Victor Cullen – Juvenile Incentives \$2 \$18 \$20 Victor Cullen – Recreation \$0 \$449 \$487 Victor Cullen – Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen – Direct Care \$14,848 \$14,345 \$15,575 Waxter Center – Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center – Direct Care \$249,367 \$269,446 \$265,188 Waxter Center – Direct Care \$249,367 \$269,446 \$265,188 Waxter Center – Education \$7,840 \$7,031 \$6,919 Waxter Center – General Administration \$118,300 \$115,999 \$114,165 Waxter Center – General Administration \$118,300 \$115,999 \$114,165 Waxter Center – Juvenile Incentives \$150 \$112 \$110 Waxter Center – MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center – Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center – Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center – Substance Abuse \$14,10	Victor Cullen - Education	\$0	\$435	\$472
Victor Cullen Recreation \$0 \$449 \$487 Victor Cullen Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen Direct Care \$14,848 \$14,345 \$15,575 Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Dietary \$44,053 \$45,601 \$44,880 Waxter Center Dietary \$249,367 \$269,446 \$265,188 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenille Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Cen	Victor Cullen - General Administration	\$4,872	\$5,344	\$5,802
Victor Cullen – Somatic Health \$2,796 \$3,384 \$3,674 Victor Cullen – Direct Care \$14,848 \$14,345 \$15,575 Waxter Center – Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center – Direct Care \$249,367 \$269,446 \$265,188 Waxter Center – Direct Care \$249,367 \$269,446 \$265,188 Waxter Center – Education \$7,840 \$7,031 \$6,919 Waxter Center – General Administration \$118,300 \$115,999 \$114,165 Waxter Center – Juvenile Incentives \$150 \$112 \$110 Waxter Center – MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center – Recreation \$0 \$5,631 \$5,542 Waxter Center – Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center – Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region – Youth Centers – Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region – Youth Centers – Direct Care \$641,458 \$746,372 \$816,470 <	Victor Cullen Juvenile Incentives	\$2	\$18	\$20
Victor Cullen Direct Care \$14,848 \$14,345 \$15,575 Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Direct Care \$44,053 \$45,601 \$44,880 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenile Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 <t< td=""><td>Victor Cullen Recreation</td><td>\$0</td><td>\$449</td><td>\$487</td></t<>	Victor Cullen Recreation	\$0	\$449	\$487
Waxter Center Behavioral Support \$21,099 \$20,742 \$20,414 Waxter Center Dietary \$44,053 \$45,601 \$44,880 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenile Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156	Victor Cullen Somatic Health	\$2,796	\$3,384	\$3,674
Waxter Center Dietary \$44,053 \$45,601 \$44,880 Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenile Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - General Administration \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration	Victor Cullen Direct Care	\$14,848	\$14,345	\$15,575
Waxter Center Direct Care \$249,367 \$269,446 \$265,188 Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenile Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156,519 \$169,935 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156,519 \$169,935 Western Maryland Region - Youth Cente	Waxter Center Behavioral Support	\$21,099	\$20,742	\$20,414
Waxter Center Education \$7,840 \$7,031 \$6,919 Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenile Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - General Administration \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - Juvenile Incentives \$246 \$3,275 \$3,556 Western Maryland Region - Youth Centers - MAST Teams \$63 \$386 \$419	Waxter Center Dietary	\$44,053	\$45,601	\$44,880
Waxter Center General Administration \$118,300 \$115,999 \$114,165 Waxter Center Juvenile Incentives \$150 \$112 \$110 Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156,519 \$169,935 Western Maryland Region - Youth Centers - Juvenile Incentives \$246 \$3,275 \$3,556 Western Maryland Region - Youth Centers - MAST Teams \$63 \$386 \$419	Waxter Center Direct Care	\$249,367	\$269,446	\$265,188
Waxter Center - Juvenile Incentives \$150 \$112 \$110 Waxter Center - MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center - Recreation \$0 \$5,631 \$5,542 Waxter Center - Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center - Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156,519 \$169,935 Western Maryland Region - Youth Centers - Juvenile Incentives \$246 \$3,275 \$3,556 Western Maryland Region - Youth Centers - MAST Teams \$63 \$386 \$419	Waxter Center Education	\$7,840	\$7,031	\$6,919
Waxter Center MAST Teams \$1,114 \$10,995 \$10,821 Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156,519 \$169,935 Western Maryland Region - Youth Centers - Juvenile Incentives \$246 \$3,275 \$3,556 Western Maryland Region - Youth Centers - MAST Teams \$63 \$386 \$419	Waxter Center General Administration	\$118,300	\$115,999	\$114,165
Waxter Center Recreation \$0 \$5,631 \$5,542 Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156,519 \$169,935 Western Maryland Region - Youth Centers - Juvenile Incentives \$246 \$3,275 \$3,556 Western Maryland Region - Youth Centers - MAST Teams \$63 \$386 \$419	Waxter Center Juvenile Incentives	\$150	\$112	\$110
Waxter Center Somatic Health \$66,029 \$75,921 \$74,721 Waxter Center Substance Abuse \$14,100 \$11,090 \$10,915 Western Maryland Region - Youth Centers - Behavioral Support \$15,295 \$20,884 \$22,674 Western Maryland Region - Youth Centers - Dietary \$103,791 \$109,023 \$118,368 Western Maryland Region - Youth Centers - Direct Care \$641,458 \$746,372 \$816,470 Western Maryland Region - Youth Centers - Education \$215,353 \$68,539 \$74,414 Western Maryland Region - Youth Centers - General Administration \$160,587 \$156,519 \$169,935 Western Maryland Region - Youth Centers - Juvenile Incentives \$246 \$3,275 \$3,556 Western Maryland Region - Youth Centers - MAST Teams \$63 \$386 \$419	Waxter Center MAST Teams	\$1,114	\$10,995	\$10,821
Waxter Center Substance Abuse\$14,100\$11,090\$10,915Western Maryland Region - Youth Centers - Behavioral Support\$15,295\$20,884\$22,674Western Maryland Region - Youth Centers - Dietary\$103,791\$109,023\$118,368Western Maryland Region - Youth Centers - Direct Care\$641,458\$746,372\$816,470Western Maryland Region - Youth Centers - Education\$215,353\$68,539\$74,414Western Maryland Region - Youth Centers - General Administration\$160,587\$156,519\$169,935Western Maryland Region - Youth Centers - Juvenile Incentives\$246\$3,275\$3,556Western Maryland Region - Youth Centers - MAST Teams\$63\$386\$419	Waxter Center Recreation	\$0	\$5,631	\$5,542
Western Maryland Region - Youth Centers - Behavioral Support\$15,295\$20,884\$22,674Western Maryland Region - Youth Centers - Dietary\$103,791\$109,023\$118,368Western Maryland Region - Youth Centers - Direct Care\$641,458\$746,372\$816,470Western Maryland Region - Youth Centers - Education\$215,353\$68,539\$74,414Western Maryland Region - Youth Centers - General Administration\$160,587\$156,519\$169,935Western Maryland Region - Youth Centers - Juvenile Incentives\$246\$3,275\$3,556Western Maryland Region - Youth Centers - MAST Teams\$63\$386\$419	Waxter Center Somatic Health	\$66,029	\$75,921	\$74,721
Western Maryland Region - Youth Centers - Dietary\$103,791\$109,023\$118,368Western Maryland Region - Youth Centers - Direct Care\$641,458\$746,372\$816,470Western Maryland Region - Youth Centers - Education\$215,353\$68,539\$74,414Western Maryland Region - Youth Centers - General Administration\$160,587\$156,519\$169,935Western Maryland Region - Youth Centers - Juvenile Incentives\$246\$3,275\$3,556Western Maryland Region - Youth Centers - MAST Teams\$63\$386\$419	Waxter Center Substance Abuse	\$14,100	\$11,090	\$10,915
Western Maryland Region - Youth Centers - Direct Care\$641,458\$746,372\$816,470Western Maryland Region - Youth Centers - Education\$215,353\$68,539\$74,414Western Maryland Region - Youth Centers - General Administration\$160,587\$156,519\$169,935Western Maryland Region - Youth Centers - Juvenile Incentives\$246\$3,275\$3,556Western Maryland Region - Youth Centers - MAST Teams\$63\$386\$419	Western Maryland Region - Youth Centers - Behavioral Support	\$15,295	\$20,884	\$22,674
Western Maryland Region - Youth Centers - Education\$215,353\$68,539\$74,414Western Maryland Region - Youth Centers - General Administration\$160,587\$156,519\$169,935Western Maryland Region - Youth Centers - Juvenile Incentives\$246\$3,275\$3,556Western Maryland Region - Youth Centers - MAST Teams\$63\$386\$419	Western Maryland Region - Youth Centers - Dietary	\$103,791	\$109,023	\$118,368
Western Maryland Region - Youth Centers - General Administration\$160,587\$156,519\$169,935Western Maryland Region - Youth Centers - Juvenile Incentives\$246\$3,275\$3,556Western Maryland Region - Youth Centers - MAST Teams\$63\$386\$419	Western Maryland Region - Youth Centers - Direct Care	\$641,458	\$746,372	\$816,470
Western Maryland Region - Youth Centers - Juvenile Incentives\$246\$3,275\$3,556Western Maryland Region - Youth Centers - MAST Teams\$63\$386\$419	Western Maryland Region - Youth Centers - Education	\$215,353	\$68,539	\$74,414
Western Maryland Region - Youth Centers - MAST Teams \$63 \$386 \$419	Western Maryland Region - Youth Centers - General Administration	\$160,587	\$156,519	\$169,935
	Western Maryland Region - Youth Centers - Juvenile Incentives	\$246	\$3,275	\$3,556
Western Maryland Region - Youth Centers - Recreation \$0 \$353 \$383	Western Maryland Region - Youth Centers - MAST Teams	\$63	\$386	\$419
	Western Maryland Region - Youth Centers - Recreation	\$0	\$353	\$383

Western Maryland Region in Youth Centers - Substante Abuse \$54,696 \$59,893 \$156,008 Western Maryland Region in Youth Centers - Substante Abuse \$21,850 \$20,407 \$16,003 Mectern Maryland Region in Youth Centers - Sincer Care \$21,850 \$20,407 \$16,003 Maryland Office of the Public Defender \$1,404,173 \$1,388,491 \$1,608,778 Office of the Public Defender \$1,404,173 \$11,880,605 \$1,608,778 Act to Nonpublic Schools of Schoolship Program \$285,438 \$308,805 \$316,209 Billioh Industries and Services of Maryland \$15,503,345 \$1,509,346 \$34,401 Calvert Marine Missaum \$0 \$120,900 \$148,500 Early Childhood Mental Health: Southern Maryland Project First Choice \$141,000 \$150,000 \$148,500 Early Head Start \$91,881 \$91,907 \$59,462 \$1,346,600 \$13,902,70 \$59,462 Jummile Services Education Program \$91,218 \$1,215,000 \$1,224,203 \$1,224,203 \$1,224,203 \$1,224,203 \$1,224,203 \$1,224,203 \$1,224,203 \$1,224,203 \$1,224,203 \$1				
Wostern Manyland Region - Youth Certers Direct Care \$21,850 \$20,407 \$16,034 Maryland Office of the Public Defender \$1,404,173 \$1,438,491 \$1,608,578 Office of the Public Defender \$1,404,173 \$1,438,491 \$1,608,578 Maryland State Defender \$1,404,173 \$1,438,491 \$1,608,578 Maryland State Department of Education \$11,120,797 \$11,868,656 \$10,008,564 Aid to Nonpublic Schoolry BOOST Scholarship Program \$285,438 \$308,805 \$316,209 Billed Industries and Services of Maryland \$1,593,345 \$1,593,345 \$1,593,345 \$1,593,345 \$1,800,805 \$11,200 Early Head Start \$50 \$11,000 \$140,000 \$	Western Maryland Region - Youth Centers - Somatic Health	\$101,211	\$125,363	\$136,108
Maryland Office of the Public Defender	Western Maryland Region - Youth Centers - Substance Abuse	\$54,696	\$59,899	\$65,033
Diffice of the Public Defender	Western Maryland Region - Youth Centers -Direct Care	\$21,850	\$20,407	\$16,034
Maryland State Department of Education \$11,120,797 \$11,868,656 \$10,305,644 Aid to Nonpublic Schools/BOOST Scholarship Program \$28,84,83 \$388,800 \$315,259 Billind Industries and Services of Maryland \$1,593,343 \$1,593,343 \$1,593,343 \$318,421 Calvert Marine Museum \$0 \$12,094 \$11,820 \$21,830 \$15,820 \$12,094 \$11,820 Early Industries and Services of Maryland \$29,267 \$59,462 \$21,820 \$29,267 \$59,462 Early Head Start \$97,881 \$40,976 \$30,975	Maryland Office of the Public Defender	\$1,404,173	\$1,438,491	\$1,608,578
Aid to Nonpublic Schools/80OST Scholarship Program \$285,438 \$368,805 \$316,269	Office of the Public Defender	\$1,404,173	\$1,438,491	\$1,608,578
Bilind industries and Services of Maryland	Maryland State Department of Education	\$11,120,797	\$11,868,656	\$10,305,644
Calvert Marine Museum	Aid to Nonpublic Schools/BOOST Scholarship Program	\$285,438	\$368,805	\$316,269
Early Childhood Mental Health: Southern Maryland Project First Choice	Blind Industries and Services of Maryland	\$1,593,345	\$1,593,345	\$34,421
Early Head Start	Calvert Marine Museum	\$0	\$12,094	\$11,820
Head Start	Early Childhood Mental Health: Southern Maryland Project First Choice	\$141,000	\$150,000	\$148,500
Judy Hoyer Centers	Early Head Start		\$29,267	\$59,442
Dispersion	Head Start	\$97,881	\$49,976	\$39,975
Maryland School for the Blind \$1,193,154 \$1,259,406 \$1,459,851 Maryland School for the Deaf \$2,048,712 \$2,235,893 \$2,350,637 Prekindergarten Expansion \$3,495,698 \$3,605,693 \$2,744,389 Purchase of Care Child Care Subsidy Program \$3,495,698 \$3,605,693 \$2,744,389 Sotterly Foundation \$2,160 \$3,109 \$3,009 National Foundation on the Arts and Humanities \$35,555 \$5,168 \$43,863 Board of Library Trustees (St. Mary's County) \$30,691 \$30,691 Calvert Marine Museum Society \$35,555 \$5,168 Southern Maryland Regional Library Association \$16,512,350 \$9,235,510 \$9,022,967 Electric Universal Service Bill Assistance and Arrearage Program \$16,512,350 \$9,235,510 \$9,052,967 Electric Universal Service Bill Assistance and Arrearage Program \$4,161,397 \$3,847,612 \$3,007,091 Tri-County Fuel Fund \$31,097 \$33,847,612 \$3,007,091 Tri-County Fuel Fund \$31,097 \$33,847,612 \$3,096 Family Planning Services \$151,885 \$	Judy Hoyer Centers	\$1,351,228	\$1,346,060	\$1,336,221
Maryland School for the Deaf \$2,048,712 \$2,235,893 \$2,350,637 Prekindergarten Expansion \$476,880 \$476,880 Purchase of Care Child Care Subsidy Program \$3,495,698 \$3,605,693 \$2,744,389 Sotterly Foundation \$2,160 \$3,109 \$3,035 National Foundation on the Arts and Humanities \$35,555 \$5,168 \$43,863 Board of Library Trustees (St. Mary's County) \$35,555 \$5,168 \$30,691 Calvert Marine Museum Society \$35,555 \$5,168 \$30,691 Southern Maryland Regional Ubrary Association \$13,172 \$30,691 Southern Maryland Tri-County Community Action Committee \$16,512,359 \$9,235,510 \$9,052,967 Electric Universal Service Bill Assistance and Arrearage Program \$6,788,743 \$4,106,367 \$4,281,194 Head Start \$5,531,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$33,807,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,361,44 \$2,238,233 St, Mary's County Health Department \$2,368,271 \$2,364,14	Juvenile Services Education Program	\$912,181	\$1,215,008	\$1,324,203
Prekindergarten Expansion	Maryland School for the Blind	\$1,193,154	\$1,259,406	\$1,459,851
Purchase of Care Child Care Subsidy Program \$3,495,698 \$3,605,693 \$2,744,389 \$50tterly Foundation \$2,160 \$3,109 \$3,035 \$	Maryland School for the Deaf	\$2,048,712	\$2,235,893	\$2,350,637
Sotterly Foundation \$2,160 \$3,109 \$3,035 National Foundation on the Arts and Humanities \$35,555 \$5,168 \$43,863 Board of Library Trustees (St. Mary's County) \$30,691 Calvert Marine Museum Society \$35,555 \$5,168 Southern Maryland Regional Library Association \$13,172 Southern Maryland Tri-County Community Action Committee \$16,512,350 \$9,235,510 \$9,052,967 Electric Universal Service Bill Assistance and Arrearage Program \$6,788,743 \$4,106,367 \$4,281,194 Head Start \$5,331,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$38,47,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St, Mary's County Health Department \$2,368,721 \$2,561,44 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,884 \$121,367 \$77,358 Public Health Preparedness and Response \$154	Prekindergarten Expansion			\$476,880
National Foundation on the Arts and Humanities \$35,555 \$5,168 \$43,863 Board of Library Trustees (St. Mary's County) \$30,691 Calvert Marine Museum Society \$35,555 \$5,168 Southern Maryland Regional Library Association \$13,172 Southern Maryland Regional Library Association \$16,512,350 \$9,235,510 Electric Universal Service Bill Assistance and Arrearage Program \$6,788,743 \$4,106,367 \$4,281,194 Head Start \$5,531,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$3,847,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St, Mary's County Health Department \$2,368,721 \$2,383,233 Developmental Disabilities \$114,837 \$414,592 \$134,992 Family Planning Services \$154,082 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 St. Mary's County Health Department: Core Services Agency \$227,927 <t< td=""><td>Purchase of Care Child Care Subsidy Program</td><td>\$3,495,698</td><td>\$3,605,693</td><td>\$2,744,389</td></t<>	Purchase of Care Child Care Subsidy Program	\$3,495,698	\$3,605,693	\$2,744,389
Board of Library Trustees (St. Mary's County) \$30,691	Sotterly Foundation	\$2,160	\$3,109	\$3,035
Calvert Marine Museum Society \$33,555 \$5,168 Southern Maryland Regional Library Association \$13,172 Southern Maryland Tri-County Community Action Committee \$16,512,350 \$9,235,510 \$9,052,967 Electric Universal Service Bill Assistance and Arrearage Program \$6,788,743 \$4,106,367 \$4,281,194 Head Start \$5,531,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$3,847,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St, Mary's County Health Department \$2,368,721 \$2,556,144 \$2,383,233 Developmental Disabilities \$114,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mar	National Foundation on the Arts and Humanities	\$35,555	\$5,168	\$43,863
Southern Maryland Regional Library Association \$13,172 Southern Maryland Tri-County Community Action Committee \$16,512,350 \$9,235,510 \$9,052,967 Electric Universal Service Bill Assistance and Arrearage Program \$6,788,743 \$4,106,367 \$4,281,194 Head Start \$5,531,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$3,847,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St, Mary's County Health Department \$2,368,721 \$2,536,144 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's Health: Health Promottion & Community Services - Unspecified \$49,122 \$290,750	Board of Library Trustees (St. Mary's County)			\$30,691
Southern Maryland Tri-County Community Action Committee \$16,512,350 \$9,235,510 \$9,052,967 Electric Universal Service Bill Assistance and Arrearage Program \$6,788,743 \$4,106,367 \$4,281,194 Head Start \$5,531,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$38,47,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St, Mary's County Health Department \$2,368,721 \$2,536,144 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$56,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,530 \$539,903 St. Mary's Health: Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified	Calvert Marine Museum Society	\$35,555	\$5,168	
Electric Universal Service Bill Assistance and Arrearage Program \$6,788,743 \$4,106,367 \$4,281,194 Head Start \$5,531,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$3,847,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St. Mary's County Health Department \$2,368,721 \$2,536,144 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health Department: Administrative \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's Health — Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services – Unspecified \$49,122 \$290,750 \$278,851 St. Mary's Health: Health Promotion & Community Services – Unspecified \$49,122 \$290,750 \$278,351 St. Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$6	Southern Maryland Regional Library Association			\$13,172
Head Start \$5,531,113 \$1,246,171 \$1,112,452 Maryland Energy Assistance Program \$4,161,397 \$3,847,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St, Mary's County Health Department \$2,368,721 \$2,536,144 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's Health: Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,851 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 <td< td=""><td>Southern Maryland Tri-County Community Action Committee</td><td>\$16,512,350</td><td>\$9,235,510</td><td>\$9,052,967</td></td<>	Southern Maryland Tri-County Community Action Committee	\$16,512,350	\$9,235,510	\$9,052,967
Maryland Energy Assistance Program \$4,161,397 \$3,847,612 \$3,607,091 Tri-County Fuel Fund \$31,097 \$35,360 \$52,230 St, Mary's County Health Department \$2,368,721 \$2,536,144 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's Health - Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St. Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,95	Electric Universal Service Bill Assistance and Arrearage Program	\$6,788,743	\$4,106,367	\$4,281,194
Tri-County Fuel Fund \$31,097 \$35,360 \$52,238 St, Mary's County Health Department \$2,368,721 \$2,536,144 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,388 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's Health: Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$491,222 \$290,750 \$278,851 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St. Mary's Lealth: Maternal and Child Health \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927	Head Start	\$5,531,113	\$1,246,171	\$1,112,452
St, Mary's County Health Department \$2,368,721 \$2,536,144 \$2,383,233 Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health: Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287	Maryland Energy Assistance Program	\$4,161,397	\$3,847,612	\$3,607,091
Developmental Disabilities \$141,837 \$141,592 \$134,996 Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St. Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	Tri-County Fuel Fund	\$31,097	\$35,360	\$52,230
Family Planning Services \$157,846 \$199,459 \$240,525 Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health: Health Promotion & Community Services - Unspecified \$496,588 \$731,109 \$509,756 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St. Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Adult Education \$2,915,308 \$3,273,958 \$3,441,566	St, Mary's County Health Department	\$2,368,721	\$2,536,144	\$2,383,233
Infants & Toddlers \$391,854 \$121,367 \$77,358 Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	Developmental Disabilities	\$141,837	\$141,592	\$134,996
Public Health Preparedness and Response \$154,082 \$129,007 \$174,704 School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	Family Planning Services	\$157,846	\$199,459	\$240,525
School Health \$84,776 \$64,202 \$77,812 St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	Infants & Toddlers	\$391,854	\$121,367	\$77,358
St. Mary's County Health Department: Administrative \$597,576 \$526,350 \$539,903 St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	Public Health Preparedness and Response	\$154,082	\$129,007	\$174,704
St. Mary's County Health Department: Core Services Agency \$227,927 \$244,240 \$278,854 St. Mary's Health Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Adult Education -\$265,287 -\$302,927 \$0	School Health	\$84,776	\$64,202	\$77,812
St. Mary's Health Environmental Health \$496,588 \$731,109 \$509,756 St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	St. Mary's County Health Department: Administrative	\$597,576	\$526,350	\$539,903
St. Mary's Health: Health Promotion & Community Services - Unspecified \$49,122 \$290,750 \$278,351 St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	St. Mary's County Health Department: Core Services Agency	\$227,927	\$244,240	\$278,854
St. Mary's Health: Maternal and Child Health \$67,112 \$88,067 \$70,973 St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	St. Mary's Health Environmental Health	\$496,588	\$731,109	\$509,756
St, Mary's County Public Schools \$218,924,949 \$222,491,228 \$239,243,659 Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0		\$49,122	\$290,750	\$278,351
Administration \$2,915,308 \$3,273,958 \$3,441,566 Adult Education -\$265,287 -\$302,927 \$0	St. Mary's Health: Maternal and Child Health	\$67,112	\$88,067	\$70,973
Adult Education -\$265,287 -\$302,927 \$0	St, Mary's County Public Schools	\$218,924,949	\$222,491,228	\$239,243,659
	Administration	\$2,915,308	\$3,273,958	\$3,441,566
Alternative High School Programs \$152,174 \$105,000 \$72,450	Adult Education	-\$265,287	-\$302,927	\$0
	Alternative High School Programs	\$152,174	\$105,000	\$72,450

Debt Service			,		
Debt Service	College and Career Readiness Liaison	\$94,154	\$99,613	\$99,613 \$105,389	
Fixed Charges	Community Services	\$0	\$220,498		
Food Services	Debt Service	\$1,655,134			
Suddance Counselor S2,789,479 S2,934,216 S3,003,22 Read Start S0 S2,388,291 S3,833,346 Infants & Toddiers S0 S2,388,291 S3,833,346 Infants & Toddiers S3,004, 201 S73,541,524 S67,970,906 S73,561,336 S73,56	Fixed Charges	\$40,202,424			
Head Start	Food Services	\$6,838,837	\$6,918,887	\$6,743,017	
Infants & Toddlers	Guidance Counselor	\$2,789,479	\$2,934,216	\$3,026,322	
Instruction	Head Start	\$0	\$2,368,291	\$3,853,346	
Maintenance of Plant \$3,505,825 \$3,577,962 \$4,286,605 Manyland Model for School Readiness \$8,222 \$2,746 \$0 Mid-Lewell Administration \$15,027,927 \$15,537,976 \$15,982,291 Operation of Plant \$13,044,524 \$13,594,728 \$14,981,221 Race to the Top \$755,647 \$128,047,672 \$12,804,772 Ready for Kindergarten Professional Development Grant \$0 \$0 \$22,265 School Psychologists \$501,083 \$530,095 \$594,398 School Psychologists interns \$11,769 \$17,000 \$17,000 Special Ed - Early Childhood Connections \$0 \$0 \$348,393 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Heady for Kindergarten - Preschool \$0 \$0 \$0 \$0 Special Ed - Heady for Kindergarten - Preschool \$0 \$0 \$0 \$0 Special Ed - Heady for Kindergarten - Preschool \$0 \$0 \$0 \$0 Student Teacher - Preschool, Preschedic Setterment \$13,80,592	Infants & Toddlers	\$80,341	\$72,251	\$479,369	
Maryland Model for School Readiness \$8,222 \$2,746 \$0 Mid-Level Administration \$15,027,927 \$16,519,796 \$15,952,591 Operation of Plant \$13,044,524 \$13,944,728 \$14,981,221 Race to the Top \$755,647 \$428,074 \$50 \$0 \$23,2365 School Psychologists \$50,083 \$520,095 \$594,394 School Psychologists interns \$11,769 \$17,000 \$17,000 Special Ed-Tarty Childhood Connections \$0 \$0 \$34,832 Special Ed-IDEA Preschool \$63,674 \$97,957 \$120,995 Special Ed-Infants & Toddlers Medical Assistance \$7,201 \$111,337 \$184,592 Special Ed-Ready for Kindergarten - Preschool \$0 \$0 \$0 \$0 Special Ed-Leave and Control of Teachers' Retirement \$13,386,034 \$13,384,539 \$12,303,765 Student Health Services \$13,230,000 \$20,834,171 \$21,277,516 \$12,207,7516 Student Services \$13,230,200 \$20,834,171 \$21,230,230 \$20,834,171 \$21,230,230 \$20,834,171 <td>Instruction</td> <td>\$73,415,254</td> <td>\$67,970,906</td> <td>\$75,961,136</td>	Instruction	\$73,415,254	\$67,970,906	\$75,961,136	
Mid-Level Administration \$15,027,927 \$16,519,796 \$15,925,959 Operation of Plant \$13,044,524 \$13,949,728 \$14,981,221 Ready for Kindergarten Professional Development Grant \$0 \$755,647 \$22,074 \$0 School Psychologists \$50,083 \$50,095 \$554,398 School Psychologists Interns \$11,769 \$17,000 \$17,000 Special Ed - Early Childhood Connections \$0 \$0 \$34,832 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed- Ready for Kindergarten - Preschool \$0 \$0 \$0 Special Ed- Ready for Kindergarten - Preschool \$0 \$0 \$0 Special Ed- Ready for Kindergarten - Preschool \$0 \$0 \$0 Special Ed- Ready for Kindergarten - Preschool \$0 \$0 \$0 Special Ed- Learn & Special Ed- Ready for Kindergarten \$13,806,034 \$13,335,393 \$12,006,000 Student Transportation \$1,207,404	Maintenance of Plant	\$3,595,825	\$3,577,962	\$4,298,605	
Operation of Plant \$13,044,524 \$13,394,728 \$14,981,221 Race to the Top \$755,647 \$428,074 \$0 Ready for Kindergarten Professional Development Grant \$0 \$0 \$32,365 School Psychologists \$501,083 \$520,095 \$594,394 School Psychologists Interns \$11,769 \$17,000 \$17,000 Special Ed - Early Childhood Connections \$0 \$0 \$34,832 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,277 \$184,592 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Ed - Ready for Kindergarten - Preschool \$13,806,034 \$13,354,539 \$12,207,505 Special Ed - Special Ed - Ready for Kindergarten - Preschool \$13,806,034 \$13,354,539 \$12,207,505 Special Ed - Infants & Toddlers Medical Assistance \$13,806,034 \$13,354,539 \$12,207,505 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 \$905 Student Special	Maryland Model for School Readiness	\$8,222	\$2,746	\$0	
Race to the Top \$755,647 \$428,074 \$0 Ready for Kindergarten Professional Development Grant \$0 \$0 \$32,365 School Psychologists \$501,083 \$520,095 \$594,394 School Psychologists Interns \$11,769 \$17,000 \$17,000 Special Ed - Early Childhood Connections \$0 \$0 \$34,832 Special Ed - IDEA Preschool \$63,674 \$97,957 \$120,999 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Ed- Ready for Kindergarten - Preschool \$13,806,034 \$13,354,339 \$12,208,260 Student Teachers' Retirement \$13,806,034 \$13,354,539 \$12,208,260 Student Transportation \$1,822,319 \$2,060,050 \$2,307,454 Student Transportation \$14,829,520 \$15,525,887 \$15,812,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,000,93 \$5,235,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002	Mid-Level Administration	\$15,027,927	\$16,519,796	\$15,952,591	
Ready for Kindergarten Professional Development Grant \$0 \$32,355 School Psychologists \$501,083 \$520,095 \$594,394 School Psychologists Interns \$11,769 \$17,000 \$17,000 Special Ed - Early Childhood Connections \$0 \$0 \$34,832 Special Ed - IDEA Preschool \$63,674 \$97,957 \$120,959 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Ed - Ready for Kindergarten - Preschool \$12,377 \$184,592 \$12,777,516 \$1 State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,307,454 \$12,777,516 \$12,277,300 \$20,834,171 \$21,277,516 \$12,277,300 \$20,834,171 \$21,277,516 \$12,377,370 \$12,335,4539 \$12,307,454 \$12,307,454 \$12,307,454 \$12,307,454 \$12,307,454 \$12,207,300 \$12,307,454 \$12,307,454 \$12,307,454 \$12,307,454	Operation of Plant	\$13,044,524	\$13,594,728	\$14,981,221	
School Psychologists \$500,093 \$594,394 School Psychologists Interms \$11,769 \$17,000 \$17,000 Special Ed - Early Childhood Connections \$0 \$0 \$34,832 Special Ed - IDEA Preschool \$63,674 \$97,957 \$120,959 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Ready for Kindergarten - Preschool \$0 \$0 \$0 \$0 Special Ed Cachers' Retirement \$13,806,034 \$13,334,539 \$12,207,516 State Share of Teachers' Retirement \$13,806,034 \$13,334,539 \$12,308,260 Student Services \$1,822,319 \$2,060,050 \$2,307,454 Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-k & Kindergarten \$5,064,716 \$5,200,293 \$52,335,601 St. Mary's County Department of Aging & Human Services \$2,013,404 \$2,002,913 \$2,131,431 ARC of Southern MD \$33,109 \$32,344 \$31,918<	Race to the Top	\$755,647	\$428,074	\$0	
School Psychologists Interns \$11,769 \$17,000 \$17,000 Special Ed - Early Childhood Connections \$0 \$0 \$34,832 Special Ed - IDEA Preschool \$63,674 \$97,957 \$120,959 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed-Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Education \$21,227,300 \$20,834,171 \$21,277,516 State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,206,050 \$2,307,454 Student Services \$1,832,319 \$2,060,050 \$2,307,454 Student Services \$1,832,319 \$2,060,050 \$2,307,454 Student Transportation \$14,829,520 \$15,825,897 \$15,821,356 St. Mary's County Department of Aging A Human Services \$2,013,040 \$2,002,913 \$2,313,431 ABJ Adjustment for Difference in HS Administrative/Non-Administrative \$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) <th< td=""><td>Ready for Kindergarten Professional Development Grant</td><td>\$0</td><td>\$0</td><td>\$32,365</td></th<>	Ready for Kindergarten Professional Development Grant	\$0	\$0	\$32,365	
Special Ed - Early Childhood Connections \$0 \$34,832 Special Ed - IDEA Preschool \$63,674 \$97,957 \$120,959 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Ed - Ready for Kindergarten - Preschool \$21,227,300 \$20,834,171 \$21,277,7516 State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,200,200 Student Transportation \$1,832,319 \$2,000,050 \$2,307,454 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$20,002,913 \$2,131,481 Adjustment for Difference in HS Administrative/Non-Administrative \$5,064,716 \$5,200,293 \$5,325,601 Shay's County Department of Aging & Human Services \$2,013,404 \$2,002,913 \$2,131,481	School Psychologists	\$501,083	\$520,095	\$594,394	
Special Ed - IDEA Preschool \$63,674 \$97,957 \$120,959 Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Education \$21,227,300 \$20,834,171 \$21,277,516 State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,308,260 Student Health Services \$1,832,319 \$2,060,050 \$2,307,454 Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$958 BHA Ambulatory Services \$0 \$0 <td< td=""><td>School Psychologists Interns</td><td>\$11,769</td><td>\$17,000</td><td>\$17,000</td></td<>	School Psychologists Interns	\$11,769	\$17,000	\$17,000	
Special Ed - Infants & Toddlers Medical Assistance \$7,201 \$112,377 \$184,592 Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Education \$21,227,300 \$20,834,171 \$21,277,516 State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,308,260 Student Health Services \$1,832,319 \$2,060,050 \$2,307,454 Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative \$5,002,913 \$2,313,431 ABG Southern MD \$33,109 \$32,344 \$31,918 BBY Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Andinistration \$16,066 \$14,363 \$16,856 BHA Services Soldential - Federal \$177,071 \$166,466	Special Ed - Early Childhood Connections	\$0	\$0		
Special Ed - Ready for Kindergarten - Preschool \$0 \$905 \$0 Special Education \$21,227,300 \$20,834,171 \$21,277,516 State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,308,260 Student Health Services \$1,832,319 \$2,060,050 \$2,307,454 Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,232,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917<	Special Ed - IDEA Preschool	\$63,674	\$97,957	\$120,959	
Special Education \$21,227,300 \$20,834,171 \$21,277,516 State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,308,260 Student Health Services \$1,832,319 \$2,060,050 \$2,307,454 Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA S Ambulatory Services \$0 \$0 \$85,917 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA MS trategic Prevention \$20,086 \$29,379 \$0	Special Ed - Infants & Toddlers Medical Assistance	\$7,201	\$112,377	\$184,592	
State Share of Teachers' Retirement \$13,806,034 \$13,354,539 \$12,308,200 Student Health Services \$1,832,319 \$2,060,050 \$2,307,454 Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,666 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA Prevention Program \$23,718 \$23,393 \$24,	Special Ed - Ready for Kindergarten - Preschool	\$0	\$905	\$0	
Student Health Services \$1,832,319 \$2,060,050 \$2,307,454 Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-k & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 <t< td=""><td>Special Education</td><td>\$21,227,300</td><td>\$20,834,171</td><td colspan="2"></td></t<>	Special Education	\$21,227,300	\$20,834,171		
Student Services \$1,271,370 \$1,362,358 \$1,680,821 Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children (BH) \$0 \$0 \$2,500 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Communi	State Share of Teachers' Retirement	\$13,806,034	\$13,354,539		
Student Transportation \$14,829,520 \$15,525,897 \$15,821,356 Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$98 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center	Student Health Services	\$1,832,319	\$2,060,050	\$2,307,454	
Teacher - Preschool, Pre-K & Kindergarten \$5,064,716 \$5,200,293 \$5,325,601 St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center of Life Enrichment \$38,434 \$37,546 \$37,052	Student Services	\$1,271,370	\$1,362,358	\$1,680,821	
St. Mary's County Department of Aging & Human Services \$2,013,040 \$2,002,913 \$2,131,431 Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation	Student Transportation	\$14,829,520			
Adjustment for Difference in HS Administrative/Non-Administrative -\$10,226 \$500 \$208,737 ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	Teacher - Preschool, Pre-K & Kindergarten	\$5,064,716			
ARC of Southern MD \$33,109 \$32,344 \$31,918 Bay Community Support Services (Dis. Support) \$0 \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	St. Mary's County Department of Aging & Human Services	\$2,013,040	\$2,002,913	\$2,131,431	
Bay Community Support Services (Dis. Support) \$0 \$958 BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	Adjustment for Difference in HS Administrative/Non-Administrative	-\$10,226	\$500	\$208,737	
BHA Administration \$16,066 \$14,363 \$16,856 BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	ARC of Southern MD	\$33,109	\$32,344	\$31,918	
BHA Anchor Residential - Federal \$177,071 \$166,466 \$0 BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	Bay Community Support Services (Dis. Support)	\$0			
BHA HS Ambulatory Services \$0 \$0 \$85,917 BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	BHA Administration	\$16,066	\$14,363		
BHA HS Anchor Residential Services - State \$647,025 \$538,993 \$342,799 BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	BHA Anchor Residential - Federal	\$177,071	\$166,466	\$0	
BHA MD Strategic Prevention \$20,086 \$29,379 \$0 BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	BHA HS Ambulatory Services	\$0	\$0	\$85,917	
BHA Prevention Program \$23,718 \$23,393 \$24,946 BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	BHA HS Anchor Residential Services - State	\$647,025	\$538,993	\$342,799	
BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	BHA MD Strategic Prevention	\$20,086	\$29,379	\$0	
BHA Recovery Oriented Systems of Care \$79,966 \$163,828 \$167,101 Center for Children - Community Services \$0 \$0 \$2,500 Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	BHA Prevention Program	\$23,718	\$23,393	\$24,946	
Center for Children (BH) \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	BHA Recovery Oriented Systems of Care	\$79,966		\$167,101	
Center for Children (BH) \$0 \$0 \$15,000 Center of Life Enrichment \$38,434 \$37,546 \$37,052 Community Mediation of SMC - Comm Services \$0 \$0 \$614	Center for Children - Community Services	\$0	\$0	50 \$2,500	
Community Mediation of SMC - Comm Services \$0 \$0 \$614	Center for Children (BH)	\$0	\$0		
Community Mediation of SMC - Comm Services \$0 \$0 \$614	Center of Life Enrichment	\$38,434	\$37,546		
Community Options Waiver \$0 \$19,027 \$27,266	Community Mediation of SMC - Comm Services	\$0		\$614	
	Community Options Waiver	\$0	\$19,027	\$27,266	

Continuum of Care Housing (Shelter Care Plus)	\$35,184	\$41,834	\$41,834 \$45,661	
Emergency Solutions Grant	\$27,433	\$29,090	90 \$204,964	
Emergency Transitional Housing Services	\$0	\$0		
FLOW Youth Mentoring Program	\$50,000	\$57,320		
Green Holly Elementary After School Program			\$50,000	
Greenwell Foundation	\$7,641	\$7,464	\$8,471	
Nutrition Services	\$32,493	\$34,178	\$48,169	
Option Opioid Misuse Prevention	\$13,759	\$0	\$0	
Park Hall Elementary After School Program	\$62,320	\$50,000		
Promise Resource Center	\$12,400	\$12,400	\$15,980	
School Climate Initiative	\$9,781	\$0	\$0	
Southern Maryland Center for Family Advocacy	\$100,000	\$100,000	\$100,000	
Southern MD Center for Independent Living	\$0	\$0	\$1,841	
Special Olympics SMC	\$0	\$0	\$12,592	
St. Mary's Caring Soup (BH)	\$764	\$746	\$737	
Three Oaks Center Homeless Prevention	\$125,000	\$125,000	\$130,000	
three Oaks Shelter Grant	\$61,918	\$67,241		
Tri-County Council for Southern Maryland	\$27,992	\$23,437	\$23,129	
Tri-County Youth Services Bureau	\$110,000	\$110,000	\$110,000	
Tri-County Youth Services Bureau: Local Access Mechanism	\$92,043	\$92,043	\$97,043	
Tri-County Youth Services Bureau: Youth Intervention & Engagement	\$112,355	\$112,355	\$112,355	
United Way of St. Mary's: Snack Sak Program		\$10,000		
Walden Sierra (BH)	\$86,708	\$84,703	\$55,153	
Walden-Sierra, Inc Adjudicated Juvenile Drug Screening	\$20,000	\$15,000		
Youth Move	\$0	\$4,265	\$0	
St. Mary's County Department of Social Services	\$41,852	\$43,070	\$37,463	
Department of Social Services: Grants	\$17,668	\$18,040	\$19,801	
Department of Social Services: Personal and Professional Services	\$24,184	\$25,030	\$17,662	
St. Mary's County Library	\$812,341	\$834,181	\$867,002	
St. Mary's County Library	\$812,341	\$834,181	\$867,002	
St. Mary's County Office of the Sheriff	\$5,249,455	\$5,406,127 \$5,943,8		
Office of the Sheriff	\$5,249,455	\$5,406,127	\$5,943,832	
St. Mary's County Public Works & Transportation	\$1,908,994	\$1,925,961		
Non-Public School Bus Transportation	\$1,908,994	\$1,925,961	\$1,996,263	
St. Mary's County Recreation & Parks	\$2,128,145	\$2,421,721	\$2,453,720	
Golf Enterprise Fund	\$288,270	\$281,297	\$282,439	
non-profits - Recreation and Parks	\$0	\$0	\$21,503	
Parks Maintenance	\$462,957	\$476,486	\$501,909	
Recreation & parks Administration	\$272,265	\$278,912	\$291,991	
Recreation & Parks Grants Division	\$8,597	\$6,215	\$20,212	
Recreation & Parks - Museum Division	\$119,645	\$122,855	\$109,284	
Recreation and Parks	\$370,899	\$348,965	\$381,978	
Recreation and Parks: Child Care Programs	\$605,512	\$906,991	\$844,404	

St. Mary's County State's Attorney	\$667,090	\$693,828	\$815,460	
State's Attorney	\$667,090	\$693,828 \$815,4		
Town of Chesapeake Beach	\$180,086	\$172,358	\$211,216	
Police	\$180,086	\$172,358	\$211,216	
Town of Indian Head	\$56,228	\$51,904	\$48,734	
Community Center	\$5,180	\$3,783	\$2,782	
Community Promotion	\$19,088	\$19,109	\$19,262	
Parks	\$22,226	\$19,104	\$16,534	
Public Safety	\$9,734	\$9,908	\$10,155	
Town of La Plata	\$568,893	\$589,880	\$619,798	
Parks, Recreation and Culture	\$120,004	\$85,481	\$111,185	
Police	\$448,889	\$504,400	\$508,613	
Town of Leonardtown	\$73,356	\$74,179	\$81,779	
Community Development	\$23,279	\$31,142	\$37,080	
Public Safety	\$17,162	\$19,110	\$20,069	
Recreation and Parks	\$32,915	\$23,927	\$24,631	
Town of North Beach	\$126,009	\$114,193	\$148,154	
Bayside History Museum	\$12,613	\$7,982	\$8,274	
Community/Waterfront Development	\$25,910	\$17,410	\$32,258	
Public Safety	\$87,486	\$88,801	\$107,623	
U.S Department of Justice		\$82,264	\$38,811	
Center for Children, Inc		\$32,264	\$22,961	
Community Crisis and Referral Center			\$9,850	
Lifestyles of Maryland Foundation			\$6,000	
Walden/Sierra Corporation		\$50,000		
U.S Social Security Administration	\$36,433,818	\$38,676,100	\$39,682,821	
Old-Age, Survivors, and Disability Insurance (OASDI) Benefit Payments to Residents Under Age 18	\$32,208,000	\$33,792,000 \$34,236,000		
Supplemental Insurance Income (SSI) Benefit Payments to Residents Under Age 18	\$4,225,818	\$4,884,100 \$5,446,821		
U.S. Department of Agriculture	\$83,673	\$54,560 \$83,370		
NSF Indianhead Child Development Center	\$57,258	\$26,805		
Pathways, Inc	\$26,415	\$27,755		
U.S. Department of Education			\$2,810,843	
AFC Scholarship Foundation			\$2,810,843	
U.S. Department of Health and Human Services	\$32,387	\$628,819	\$616,216	
Center for Children, Inc	\$32,387			
Greater Baden Medical Services		\$628,819	\$616,216	
Cradle to Career Investments	\$1,154,086,259	\$1,189,830,821	\$1,228,344,771	

Appendix E: Cradle to Career Fund Mapping: Sources & Methodologies

Census Data: County Population by Age

The U.S. Census Bureau provides population data by County and by age through the American Fact Finder system. Data are from July population estimates for each fiscal year: July 2012 for FY 2013; July 2014 for FY 2015; and July 2016 for FY 2017. If the links below are no longer active, go to American Fact Finder main page at https://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml. Enter county name and Go and then click on Age on county data page. Click link under 2017 Population Estimates Program.

Calvert County: https://factfinder.census.gov/bkmk/table/1.0/en/PEP/2017/PEPAGESEX/0500000US24009

Charles County:

https://factfinder.census.gov/bkmk/table/1.0/en/PEP/2017/PEPAGESEX/0500000US24017

St. Mary's County:

https://factfinder.census.gov/bkmk/table/1.0/en/PEP/2017/PEPAGESEX/0500000US24037

State of Maryland:

https://factfinder.census.gov/bkmk/table/1.0/en/PEP/2017/PEPAGESEX/0400000US24

Social Security Benefit Payments

Supplemental Security Income and Social Security (Old-Age, Survivors, and Disability Insurance (OASDI) Spending on Baltimore City Children under Age 18

"SSI Recipients by State and County," or "OASDI Recipients by State and County," for December 2012, December 2014 and December 2016, Social Security Administration. See http://www.ssa.gov/policy/docs/statcomps/ssi sc/index.html and http://www.ssa.gov/policy/docs/statcomps/oasdi sc/index.html.

For SSI, Table 3 provides the number of monthly beneficiaries, including the number under age 18, as well as monthly benefit payments. Total monthly benefit payments are allocated to the cradle to career fund map with the percent of beneficiaries that are under age 18. The monthly payment estimate is annualized and included in the cradle to career fund map. For OASDI, Table 5 reports the amount of monthly benefit payments to residents under age 18 for the three categories with beneficiaries under age 18: retirement, survivors, and disability. The monthly benefit payments are annualized and included in the cradle to career fund map.

Federal Grants Awarded Directly to Community: Federal Assistance Award Data System

Use Advanced Data Search function at https://www.usaspending.gov/#/search. Select Spending Type: Grants and select the appropriate fiscal year. Filter grants by Recipient State and Place of Performance State of Maryland and by the fifth congressional district. The grants can also be filtered by awarding agency and administration.

FY 2015 and FY 2017 region-wide grants to Greater Baden Medical Services and a FY 2017 grant to the Southern Maryland Regional Library Association are allocated to the cradle to career fund map and to each county in the region with the percent of total regional population that are residents under the age of 18 for each county respectively. Grants to the Center for Children and Walden/Sierra under the Edward Byrne grant program and grants to support Library and Museum services are allocated to the fund map with the percent of County residents that are under age 18. Total expenditures for all other grants are included in the cradle to career fund map.

					Obligation	
Department	Agency	Organization	Grant Description	Amount	Date	County
Health and Human Services	Administration for Children and Families	Center for Children, Inc	State Access and Visitation Grants	\$32,387	FY 2013	Charles County
Health and Human Services	Health Resources and Services Administration	Greater Baden Medical Services	ACA Grants for New & Expanded Services-Health Center Program	\$2,629,264	FY 2017	Multicounty
Health and Human Services	Health Resources and Services Administration	Greater Baden Medical Services	ACA Grants for New & Expanded Services-Health Center Program	\$2,276,175	FY 2015	Multicounty
Health and Human Services	Health Resources and Services Administration	Greater Baden Medical Services	HIV Outpatient Early Intervention Services	\$272,603	FY 2015	Multicounty
Agriculture	Food Nutrition Service	NSF Indianhead Child Development Center	National School Lunch Program	\$57,258	FY 2013	Charles County
Agriculture	Food Nutrition Service	NSF Indianhead Child Development Center	National School Lunch Program	\$26,805	FY 2015	Charles County
Agriculture	Food Nutrition Service	NSF Indianhead Child Development Center	National School Lunch Program	\$83,370	FY 2017	Charles County
Agriculture	Food Nutrition Service	Pathways, Inc	National School Lunch Program	\$26,415	FY 2013	St. Mary's County
Agriculture	Food Nutrition Service	Pathways, Inc	National School Lunch Program	\$27,755	FY 2015	St. Mary's County
Education	Education	AFC Scholarship Foundation	21st Century Community Learning Centers	\$2,634,864	FY 2017	Charles County
Education	Education	AFC Scholarship Foundation	After School Learning Center Formula Award	\$175,979	FY 2017	Charles County
Justice	Office of Justice Programs	Center for Children, Inc	Juvenile Justice and Delinquency Prevention	\$18,435	FY 2017	Charles County
Justice	Office of Justice Programs	Center for Children, Inc	Juvenile Justice and Delinquency Prevention	\$32,264	FY 2015	Charles County
Justice	Office of Justice Programs	Center for Children, Inc	Edward Byrne Memorial Justice Assistance Grant Program	\$18,687	FY 2017	Charles County
Justice	Office of Justice Programs	Community Crisis and Referral Center	STOP Violence Against Women Act Formula Grant	\$9,850	FY 2017	Charles County
Justice	Office of Justice Programs	Lifestyles of Maryland Foundation	STOP Violence Against Women Act Formula Grant	\$6,000	FY 2017	Charles County
Justice	Office of Justice Programs	Walden/Sierra Corporation	Edward Byrne Memorial Justice Assistance Grant Program	\$50,000	FY 2015	St. Mary's County
National Foundation on the Arts and Humanities	Institute of Museum and Library Services	Board of Library Trustees (St. Mary's County)	Library Services Technology Act State Grants	\$125,000	FY 2017	St. Mary's County
National Foundation on the Arts and Humanities	Institute of Museum and Library Services	Calvert Marine Museum Society	Museums for America State Grants	\$142,500	FY 2013	Calvert County
National Foundation on the Arts and Humanities	Institute of Museum and Library Services	Calvert Marine Museum Society	Museums for America State Grants	\$21,366	FY 2015	Calvert County
National Foundation on the Arts and Humanities	Institute of Museum and Library Services	Southern Maryland Regional Library Association	Library Services Technology Act State Grants	\$54,482	FY 2017	Multicounty

The Maryland Operating Budget books for the most recently passed budget, which is FY 2019 in September 2018, are available online at http://dbm.maryland.gov/budget/Pages/operbudhome.aspx.

The budget books for prior fiscal years are available at https://dbm.maryland.gov/budget/Pages/operbudget/historical-operbud-docs.aspx. The FY 2019 budget books would be available on this page after the FY 2020 budget is passed in Spring 2019.

The FY 2019 budget reports FY 2017 actual spending; and the FY 2017 budget includes FY 2015 actual spending and FY 2017 budgeted spending -- https://dbm.maryland.gov/budget/Pages/operbudget/Pages/operbudget/historical-operbud-docs.aspx. FY 2013 actual spending is reported in the FY 2015 budget, available at http://dbm.maryland.gov/budget/Pages/operbudget/FY2015OperatingBudgetDocs.aspx.

Medicaid Spending on Children and Youth

A compilation of Medicaid/MCHP expenditures were provided by The Hilltop Institute. The data reported summary of charges for behavioral health and somatic health by county and by coverage group and provider type, e.g., Fee-For-Service or Managed Care Organizations. To avoid double-counting, Medicaid/MCHP spending data reported by Hilltop Institute were adjusted by amount of Medicaid-funded behavioral health hospital charges reported by HSCRC (see MDH section below.)

Maryland Department of Health

Maryland Department of Health (MDH) Health Services Cost Review Commission (HSCRC) provided behavioral health hospital charges for residents under age 19 by rate center, by diagnosis, by zip code and by expected payer. Hospitals code the payer at the time of service, when the eventual payer is not known; and they do not report the eventual, actual payer to HSCRC. Behavioral health charges with an expected payer of Medicaid are assumed to be included in Medicaid payments data to be reported by the Hilltop Institute and the Maryland Department of Health. According to HSCRC staff, there were no Neonatal Intensive Care Unit charges in the region in either FY 2013, FY 2015 or FY 2017.

MDH Behavioral Health Administration staff provided FYs 2013, 2015 and 2017 spending by funding source on regional residents under the age of 20 by county that are placed in State Psychiatric Centers. DHMH Prevention and Health Promotion Administration provided check reimbursements for regional residents by county through the entirely federally funded Women, Infants and Children (WIC) program.

A request to DHMH Developmental Disabilities Administration staff for spending on regional residents under age 20 in the State Intellectual Disability Centers and for community services provided to residents under the age of 19 remains pending. These investments were estimated with actual data on community services spending for Baltimore City residents under age 19 provided by DDA staff. These data were used to calculate DDA community services spending per Baltimore City resident under age 18, which was used with regional Census data on number of residents under age 18 in each county to calculate DDA community services spending for each county.

Local Health Departments

St. Mary's County Health Department provided FY 2013, FY 2015, and FY 2017 spending by Division, as well as spending on the following items: Maternal and Child Health, Developmental Disabilities, Infants and Toddlers, Family Planning Services, and School Health. These detailed spending items are included entirely in the fund map and are factored out of the spending reported for Health Promotion and Community Services. Remaining spending on Health Promotion and Community Services as well as other reported agency spending are allocated to the fund map with the percent of County residents under age 18.

Requests to the Calvert County Health Department and the Charles County Department of Health remain pending. The Department of Legislative Services (DLS), Office of Policy Analysis staff provided local public health financial data for

each Maryland county, including State Core Public Health Funding, as well as Local Health – Non- Budgeted Fund Expenditure by state and local funding source. For St. Mary's County, the data reported by DLS for State Core Public Health Funding corresponded to the Core Services spending item reported by the Health Department. And the DLS-reported total Non-Budgeted Fund Expenditure correlated to the total agency spending reported by the Health Department.

While the requests to Calvert and Charles counties remain pending, the fund map uses the Core Public Health and total Non-Budgeted Fund Expenditure reported by DLS for each county to estimate agency spending. To avoid double-counting in the fund map, DLS-reported expenditures on Core Public Health are factored out and reported separately from total Non-Budgeted Fund Expenditures. All estimated spending for the Calvert County Health Department and the Charles County Department of Health is allocated to the fund map with the percent of County residents under the age of 18. For each county, Core Services/Core Public Health spending is assumed to Behavioral Health administrative.

Maryland Department of Human Service/Departments of Social Services

Maryland Department of Human Services fiscal staff provided FY 2013, FY 2015, and FY 2017 actual spending by funding source for Family Investment, Child Support and Child Welfare programs for each county. The programs are listed below.

Supplemental Nutrition Assistance Program (SNAP)		
- · · · · · · · · · · · · · · · · · · ·		
Temporary Cash Assistance		
Work Opportunities		
Emergency Assistance for Families with Children		
Welfare Avoidance Grants		
Family Investment Services		
Child Support Enforcement		
Child Care Subsidy Program – Eligibility/Payments (Day Care)		
Child Protective Services – Intake and Assessment		
Child Welfare Services (Child Welfare Staff in LDSS)		
Foster Care Other Services (Group Homes & Residential Treatment Centers		
Kinship/Guardianship		
Adoption Services		
Foster Care Independent Living		
Foster Care - Education/Training for Transition-Aged Youth		
Foster Care/Adoption Payments (Up to Age 18)		
Foster Care/Adoption Payments (Transition-Aged Youth Ages 18-21)		

Maryland Department of Juvenile Services

Actual spending by subprogram for FY 2013 and for the FY 2015 allowance were provided by the Department of Juvenile Services (DJS) for each county statewide for previous fund maps. A request for FY 2015 and FY 2017 actual spending for Southern Maryland to DJS remains pending. FY 2015 DJS spending by subprogram is estimated with the change from the original FY 2015 allowance to the FY 2015 actual spending data reported in the FY 2017 state budget. FY 2017 spending is estimated with the spending change between the FY 2015 actuals and FY 2017 actuals reported in the FY 2019 budget. Total spending is allocated between state and federal funds with the percent of state and federal funds in the actual spending data in each state budget.

Maryland Office of the Public Defender

Actual spending by funding source data are from the state budget, which are allocated to cradle to career fund map with census data on the percent of population under age 18 for each county.

Governor's Office of Crime Control and Prevention: State Aid for Police Protection Fund

Actual spending by funding source data are from the state budget, which are allocated to cradle to career fund map with census data on the percent of population under age 18 for each county.

Maryland State Department of Education (MSDE)

See public schools' section in local-level agency sources below for data sources on state spending in local school systems.

MSDE Division of Early Childhood Development staff reported FY 2013, FY 2015, and FY 2017 spending on Early Head Start, Head Start – State Supplemental Funding, Prekindergarten Expansion, Early Childhood Mental Health: Southern Maryland Project First Choice, Judy Hoyer Centers, and Child Care Subsidies.

State expenditures on Judy Hoyer Centers and Head Start are also reported in the budgets for the respective school systems. As the data were reported more recently, the fund map uses the spending amounts reported by MSDE rather than the local school system budgets. The FY 2019 budget for St. Mary's County Public Schools reports \$146,880 in restricted fund revenue as a federal preschool development grant, while MSDE reported \$165,000 in FY 2017 federal spending for prekindergarten expansion. The fund map assumes these two spending items are reporting the same grant and uses the amount reported by MSDE.

Actual expenditures by funding source for the Maryland School for the Deaf, Maryland School for the Blind, Blind Industries and Services of Maryland, Aid to Nonpublic Schools, and Juvenile Services Education Program are reported in the Maryland Operating Budget in various places in the MSDE section, except for School for the Deaf which is reported at end of higher education section. Statewide spending was allocated for each county to the cradle to career fund map with the percent of statewide population under age 18 living in each county. For example, in FY 2013 the state population under age 18 was 1,348,047; and Calvert County had 22,377 residents under age 18, or 1.7% of statewide total.

MSDE Funding for Educational Organizations includes grants to Calvert Marine Museum and Sotterley Foundation, which are allocated to the cradle to career fund map for Calvert and Charles County respectively with the percent of county population under age 18.

State spending on the State Share of Teachers' Retirement is reported in the "Selected Financial Data Maryland Public Schools Ten Year Summary" reports for each school year in Part 2 Expenditures of the report. See the Fixed Charges tab called "fxchrg" in the last column. Note: This spending item was not included in the Baltimore City or Prince George's County cradle to career fund maps. Spending on State Share of Teachers' Retirement would be added into any updated versions of those fund maps.

The MSDE Selected Financial Data Ten Year Summary documents report spending on Adult Education and related Fixed Charges. See Part 2 and the Adult tab. This spending is not included in the fund map.

Local Management Boards

Local Management Board staff provided data on their FY 2013, FY 2015, and FY 2017 contracts. The information provided included the organization, program, funding amount, agency source, and purpose of the grant.

Governor's Office for Children

Actual spending data for the Governor's Office for Children from the Maryland Operating Budget, are allocated to the fund map for each county with the percent of Maryland residents under age 18 living in each county.

Local-level Agency Spending

Local Education Agencies

For each school system's budget, the timing of reporting actual spending is the same as the state budget: FY 2013 actuals are reported in the FY 2015 budget; FY 2015 actuals are reported in the FY 2017 budget; and FY 2017 actuals are reported in the FY 2019 budget. The cradle to career fund map does not include capital expenditures, so Capital Outlay spending is not included.

The MSDE Selected Financial Data Ten Year Summary documents report spending on Adult Education and related Fixed Charges. See Part 2 and the Adult tab. This spending is not included in the fund map.

Calvert County Public Schools

The Operating Budgets are available at

http://www.calvertnet.k12.md.us/departments/finance/finance_program_information/Budget. Click on the Adopted Budgets tab. The budget reports detailed data on revenue, including revenue by funding source, and spending for both the Unrestricted Fund and the Restricted Fund. The budgets report spending for both fund by the following categories: Administration; Mid-Level Administration; Instruction; Special Education; Student Services, Health Services, Student Transportation, Operation of Plant, Maintenance of Plan, Fixed Charges and Capital Outlay.

For the Unrestricted Fund, the budgets report detailed spending on Guidance Counselors and School Psychologists under the Instructional Salaries and Wages subcategory; and Guidance Supplies are reported under Instructional Supplies subcategory. Expenditures on Contracted Psychologists are reported in the budgets under the Other Instructional Costs subcategory. Spending on these detailed behavioral health items are reported in the fund map and factored out of spending in the appropriate subcategory.

In the Restricted Fund, the number of school psychologist positions funded is reported, while spending on these positions is not reported. Using the staff cost per school psychologist reported in the Unrestricted Fund, spending on school psychologists from the Restricted Fund is estimated, reported in the fund map, and factored out of Instruction spending.

The budget for the Restricted Fund reports revenue by fund source, with detailed reporting on the federal, state, or local program, or funding stream, supplying the revenue, e.g., Race to the Top, IDEA Special Education Part B - Preschool or Part C — Early Intervention. The fund map reports detailed revenue items for Home Visiting, Early Childhood Education and Early Childhood Special Education as spending items and factors them out of the reporting of Instruction and Special Education spending respectively.

FY 2015 revenue in the Restricted Fund reported as the Calvert County Family Network Bullying Prevention Program is included in the fund map and factored out of Restricted Fund Instruction spending.

State funding for Judy Hoyer Centers and State Supplemental Funding for Head Start are reported in the school system budgets. MSDE Division of Early Childhood Development staff reported these data in September 2018; and the MSDE data are used as most recent.

Spending items in both the Unrestricted Fund and Restricted Fund are allocated by funding source, i.e., federal, state, and local sources, with the percent of total funding for each funding source in the Unrestricted and Restricted Funds respectively.

Charles County Public Schools

Current and archived budgets for Charles County Public Schools are available at https://www.ccboe.com/index.php/budget. The fund map methodology is like the one described in the Calvert County Public Schools section.

Responding to a project information request, Charles County Public Schools provided FY 2013, FY 2015 and FY 2017 total spending for School Psychologists, School Counselors, which is factored out of total Instruction spending, as well Special Education: Board Certified Behavioral Analyst, Special Education: Infants and Toddlers, Special Education: Preschool Services, and Special Education: Emotional and Behavioral Disorder, which are factored out of total Special Education spending.

St. Mary's County Public Schools

The most recently passed budget for the upcoming fiscal year, which is FY 2019 in September 2018, is available at https://www.smcps.org/fs/budget/information. The budget books for previous fiscal years are available at https://www.smcps.org/fs/budget/history. Once the FY 2020 budget is passed in Spring 2019, the FY 2019 budget would be available through this archived budget page. The fund map methodology is like the one described in the Calvert County Public Schools section.

County Budgets/County Agencies

The timing of reporting actual spending is the same as the state budget: FY 2013 actuals are reported in the FY 2015 budget; FY 2015 actuals are reported in the FY 2017 budget; and FY 2017 actuals are reported in the FY 2019 budget. The cradle to career fund map does not include capital expenditures.

Calvert County Budget

The most recently passed budget for the upcoming fiscal year, which is FY 2019 in September 2018, is available at https://www.co.cal.md.us/index.aspx?NID=2367. The budget books for previous fiscal years are available at https://www.co.cal.md.us/index.aspx?NID=102. Once the FY 2020 budget is passed in Spring 2019, the FY 2019 budget would be available through this archived budget page.

Spending items that are counted entirely in the cradle to career fund map without allocating the expense by the percent of county population under age 18 are: Community Resources: Grants for Homeless Prevention, Emergency Food and Shelter; Community Resources: Grants for Youth Unemployment, Substance Abuse & Childhood Poverty and Hunger; Housing Authority Administrative, African American Family Day; Children's Day at Jefferson Patterson Park; East John Youth Center; Project ECHO, Promise Resource Center; Southern Maryland Center for Family Advocacy; Child Support: Domestic Master; Child Support: State's Attorney; Family Services: Domestic and Juvenile Court; Camp Calvert; Early Education Grant; Emergency & Transitional Housing & Services; Emergency Solutions Grant; Child Support: Sheriff's Office; Domestic Violence Protective Order Entry and Service Project; Juvenile Transportation; School Bus Safety; Underage Drinking Prevention; and Violence Against Women Act.

Spending items that are allocated to the cradle to career fund map with the percent of county residents under age 18 include: Calvert Library; Calvert Alliance Against Substance Abuse; Circuit Court; State's Attorney; Sheriff's Office (Less Corrections); Parks & Recreation; Natural Resources (Park Maintenance); Calvert Marine Museum; Railway Museum; Director of Community Resources; Residential Substance Abuse Treatment (allocated to fund map with reported percent of Adolescent Substance Abuse Outpatient clients); ARC of Southern Maryland; Arts Council of Calvert County; Jefferson Patterson Park; Community First Choice Grant; Federal Library Services Grants; Outpatient Substance Abuse (allocated to fund map with reported percent of Adolescent Substance Abuse Outpatient clients); Public Safety Grants; Parks & Recreation Fund; and Golf Course Fund.

Charles County Budget

The most recently passed budget for the upcoming fiscal year, which is FY 2019 in September 2018, is available at http://www.charlescountymd.gov/budgetprocess. The budget books for previous fiscal years are available at http://www.charlescountymd.gov/archived-budgets. Once the FY 2020 budget is passed in Spring 2019, the FY 2019 budget would be available through this archived budget page.

Spending items that are counted entirely in the cradle to career fund map without allocating the expense by the percent of county population under age 18 are: Housing Authority: Administrative; Tri-County Youth Services Bureau; Camp Merrick; Housing Assistance; and Child Support – Judicial Grants.

Spending items that are allocated to the cradle to career fund map with the percent of county residents under age 18 include: Charles County Public Library; Sheriff's Office (Less Corrections); Circuit Court; State's Attorney; Community Services: Administration; Community Services: Recreation; Mattawoman Creek Art Center; Chesapeake Bay Floating Theater; Non-profit Grant Award Program/Grants Advisory Panel; Charles County Charitable Trust; Recreation: Enterprise Fund; and Public Safety Grants.

St. Mary's County Budget

Budget documents and finance reports are available at https://www.stmarysmd.com/finance/. Use the "Budget Documents" drop down menu to select Adopted Budgets for FY 2019, FY 2017, and FY 2015.

Spending items that are counted entirely in the cradle to career fund map without allocating the expense by the percent of county population under age 18 are: Non-Public School Bus Transportation; Emergency Solutions Grant; Emergency Transitional Housing Services; School Climate Initiative; Nutrition Services; Three Oaks Shelter Grant; Youth Move; Center for Children Behavioral Health Grant; Center for Children Community Services Grant; Promise Resource Center; Southern Maryland Center for Family Advocacy; Special Olympics; Three Oaks Center – Homelessness Prevention Grant; Tri-County Youth Services Bureau; and Recreation and Parks Fund: Child Care Programs.

Spending items that are allocated to the cradle to career fund map with the percent of county residents under age 18 include: Circuit Court: Administration; Circuit Court: Grants; Recreation & Parks; Office of the Sheriff (Less Corrections); Behavioral Health Administration Grants; Community Options Waiver; Shelter Care Plus; St. Mary's Caring Soup; Walden/Sierra; Community Mediation Center; ARC of Southern Maryland; Bay Community Support Services; Center of Life Enrichment; Greenwell Foundation; Southern Maryland Center for Independent Living; Human Services Administrative & Non-Administrative Grants (adjusted for those specified above to listed county non-profits); State's Attorney; Department of Social Services; Tri-County Council for Southern Maryland; St. Mary's County Library; Recreation and Parks Fund (Less Child Care Programs); and Golf Enterprise Fund.

Housing Authorities

The Charles County budget reports spending on the federal Housing Choice Voucher (HCV) housing subsidy program as a Special Fund item. HCV spending for Calvert or St. Mary's counties are not reported in the county budgets or through reports available on the county Housing Authority web sites. The U.S. Department of Housing and Urban Development reports on FY 2013 HCV Renewal Funding Awards for each housing authority in the country. These FY 2013 HUD data are used for Calvert and St. Mary's County. FY 2015 and FY 2017 spending are estimated with the percent change in the Charles County data reported in the County budget. Total HCV program spending, as well as other total spending on Housing Assistance and Homelessness Prevention and Services are reported in the fund map – without allocating by percent of population under age 18.

Municipal Budgets

For the municipal budgets in general, spending items reported in the fund map are Police/Public Safety, Community Services, Arts and Culture, including Museums, and Parks and Recreation spending. These spending items are allocated to the cradle to career fund map with the percent of County residents under age 18.

Town of North Beach

The budgets for the Town and other fiscal documents are available at https://www.northbeachmd.org/treasurer/pages/budgets-other-documents.

Town of Chesapeake Beach

The budgets for Town are available at http://www.chesapeake-beach.md.us/townbusiness townbudget.htm. The Comprehensive Annual Financial Reports are available at http://www.chesapeake-beach.md.us/townbusiness financial reports.htm.

Town of La Plata

The budgets for Town are available at https://townoflaplata.org/index.asp?SEC=BASIC. The Comprehensive Annual Financial Reports are available at https://townoflaplata.org/index.asp?SEC=5F3348F4-CA86-4C97-9C79-1A68D52FE438&Type=B_BASIC.

Town of Indian Head

The budgets for Town are available at https://www.townofindianhead.org/index.asp?SEC=6BAF4D76-6124-4BB9-86AF-1FAFFDE4FE60&DE=78A55DE6-BC4B-4BA7-87EA-00D8A18A00DB&Type=BBASIC.

Town of Leonardtown

Actual spending for a fiscal year is reported in the budget two fiscal years later. The FY 2019 budget is available at https://leonardtown.somd.com/pdf/budget-FY2019.pdf. The FY 2017 budget is available at https://leonardtown.somd.com/pdf/Budget-FY2017.pdf. The FY 2015 budget is available at https://leonardtown.somd.com/pdf/Recomended%20Budget%20FY2015.pdf.

Commercial/Third Party Spending

MDH Health Services Cost Review Commission (HSCRC) provided behavioral health hospital charges for residents under age 19 by rate center, by diagnosis, by zip code and by expected payer. The reported payers in the HSCRC data are Charity/Self Pay, Commercial, Medicaid and Other. Hospitals code the payer at the time of service, when the eventual payer is not known; and they do not report the eventual, actual payer to HSCRC. Commercial/third party spending are charges with anticipated payers of Charity/Self Pay, Commercial and Other. Behavioral health charges with an expected payer of Medicaid are assumed to be included in Medicaid payments data to be reported by the Hilltop Institute and the Maryland Department of Health. According to HSCRC staff, there were no Neonatal Intensive Care Unit charges in the region in either FY 2013, FY 2015, or FY 2017.